

## FINANCIAL TIMES

CHINA

Oil industry begins to feel its age

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Friday January 5 1990

## World News

## Taipei makes application for Gatt membership

Taiwan formally applied for membership of the General Agreement on Tariffs and Trade (Gatt) in a move likely to cause political turmoil in the world trading organisation.

China, whose efforts to negotiate renewed membership of Gatt have been rejected since the crushing of student protests in Tiananmen Square in June, has previously succeeded in thwarting Taiwan's efforts to join international organisations.

## Lithuanian hopes

Lithuanian Communist party leaders said Soviet President Mikhail Gorbachev would not block their bid to leave the ruling Soviet Communist party.

## Exxon attacked

Environmentalists attacked US oil company Exxon for a 2m litre oil spill in the waterway separating New York City and New Jersey that was first reported to be a minor spill of 18,500 litres.

## Oil threat recedes

Crippled Iranian supertanker floundered in high winds and rough seas off Morocco but pollution experts said the threat of a major ecological disaster was receding.

## Azerbaijani protest

Top Soviet Communist party officials flew to the border zone in the republic of Azerbaijan, in a bid to calm the current wave of nationalist protests and attacks on frontier installations.

## Indonesian budget

President Suharto of Indonesia made a strong populist appeal in his annual budget speech, announcing greater welfare spending and a radical restructuring of the corporate sector.

## Gandhi plans review

India's Planning Commission began a review of big industrial projects approved by the former Rajiv Gandhi Government.

## Mexican drug haul

Mexican police shot down an aircraft carrying more than half a tonne of cocaine, killing two suspected traffickers and arresting two others.

## Troop pull-out urged

Sri Lankan Foreign Minister Ranjan Wijeratne left for New Delhi to urge a quick withdrawal of Indian troops from Sri Lanka as rival Tamil groups were locked in fierce fighting.

## Boths in Hungary

South African Foreign Minister P.W. Botha, on his first official visit to a Warsaw Pact country, held talks with Hungarian Foreign Minister Gyula Horn.

## Rail crash kills 210

At least 210 people were killed and many wounded in Pakistan's worst-ever rail disaster on Wednesday night when a crowded passenger express slammed into a freight train at a rural station.

## Khmer Rouge talks

Australian envoy Michael Costello held secret talks with Khmer Rouge leader Khieu Samphan in Bangkok.

## Albania move

The pretender to the throne of Albania, South African-based King Leka, said his government-in-exile planned to start radio broadcasts to the Balkan state to prepare for an uprising against Eastern Europe's last Stalinist rulers.

## Tambo in hospital

South African nationalist leader Oliver Tambo arrived at a Swedish clinic for treatment following a brain scan.

## Business Summary

## Motorola packs power on to single superchip

The world's first "multi-million device superchip" — a semiconductor chip that squeezes the power of a supercomputer on to a tiny square of silicon — has been jointly developed by Motorola and TRW, teamed as contractors to the US Defence Department.



ALAN Bond, Australian businessman, fought back by issuing writs against the banks which put his Swan and Castle mansions XXXX breweries into receivership. But almost all his business confidence in Australia has been badly hit.

JAMEEL Group, one of Saudi Arabia's largest trading concerns, launched a \$151.3m (\$248.5m) takeover offer for Hartwell, UK motor, oil and property company.

ENERGY: Winner of the battle between Mitsubishi and Asea Brown Boveri for Indonesia's \$500m Gresik power plant contract is expected to be announced next week.

SOVIET government is to expand production of condoms in the Soviet Union with the help of L.G. UK consumer and home products company.

RESOLUTION Trust Corporation, US Government agency set up to rescue and reorganise insolvent savings and loans companies, has introduced new rules to prevent repetition of the Lincoln scandal.

MOTORWAY contracts worth \$621m have been awarded to three Turkish companies by Turkey's State Highways Administration despite World Bank disapproval.

SWEDEN faces austerity budget with tighter controls on government spending and higher costs for consumers, says ruling Social Democratic party's newspaper.

BRITAIN's regions have been allocated nearly £1.3bn (£1.5bn) by the EC over the next two years to help them overcome structural and employment difficulties in the run up to 1992.

FUTURES: London saw its lead of European futures industry eroded last year when it was overtaken in contract volume by the Marche a Terme International de France which traded a record 28m lots.

SOVIET UNION: Vnesheconbank, leading Western-Soviet management consultancy joint venture, is seeking with Ernst & Young to establish Vnesheconbank, first joint venture auditing firm in the Soviet Union.

WEST GERMANY's federal audit authority may object to a takeover by BSN, the internationally ambitious French foods group.

ITALY is to relax foreign exchange restrictions in a move to lift all curbs on capital flows by July.

DAF, Dutch commercial vehicles maker, boosted its net income by 15 per cent to £170m (\$90m) in 1989 from £147m in 1988.

FRENCH government sold FF6.5bn (\$1.1bn) bonds at its regular monthly auction, providing a good launch to its new 10-year bond.

## Bush justifies invasion as Noriega faces drugs trial

By Peter Riddell in Washington, Tim Coone in Panama and Henry Hamman in Miami

PRESIDENT George Bush yesterday claimed total vindication for US military action in Panama as General Manuel Noriega, the former Panamanian leader, faced drug charges in a Miami federal court.

There is now the prospect of a lengthy trial. Mr Noriega's lawyers have already challenged the jurisdiction of a US court to try him because he was brought to the US by coercion.

Panama's fugitive military leader handed himself over to US troops on Wednesday night outside the Vatican Embassy in Panama City where he had sought refuge for the previous 10 days. He was put on board a US military aircraft bound for Homestead Air Force Base in Florida by officials of the US Drug Enforcement Agency (DEA). He was formally arrested on the aircraft.

Panamanians reacted with joy to the news, dancing in the streets and embracing US soldiers after Mr Noriega's departure was announced. "The people feel a sense of peace knowing that the monster is leaving our land," said President Guillermo Endara, the former opposition leader who was installed by the US after the invasion.

Last night a senior aide of Mr Noriega left his refuge in the Vatican Embassy and handed himself over to US troops. Lt-Col Nivaldo Madriñan, former head of Panama's criminal investigation force, was one of nine refugees left in the Vatican embassy after Noriega surrendered.



US soldiers carry the flag into the streets of Panama City yesterday as they join Panamanians celebrating the surrender of former president Manuel Noriega

President Bush and his advisers were treating the surrender of Mr Noriega as a great political coup — "the icing on the cake," according to Mr Dick Cheney, US Defence Secretary. Mr Bush said Mr Noriega's capture completed the objectives set when the US militarily intervened in Panama on December 20. Mr Cheney added: "This enhances the prospects that the Government of Panama can restore democ-

racy and hastens the day when we can remove our troops."

The US authorities firmly denied that any deal had been agreed with Mr Noriega. Mr Cheney said he believed the former Panamanian leader had been devastated when he realised that thousands of Panamanians were demonstrating against him outside the embassy.

The only requests made by Mr Noriega, to which the US

had agreed, were that he be allowed to surrender in uniform; that his family be notified; that he be allowed to make some telephone calls; and that he surrender to a general officer.

Mr Noriega was also assured that drugs charges against him would not carry the death penalty, while a State Department spokesman said that he would be allowed to return to Panama.

Continued on Page 16

## Bundesbank curbs rise of dollar

By Peter Norman, Economics Correspondent, in London

THE Bundesbank threw currency markets into confusion yesterday by unexpectedly intervening to sell the dollar, abruptly reversing a strong new year rise in the US currency's value.

The action, which followed an inconclusive overnight attempt by the Bank of Japan to support the yen against the dollar, was the first significant currency intervention by the West German central bank since October. It stood in sharp contrast to the Bundesbank's tolerance of the recent rise in the value of the D-Mark.

The Bundesbank's move was supported by the Swiss National Bank, which sold dollars for Swiss francs, and the Bank of England, which

bought yen for dollars on the foreign exchange market.

However, it was not thought to have been co-ordinated in advance.

The impact of the Bundesbank's intervention was immediate. The dollar plunged 2 pennings and fell further in the afternoon on reports that the US Federal Reserve was asking dealers for currency prices. Although there was no sign of Fed intervention, the dollar was down about 4 pennings by the end of trading in London at DML62 while sterling gained 2 cents to \$1.63. In New York at lunchtime, the dollar was quoted against sterling at \$1.625 and at DML63.5.

Bundesbank officials said that the German authorities

had acted because they believed there was no fundamental justification for the dollar's 5 pennings gain to around DML73 since Christmas.

The dollar had moved ahead on signs that the US economy was more buoyant than previously thought and on the resulting belief that the Federal Reserve would be more reluctant to ease interest rates.

Analysts said that the Bundesbank may have acted promptly to halt the dollar's rally yesterday because it did not want to see a repetition of the US currency's strong gains in the early months of last year.

It was suggested yesterday

that some traders may have lost a considerable amount of money through the Bundesbank action. Some currency market economists had expected the dollar's rise to go unchallenged because at around DML73 the US currency was still close to the bottom of what is believed to have been the range of fluctuation permitted against the D-Mark under the February 1987 Louvre Accord.

One consequence of West German action to restrain the dollar could be a worsening of tensions among the currencies participating in the exchange rate mechanism of the European Monetary System.

Lex, Page 16; Currencies, Page 32

## Canadian bank seizes Campeau shares after default on loan

By Bernard Simon in Toronto

CANADIAN entrepreneur Mr Robert Campeau's grip on his real estate and property empire was further loosened yesterday with an announcement that a Canadian bank had seized a large portion of his shares in his family company, Campeau Corporation.

Montreal-based National Bank of Canada said it had registered in its own name securities representing 29 per cent of voting rights in Campeau, following default on a loan provided to a private company controlled by Mr Campeau.

On the basis of existing voting rights, this makes National the biggest shareholder in Campeau. The securities seized by the bank were provided by Mr Campeau as collateral for the loan, which was advanced in late 1987 to support his purchase of extra stock in Campeau.

Rumours have circulated for some time in Toronto that Mr Campeau has been experiencing personal financial difficulties.

The securities consist of 13m common shares, with a current market value of C\$47.4m (\$40.8m), a series of convertible subordinated debentures, with a principal value of C\$60.4m, and 4m convertible subordinated preference shares.

Mr Campeau's stake in Campeau was cut to 43 per cent last September by the terms of a restructuring plan spearheaded by the Toronto-based real estate group Olympia & York Developments. O&Y now has a 34.4 per cent fully diluted interest in Campeau.

Based on existing voting rights, O&Y's interest is about 25 per cent.

National Bank said it had taken possession of the securities to "consolidate" its position.

The bank said it "does not presently intend" to dispose of the securities or to acquire a further stake in Campeau.

Mr Leon Courville, the bank's executive vice-president for corporate affairs, said yesterday the bank had consulted

neither Mr Campeau nor the committee set up to restructure Campeau's debt-burdened US retailing subsidiaries, Allied Stores and Federated Stores.

Mr Courville said the bank had taken over the securities to give it the ability to monitor and supervise the restructuring exercise.

Campeau's share price has fallen sharply as the difficulties at Federated and Allied have intensified.

The stock was trading at C\$3.45 at midday on the Toronto stock exchange yesterday, down 20 cents from Wednesday, and far below last year's peak of C\$22.25.

But National Bank said it did not intend, "at the present time," to raise its loan loss provisions as a result of losses it might suffer on the Campeau loans.

Campeau said it viewed the seizure of the shares as a private matter between Mr Campeau and National Bank. It refused further comment.

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## MARKETS

<b>STERLING</b> New York lunchtime: \$1.6295 London: \$1.63 (1.61) DM2.7425 (2.77) FF9.965 (9.4625) SF2.5125 (2.54) Y233.50 (234.50) £ index: 86.7 (87.0)	<b>DOLLAR</b> New York lunchtime: DM1.6835 London: FF5.7535 SF1.5425 Y143.50 DM1.682 (1.7205) FF5.745 (5.8775) SF1.541 (1.578) Y143.30 (145.65) £ index: 87.2 (87.2) Tokyo close: Y145.20	<b>STOCK INDICES</b> FT-SE 100: 2,451.6 (-12.1) £ Ordinary: 1,557.3 (-11.0) FT-A All-Share: 1,224.52 (-0.27%) DJ Ind. Av. 2,781.81 (-17.82) S&P Comp 355.51 (-3.25) Tokyo Nikkei 2,781.81 (-202.99) Yokohama 2,781.81 (-202.99)
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COMMODITIES, Page 24; EQUITIES, Pages 25 (London) 33 (World)

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Taiwan's bid to join Gatt set to raise political storm



Chen Li-An, Taiwan's Minister for Economic Affairs, has applied for membership as a separate customs territory. As the world's 13th biggest exporter Chen Li-An said Taiwan had full autonomy over its commercial relations.

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## EUROPEAN NEWS

## Moscow seeks to calm Azerbaijan border protests

By Quentin Peel in Moscow

TOP Soviet Communist Party officials have been ordered to calm the Azerbaijan border zone in a bid to calm a wave of nationalist protests and attacks on the frontier installations.

Mr Rafik Nishanov, chairman of the Soviet of Nationalities in Moscow, and Mr Abdulrahman Vezirov, leader of the Azerbaijan Communist Party, were meeting leaders of the nationalist Azerbaijan Popular Front in Nakhichevan, the border enclave where thousands of demonstrators tore down fences and control towers over the New Year.

At the same time, there were reports of demonstrations of solidarity with the Nakhichevan protesters in Baku, the Azerbaijan capital, where demonstrators in recent weeks have already demolished or damaged monuments to leading figures of the Soviet Communist Party and attacked churches of the minority Armenian community.

The Soviet authorities are clearly taking the upsurge in nationalist sentiment in the republic extremely seriously, although Mr Gennady Gerasimov, the Foreign Ministry spokesman, insisted yesterday that "it is not a big international issue". Nevertheless, he confirmed that Iran had protested over the border demonstrations, calling on the Soviet Union to keep its side of the frontier in order.

Another independent report, from unofficial Soviet sources, said yesterday that the border protest had attracted Azerbaijanis from both sides of the frontier - and the Iranian border guards had opened fire on them.

"The chain of people who came from both sides stood together along the whole of this length of the border (in Nakhichevan)," according to Mr Ardyn Amirbekov, a corre-

spondent for Glasnost news service. "From the Soviet side there was no military resistance. Iranian border guards used their arms."

However, Soviet officials have reported only one casualty, a man who died in a fight among the demonstrators themselves.

For once it appears that the Soviet media themselves may be exaggerating the extent of the Azerbaijan disturbances. "Riots in Baku have continued," according to Radio Moscow's Interfax news service yesterday. It reported the destruction of a monument to Stepan Shaumian, leader of the 1917 Revolution, and of a monument to Felix Dzerzhinsky, the founder of Cheka, forerunner of the KGB.

Mr Neil Kinnock, the leader of Britain's Labour Party, has been forced to postpone a meeting planned for later this month with Mr Mikhail Gorbachev because of the Soviet leader's apparent preoccupation with domestic political events, writes Philip Stephens, Political Editor, in London.

The visit, scheduled for January 16 and confirmed by the Soviet authorities only a few days ago, was deferred following a meeting yesterday between Mr Kinnock and Mr Leonid Zamyatin, the Soviet ambassador in London.

A statement released by the Labour leader's office after the meeting said that Mr Zamyatin had brought a personal message from the Soviet leader saying that he had decided to postpone contact with foreign politicians during January.

The postponement is an obvious disappointment for Mr Kinnock. He had hoped that an early meeting with Mr Gorbachev would enhance his international standing.

## Worried France treads warily round issue of German unity

By David Marsh in Bonn

THE CRUMBLING of the Berlin Wall and growing links between the two Germanys have sent a fissure through the three-decade-old bond between Bonn and Paris.

The informal meeting yesterday in southwest France between President Francois Mitterrand and Chancellor Helmut Kohl is unlikely to have done more than take stock of the two countries' different strategic interests regarding the changes in Central Europe.

Despite a recent series of Franco-German divergences over defence, monetary questions and the development of the European Community, diplomats from both sides played down talk of serious strains between the two allies.

France is trying to tread carefully. It is clearly the junior partner in the economic relationship with Bonn. Yet it still has the military and diplomatic status of one of the four Second World War victors - including joint responsibility for eventual settlement of the "German question".

Paris plainly fears the economic and political consequences of too rapid a move towards reunification. But it is also haunted by the opposite worry of how German public opinion would react if the view took hold that the Western

allies were trying to close the door on German unity.

In sphinx-like statements during the past two months, Mr Mitterrand has made plain that he sees reunification as a matter for the German people to decide. But he has also insisted on the "sovereignty" of a separate East Germany, underlining basic French disquiet about the effect on the European power balance of a German merger.

Mr Mitterrand's messages on German unity have been carefully tailored to his audience. In Bonn at the beginning of November, he said he was not afraid of reunification and suggested it could take place within the next 10 years as part of a "new European structure".

But during a visit to East Germany shortly before Christmas he underlined his support for the status quo based on "two German states".

He has been careful to point out the danger of a "chain reaction" spreading from East Germany to the Soviet Union itself. This would strengthen the centrifugal forces affecting the Soviet state and possibly lead to the downfall of Mr Mikhail Gorbachev.

Recent declarations by French politicians of wariness about reunification have a two-fold impact on West Ger-

man public opinion. The statements emphasise the obstacles still standing in the way of unity - but also strengthen latent West German resentment that Bonn's neighbours are trying to block the route.

Publication of a document from the West German embassy in Paris on French attitudes towards reunification, leaked yesterday to the Frankfurter Allgemeine Zeitung, seems calculated to heighten this impatience.

The document, drawn up for the West German Government shortly before Christmas, emphasised the scepticism of the "French political class" towards the prospect of a united German state.

The report claimed that Mr Mitterrand was convinced that reunification would come, but that the French Government was "playing for time" over the question. It highlighted recent cautious statements on the issue from Mr Roland Dumas, the Foreign Minister, and Mr Jean-Pierre Chevènement, the Defence Minister.

German public opinion is highly sensitive to suggestions of foot-dragging by the Western allies over the German question. Mr Willy Brandt, the former Chancellor, Mr Theo Waigel, the Finance Minister, and Mr Alfred Dregger, the vet-



More than 100,000 East Germans take part in an anti-fascist demonstration at East Berlin's Soviet war memorial which was found smeared with fascist slogans a week ago

eran leader of the conservative parliamentary grouping in Bonn, have both addressed warnings to the allies over this issue.

Two well-known commentators, respectively, from left and

right - Mr Rudolf Augstein and Mr Johannes Gross - have pointed out the danger for Bonn's partners of treating their past declarations of support for German unity as mere lip service.

## Portuguese Communists face crisis within party

By Patrick Blum in Lisbon

THE Portuguese Communist Party's expulsion this week of one of its leading advocates for reform is bringing to a head a growing crisis within the party.

The PCP remains one of the few hard-line Marxist communist parties left in Europe after the dramatic political changes which have swept Eastern Europe, but pressure for change is mounting despite the party leadership's efforts to hold back reform.

Encouraged by events in

Eastern Europe, several PCP members are calling for change and challenging the party's veteran leader, Mr Alvaro Cunhal. Until now Mr Cunhal, 76, who has been the party's general secretary since 1961, has seen off his critics with relative ease.

The PCP's influence has waned since its heyday during the 1975 revolution when it came close to power and its decline has been accelerating. In the 1983 general election it won more than 18 per cent of

the vote and 44 seats out of 260 in the National Assembly. In 1987 its vote fell to 12.3 per cent with 31 seats. Party critics argue that a further erosion of support is inevitable without radical changes.

The challenge comes from Ms Zita Seabra, a former member of the party's political commission and central committee who lost both positions in 1988 for criticising the leadership.

Ms Seabra, 40, was a deputy in the National Assembly until

1987 and is a respected party militant. She was expelled on Wednesday after writing an article the previous day denouncing the party leadership which she said had failed to respond to international changes.

It had not condemned the massacre at Tiananmen square, and in July, shortly before the collapse of the communist regimes in Czechoslovakia and East Germany, it praised their economic successes and political life in the

two countries.

Ms Seabra's expulsion was immediately deplored by other party critics who are hoping that an extraordinary party congress due within six months will endorse their demand for reform.

But the first sign that things may be changing were provided by Mr Cunhal who admitted for the first time yesterday the possibility that he may step down in favour of a new party leader after the next congress.

## Romania's new leaders prepare poll programme

ROMANIA'S National Salvation Front yesterday held its first nation-wide meeting in Bucharest, amid increasing signs of returning stability throughout the country, writes Judy Dempsey in Brasov, Romania.

Committees of the Front yesterday met to thrash out a social and economic policy and to decide their programme for elections scheduled for April.

The Front will stand in the elections, but it remains unclear if it will evolve into a political party or remain as a broad-based and loose group of diverse political interests until after the elections.

But in Brasov, central Romania, once the home of the country's ethnic German minority, the Front had attained a widespread popularity and seems intent on first meeting the most basic demands of the population, including food and heating.

Leaders of Poland's Rural Solidarity movement have launched a protest against Government's economic policies, warning that they may bring a slump in food production, writes Christopher Bobinski in Warsaw.

The protest follows the introduction this week of an IMF approved plan to combat inflation which will hit farmers' incomes.

Prices of agricultural machinery, fertilisers, coal and fuel have more than doubled in the past few days while demand for food is already slackening as real wages continue to fall.

Mr Gabriel Janowski, a Solidarity senator in Parliament recently elected to head the 250,000 strong movement said: "We cannot accept the enormous burdens being placed on farmers."

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## Netherlands economy 'vulnerable'

By Laura Raun in Amsterdam

THE DUTCH Government's economic and social policies are delicately balanced in a mix which is vulnerable to slowing economic growth and rising inflation, according to its top economist, Professor Frans Rutten.

In his annual essay, which helps shape government policies, the economist pleads for moderate wage demands, lower taxes, better education, more modern technology and improved infrastructure. He also urges continued control of state spending and enlargement of the privately owned working population.

Mr Rutten, the centre-left government of Christian Democrats and Socialists which took office in November after seven



Mr Rutten: striving for "social renewal."

years of a centre-right coalition is striving for an ill-defined "social renewal" coupled with budget discipline and measures to shrink unemployment.

Prof Rutten, who is secretary-general of the Economic Ministry, believes that value-added taxes and welfare premiums should be cut to keep wage demands from surpassing the 2 per cent official forecast for 1990-94. He also issues a strong call for more people to work since only about half of the adult population has a job.

According to recent figures from the Organisation for Economic Co-operation and Development, growth in gross domestic product is forecast to slow to 2.9 per cent this year and 3 per cent in 1991 from 4.2 per cent in 1989. Inflation is expected to accelerate from 1.5 per cent in 1989 to 2.2 per cent in 1990 and 2 per cent in 1991, still the OECD's lowest.

Prof Rutten cautions against "euphoria" about an instant commercial bonanza for EC countries as a result of the opening of Eastern European and notes that competition will intensify in certain low-technology areas. Over the long term, however, Western Europe, including the Netherlands, should benefit, he adds.

## Fanfare over Belgian budget sounds a doubtful note

By Tim Dickson in Brussels

BELGIAN BUDGET ministers have been bearers of bad news for so long now that it has become almost traditional to shoot the messenger.

Such a thought may bring a little comfort to Mr Hugo Schlitz as he assesses the deeply sceptical reaction to his triumphant announcement on Wednesday that the 1989 budget deficit turned out to be substantially lower than forecast, and that the infamous "snowball effect" whereby extra borrowings have been needed just to service existing loans has been halted.

This claim is of great political and economic significance for Belgium, where successive governments have been trying, largely in vain, to shake off the huge burden of debt incurred in the late 1970s.

Painfully negotiated public spending cuts have helped cut the budget deficit from a peak of almost 13 per cent of gross national product in 1982 to the 6.5 per cent just posted for 1989 - but over the same period outstanding debt as a proportion of GNP has jumped from 90 per cent to more than

120 per cent today, one of the highest levels of its kind in Western Europe.

Mr Schlitz's boast that he has ended the vicious circle is particularly galling for Mr Guy Verhofstadt, leader of the opposition "shadow cabinet" and budget minister in the previous centre-right Government. Mr Verhofstadt has consistently implied that the present five-way coalition of Christian and Socialist parties - including Mr Schlitz's Flemish nationalist Volksunie - is not to be trusted with the country's precarious finances and that his own hard work in previous years is in danger of being undone.

His comments that the latest figures are embellished and "too good to be true" are nevertheless more than just predictable swipes at a political opponent. Most financial analysts are deeply puzzled by a 1989 budget deficit, which at BF397bn (£8.94bn) is not only lower than the target of BF405bn set in March last year but a good BF50bn (£11.4bn) better than senior government ministers were predicting just a few days ago.

The main reason appears to be an exceptional and unexpected drop of BF61.7bn in the deficit to be financed in December - a result which Mr Schlitz insists is not abnormal and which independent commentators suspect may owe much to delayed expenditure by Belgium's regional governments and the Flemish and francophone communities.

Last year marked a transition of powers from central to regional government under Belgium's devolution programme and it is widely believed that for technical reasons the latter's cash spending last year was less than budgeted. The extent to which this is true, though, will only show up in the next few weeks as a more detailed breakdown of the deficit becomes available.

Quite apart from scepticism over the budget sums, Mr Schlitz's triumphant tone at Wednesday's news conference is being called into question. Last year's pay talks with the public sector unions were particularly fraught, with the Government consis-

tently citing the dire budgetary position as a justification for holding the line.

As one analyst observed yesterday: "There is a now a danger that the civil servants will feel that they have been misled, and that this year's pay bargaining and negotiations for additional spending cuts for 1990 will be all the more difficult as a result."

It is also perhaps something of a hostage to fortune for Mr Schlitz to make so much of the snowball effect in a year of quite exceptional economic growth. Thanks largely to the buoyant investment pattern of the past few years - an annualised 2.2 per cent in the first six months of 1989 according to Generale de Banque, and much higher than in competitor countries when measured in relation to GNP - virtually all the main economic indicators in Belgium are now looking healthy.

Real GNP growth is estimated to have been 4.4 per cent last year (after 4.2 per cent in 1988), inflation was up from 1.3 per cent to 3.1 per cent but is

still under control, while the unemployment picture has markedly improved with a fall from 10.8 per cent to 9.7 per cent last year.

There is no guarantee, many say, that this performance can be sustained and a combination of lower GNP growth and a higher interest rate burden could put Mr Schlitz right back on the ropes this year.

Two credible theories about his performance were doing the rounds in Brussels yesterday. One is that with the Belgian franc under pressure in the European Monetary System (and held in place with the help of a 2 percentage point interest rate differential over the D-Mark), Mr Schlitz is looking for new ways to draw attention to the virtues of the Belgian currency.

The other is that he is seeking to strengthen his own position within the coalition ahead of this year's negotiations on the unfinished "third phase" of devolution. The outcome of that domestic battle, after all, will be of key importance to the Volksunie.

## Throwing money at Poland could do more harm than good

Sir William Ryrie warns that there is much confusion about how the West can help Poland in its economic transition

EVERYONE wants to help Poland. Motives are mixed, to be sure, but if I were a Pole I would not worry too much about that. Assume all motives are mixed with the most of the momentum before it weakens.

At the same time, the eagerness of Western governments to help, or to get the political kudos of being seen to help with billions of our dollars or euros, carries dangers. Delegations of businessmen, officials and politicians pour into Warsaw; self-appointed experts offer advice; but there is much confusion about what the West can most usefully do to help Poland, and throwing money at the problem may actually hinder the process of change everyone wants to see.

The first and most urgent need, as Poland's new leaders recognise, is economic stabilisation: to bring the monetary situation, inflation and the balance of payments under control. Beyond that, what seems to be needed is a double process of change - from a completely controlled economy to a market economy and at the same time a radical improve-

ment in efficiency to raise living standards.

There is no good historical precedent for the first sort of change. This should make us all humble and hesitant with our advice. People who know a lot about how capitalist economies work should not imagine that they therefore know how to make the transition from communism. In Poland markets have been suppressed and distorted for half a century, and most of the population has no recollection of such a world.

At the same time, economic man cannot be far beneath the surface. One has to believe that a decontrolled environment with the right incentives will lead to the emergence of entrepreneurs; the difficult question is one of time.

Drastic changes are needed to improve efficiency in the existing productive mechanisms - overhauling and whenever possible privatising state-owned enterprises - and one effect of this is bound to be a sharp reduction in the amount of labour employed. At the same time, new productive capacity has to be created quickly both to absorb the

labour laid off by the old enterprises and to raise national output. This calls for new investment which must be made under market conditions. It is obvious that this process cannot happen overnight and in the transitional unemployment may be substantial.

Poland already carries the burden of servicing some \$40bn of debt. We should be very careful about adding to this

Stabilisation is first; beyond that what is needed is the transition to a market economy and greater efficiency aimed at raising living standards

debt. If more is borrowed, it will be crucially important to make sure that the additional really do improve the productive capacity of the economy.

Three areas cry out for attention: ways of providing the technical assistance Poland needs to transform its systems into those of a market economy; ways of encouraging the investment of private capital (domestic and foreign) in new productive capacity; and identifying areas where selective assistance to the government,

businesses, and privatisation of enterprises.

Forty-five years of communism have left Poland with very few people with experience in these fields; and the existing systems are very unlike those of a market economy. Privatisation, in itself, is a daunting challenge. It is not clear in many cases who legally owns the existing enterprises or has the right to sell them, and it is often difficult to tell whether a given enterprise is viable, on a market basis,

because all prices of inputs and outputs are artificial and proper accounts are lacking.

Assistance in these areas need not cost large amounts of money, but it is of crucial importance. Organisations such as the International Finance Corporation, the private sector arm of the World Bank, can be of help. One hopeful sign is that many people of Polish origin, living in Western countries, are showing an interest in contributing their skills.

The second need is private investment in new productive capacity. One danger which stems from the flow of large amounts of aid to the government is that the government may be tempted to spend it, the easy way, on the existing state entities and so discourage the emergence of a strong private sector. Of course, public investment to improve infrastructure is badly needed, too, and may have to be financed partly by foreign borrowing, for example from the World Bank.

But the key need is to encourage private investment both by Polish citizens (many

of whom have capital because the problem in Poland has been too much money and too little to spend it on) and by foreigners.

The Polish government's approach to this seems to be sound; but foreign governments and international organisations, in their well-intentioned eagerness to help the private sector, must be careful not to end up forcing easy money down the throats of budding enterprises and entrepreneurs. This will not produce good market decisions. Private investment must happen in its own time, within an environment as free and encouraging as the Polish government can make it, even if this means that the process turns out to be a bit slow to those who would manage and guide it.

Third, there must be ways in which grants to the Polish government



## WORLD TRADE NEWS

## South Koreans flock to set up in the EC ahead of 1992

AN increasing number of South Korean corporations are investing in the European Community in preparation for the market integration in 1992. But risks as well as opportunities await them, AP-DJ reports from Seoul.

Analysts believe the South Korean move is correct but there are many inherent risks such as high production costs, low profits and strings attached to investments.

Hitherto investments have been on a comparatively small scale. By the end of last September, South Korean companies owned 69 projects worth \$45m in Europe, compared with 64 projects worth \$41m at the end of 1988, according to the state-owned Korea Trade Promotion Corp (Kotrap).

Almost half the investments were in manufacturing, particularly electronics assembly. The three giant local electronics makers, Samsung Electronics, Goldstar and Daewoo Electronics, have completed or are constructing 11 electronics assembly plants and many other small and medium-sized companies are following suit.

Samsung Electronics now operates a VCR and microwave oven plant in the UK, and a color TV plant in Portugal. The company is now constructing a VCR plant in Spain, a color TV plant in Hungary and

another colour TV plant in Turkey, all due for completion next year.

Goldstar now runs a VCR plant in West Germany and a microwave oven plant in Northern Ireland.

Daewoo Electronics has already dedicated one VCR plant in Northern Ireland and a microwave oven plant in France. The company's third European plant will be built in Hungary, the company said.

The three electronics giants will be able to produce a total of 1.3m VCRs, 800,000 colour TVs and 600,000 microwave ovens this year in Europe.

Saehan Media is now building a video tape plant in Ireland for completion at the end of 1990 and Haffal Electronics is constructing a compact disc player and car stereo plant in France for completion early next year.

Following the rush to Europe of electronic assemblers are small parts makers. Samsung, one such company, is to set up a VCR-part plant in Northern Ireland, and other companies are following suit.

These companies have selected different places and different items for their investments in Europe, but they have one thing in common - the strategy to prepare for the single European market by 1992 by way of those invest-

ments.

Many believe the market unification will definitely raise trade barriers in the region to outsiders. South Korean companies, already suffering from tough trade sanctions by the EC, will find it more difficult to penetrate the united market, they say.

Most South Korean electronic exports to Europe, such as VCRs, colour TVs, compact disc players, video tapes and car stereos, are currently subject to anti-dumping charges by the EC. Microwave ovens, another important export item, are now subject to quotas.

Expecting that the trade barriers will be higher after 1992, it is wise for Korean firms to invest in Europe now, says a Ministry of Trade and Industry official. But there will be such advantages as easier access to markets to be enjoyed by Korean-invested companies already there.

Responding to domestic firms' growing interest in Europe, many government or private organisations from the region have flocked to South Korea to lure investment. Among more than 60 delegations to visit South Korea this year to attract potential investors, more than half were from Europe, says Kang Yong-Soo, head of Kotrap's EC investment division.

## China tries to block French sale to Taiwan

CHINA has made a fresh attempt to block the sale of French frigates to Taiwan with a protest to Mr Roland Dumas, the Foreign Minister, French officials said yesterday.

The potential deal, reliably reported to concern six unarmed vessels worth about \$1.3bn, is aggravating the already bad state of Franco-Chinese relations.

Mr Dumas heard Peking's objections on Tuesday from Chinese ambassador Zhou Jue, officials said. Zhou had already lodged a protest with the Foreign Ministry at the end of December, they added.

"The French view is that these are only hulls with no armament fitted and so a contract would not be in breach of our restrictions on arms sales to Taiwan," one source said.

China, which does not recognise non-communist Taiwan, said on December 28 that it opposed any defence sales to its neighbour. "This would be a direct interference in China's internal affairs," a Foreign Ministry spokesman said.

French government sources confirmed that the inter-ministerial committee which vets arms exports had given the go-ahead for negotiations with Taiwan to start in earnest.

## Western auditors seek Moscow links

By Enrique Tessleri in Helsinki

VNESHCONSULT, a leading Western-Soviet management consultancy joint venture, is seeking with Ernst & Young to establish Vneshaudit, the first joint venture auditing firm in the Soviet Union in the next few months.

"We are also seeking to get Vneshaudit registered so that it will have the same status as Inaudit," said Mr Jussi-Pekka Hakola, senior manager of Okobank, a leading Finnish bank.

Inaudit, the sole auditing company registered in the Soviet Union, does not have a

very reputable name among Western-Soviet joint venture companies because it is undermanned and too bureaucratic.

"Most Western companies have to keep two accounting books - one that complies with Soviet Accounting Standards (SAS) and the other with their own country's," explained Mr Tapio Helle, an accountant for the US Coopers & Lybrand.

"Soviet accounting practices are more interested in volume than net-sale gains. This reality has been encouraged by state economic policy and by

five-year production goals."

Mr Helle also added that the Estonians, in an attempt to gain more economic autonomy from Moscow, are also talking about forming their own auditing company that would be independent of Inaudit.

Vneshaudit is only a small segment of a wider concept, according to Mr Hakola. "Through our Oko Trade International office in London, which was founded last month, we can now offer risk analysis, consulting and financial engineering to a Western company that seeks to do business in the

USSR or Eastern Europe. This happens through Vneshaudit and Vneshaudit."

The Moscow-based Vneshaudit, which was established in 1988, is made up of the Soviet Vneshtekhnica, an external trade firm that specialises in technology transfer and licensing. The Main Demonstration and Testing Computer Center of the USSR, Dialog, a US-Soviet computer joint venture with Hewlett-Packard, and Meca-Sov Consulting, comprised of Okobank and the Finnish consulting company Mec-Rastor.

## Jakarta to announce project winner

By John Murray Brown in Jakarta

THE WINNER of the battle between Mitsubishi and Asea Brown Boveri for Indonesia's \$500m Gresik power plant contract is expected to be announced next week.

Final proposals for the 900 MW gas-fired plant in East Java were submitted last week to Mr Radius Prawiro, the economic minister.

There were earlier unsuccessful bids from Alstom of France, Siemens of West Germany and General Electric of the US.

Gresik will be the first Indonesian station to utilise the more energy efficient combined cycle technology, which

harnesses gas turbines to feed a steam boiler.

A contract for the gas supply was signed last month between Pertamina, the state oil corporation, and PLN, the national utility.

The gas comes from an offshore field developed by Atlantic Richfield of the US. It is one of a number of power projects under the current five year plan which targets \$4.5bn on power plants.

Financing will again be the key issue on Gresik. Mitsubishi is widely tipped as favourite to win the contract under a turnkey proposal and is expected to

utilise a large amount of soft financing.

However, industry sources say ABB which is collaborating on the deal with the Japanese group, Marubeni, offers better technology.

Mr Jusuf Habibie, Indonesia's research and technology minister, earlier called on all the bidders to submit alternative build, operate and transfer proposals for the Gresik project.

The contractor would be expected to run the plant for up to 10 years, recovering his costs through electricity tariffs.

## Italy to ease restrictions

ITALY has approved a proposal which will relax foreign exchange restrictions in a move aimed at lifting all curbs on capital flows by July, AP-DJ reports from Milan.

Italians will be able to keep foreign currency obtained against the delivery of goods and services abroad in a domestic foreign currency account indefinitely. Currently, they have to exchange foreign currency holdings into lire within 120 days.

Under the proposal, residents still will not be able to keep for more than 120 days any foreign currency acquired against payment of lire.

## Turkey's traders not all sold on new Eximbank

Jim Bodgener on the first year of state credit support for exporters

TURKEY's youthful Export-Import Bank has come a long way during its first full year of operation in 1989. But Turkish exporters still feel it has not compensated for the loss of tax incentives for exporting under the General Agreement on Tariffs and Trade.

The institution started its operations in the late spring of 1988 with pre-shipment and post-shipment short-term credits. Now the services it offers have expanded to include medium-term bilateral credit lines, insurance, and this year, a project-based credit system for concerns with exports of more than \$100m.

The latter scheme replaces a performance-based credit system, whereby companies received a 5 per cent premium on the amount of exports beyond \$100m. This service on a rolling basis financed exports last year totalling around \$1.16bn (\$428m). Combined, the post and pre-shipment schemes supported sales totalling another \$1.17bn.

In addition, Eximbank extended credit lines of \$300m (£187m) to the Soviet Union towards the 30 per cent cash portion of payments made for imports of Soviet natural gas. A memorandum of understanding has also been reached for a \$350m line of credit to the Soviet Union in support of turkey contracts to be awarded to Turkish companies for the construction of about 15 projects for light industrial, food processing, and health equipment factories.

Starting with a counter guarantee programme for contractors financing in Libya, Eximbank has moved on with \$400m extended to Iraq. This was sealed in the autumn, when the Treasury agreed to cover Eximbank for political risk. Just before Christmas, a credit line valued at \$100m was agreed with Algeria while Turkey will probably offer credit lines of \$100m each to Poland and Hungary within the context of the European Community-orchestrated Organisation for Economic Co-operation and Development assistance package for restructuring.

This year, Eximbank could extend another \$1bn in medium-term bilateral credits, says its director, Mr Turgay Ozkan.

## Ankara drives ahead with motorways programme

By Jim Bodgener

MOTORWAY contracts worth \$821m have been awarded to three Turkish companies by Turkey's State Highways Administration (KGM), despite World Bank disapproval. The state-run Public Participation Fund will provide 35 per cent of the financing now and 45 per cent on completion of the contracts.

The largest contract, for \$313m, has been awarded to Dogus Insaat. It is for two sections of motorway totalling 88km in the south-east from Pozanti to Tarsus, and Tarsus to Mersin.

The next largest contract, worth \$237m, has been won by

its near-term funding will support another \$200-\$300m worth of exports. In addition, Eximbank will introduce assistance for small and new exporters which have difficulties tapping credit and also funding for marketing costs.

Turkish traders say these services, though helpful, hardly compensate for the lost tax rebate incentives - and Mr Ozkan, agrees. For example, the funds extended in 1989 hardly make up for a quarter of the infusions from export tax rebates the previous year.

But export credits are a healthier and more selective, market-oriented way of financing exports, says Mr Ozkan, rejecting the charge of the long-running scandal of "dummy" export claims by companies abusing the tax rebate system.

The new project-based system for larger companies would be a tighter way of administering funds, said Mr Mustafa Somersan, head of Meptas, one of the leading trading companies. But exporters were less pleased with it.

Export returns are expected roughly to match the total for 1988 of \$11.6bn, compared with bumper growth of up to 25 per cent earlier in the 1980s. This growth rate upheld Turkey's international debt-servicing creditworthiness. But Mr Ozkan sees this as encouraging, in view of the lost rebates - and therefore of the "dummy" exports - and stagnation in the once-lucrative Iraqi market.

Some traders are not so sanguine. Their major growing problem is not subsidies but the erosion of competitiveness from the slow-down in 1989 of previous rapid lira depreciation, the motor of exports from the early 1980s.

The lira had only devalued by around 22 per cent against the US dollar last year, said Mr Faruk Erkok of the trading house Penta Dis Ticaret. Measured against domestic inflation of 70 per cent, this meant companies had to shoulder a 28 per cent foreign exchange loss in an industry such as textiles. "You can't make money manufacturing for export in these conditions," he said, "particularly when you have long-term supply contracts in countries like the US."

Nurul Insaat for the construction of the Toprakale to Iskenderun route in the south-east. Finally, a \$70m contract has gone to Bayindir Insaat for the construction of a route from Izmir to Uria in the Aegean region.

The World Bank has never liked Turkey's ambitious toll motorway programmes in the 1980s, considering the money might be better spent elsewhere. Its displeasure was partly the reason for the scaling down of a planned \$350m transport sector adjustment loan last year into a \$150m provincial highways credit.

# Ahead in Information Services

1989 has been a key year for trading house C. Itoh, with the launch of a domestic satellite strengthening the group's edge in information services. President Isao Yonekura explained in an interview on 5th December 1989.

by Brian Robbins



Mr. Isao Yonekura, President, C. Itoh & Co., Ltd.

Robbins: Firstly, what was the outcome of Plan '88, your recent business plan?

Yonekura: In a nutshell, my overall appraisal of Plan '88 is that in qualitative terms we almost met our targets, but from a quantitative standpoint, we were behind in achieving our targets by one and a half years.

Specifically, from a qualitative standpoint, we have changed our organisational structure to respond to the broader changes seen in society - a more highly information oriented society, a globally oriented society - and also the impact of aging. We have started various projects to meet these changes, and in that respect we have met our targets.

But we were behind quantitatively. While we achieved the number one position among Japan's trading companies in terms of total trading volume, we could not achieve the same result in terms of either gross trading profits or operating profit.

### Plan '90 Outlined

Now, we have launched Plan '90, covering the years 1989 and 1990. In this plan, we are trying to achieve the earlier quantitative targets that we set, but not met. The basic precepts of this plan are to achieve further structural reform, enrich management resources and reinforce our group oriented management.

As you know following the structural shift in the wake of the realignment of the yen after the Plaza Accord of 1985, Japan has moved away from relying on exports in favour of domestic-demand-led economic growth. This shift is progressing powered both by capital investment and very active consumer spending. So we are moving to respond to this change, and this is one of the important pillars of Plan '90.

The second concept is a deepening of management resources. This is represented by the three M's of man, material and money.

Starting with money, or finances, we have moved to strengthen our equity base while continuing to boost earnings. Here, we issued warrant bonds earlier this year. Also, at the beginning of the year we issued 100 million shares, and we will continue to pursue fund

raising options, depending on market conditions.

### Staff Training Vital

In the field of management development, it is imperative to vitalise our management resources through continued training and improved resources. We have a variety of schemes underway to train and educate our staff both domestically and worldwide. We now have 188 offices in 85 countries. And, starting several years ago, we've been bringing around 40 of our foreign staff to Japan annually for training, as well as sending senior staff abroad to lecture in special training courses.

As well, from 1992 or 1993 we are planning to open a large new International Training Centre at Izumi, south of Tokyo near Mount Fuji, to be used both for training and recreation purposes, and as a guest house for VIPs.

Training and education of staff are important, but equally vital is the delegation of authority to our local staff - not only internationally, but also domestically within Japan as well. Reflecting this, we have an American ranked as managing director here at our Tokyo headquarters, although he is the chief operating officer of C. Itoh America Inc in New York.

Robbins: Earlier this year saw the launch of your first satellite. How is this venture progressing?

Yonekura: The first satellite was launched in March, and the second is scheduled for late December, and we have been surprised at the volume of spin-off business that it has generated. Already, many cable antenna TV (CATV) operations have been

launched, and big group such as NEC and Fujitsu have used our services for intra-company communications and the like.

### Boom in Demand for Satellite Services

In addition, a religious organisation is using our satellite services as well as a big 'prep' school for university candidates. And there are other uses such as 'Aucnet' a new auction system for selling used cars. These new businesses have mushroomed, and there is much more interest in our satellite than we originally envisaged.

In particular, local media groups, especially TV, have been able to use our facilities.

As a result, we project that this venture will generate a surplus by the third year, with the accumulated debt paid off by the fifth year of operation.

Robbins: What about the new telecommunication services?

Yonekura: In terms of our competition with KDD, the existing international communications operator, we are involved in International Digital Communications Inc (IDC). Immediately after we announced the formation of this new service, KDD announced rate cuts, which have been implemented four times. This sort of thing seldom happened before there was competition.

With the lower price, although demand for international telecommunication services is rising, it will take longer for this service to become profitable.

At this moment, we are offering international telecommunication service between Japan and the US,

the UK, Hong Kong and Singapore. This will be expanded to another six countries by the end of next March.

We are also laying an optical fibre submarine cable across the North Pacific. Known as NPC, it will be completed by the end of 1990.

Once it is completed, IDC's flexibility in meeting growing and diversifying user needs will be increased dramatically.

Robbins: How do you intend to utilise the assets of the C. Itoh group more effectively?

Yonekura: Earlier, when I mentioned the basic precepts of our new business plan, Plan '90, I mentioned we are seeking to develop more group-oriented business. With the launch of our satellite, we have established several related subsidiaries and affiliates, permitting us to develop a more decentralised structure. With our new satellite service, JCSAT (Japan Communications Satellite Co., Inc.), for example, we have already established three new companies specifically in this area - Videosat Communications, Inc., Japan Satellite Communications Network Corp. and Japan Video Cipher Corp.

### Stronger Group Cohesion

Along with adopting a more devolved management strategy, we are also seeking to move further downstream in our activities. Until now, we have been more oriented towards up-stream activities, but in order to be more closely track market movements, we need to move further downstream into the retail area and the like.

Take for the example a B-B-Q

restaurant chain, Anrakutei, which now has almost 100 outlets in the Tokyo area. We have taken direct shareholding in this company, and have sent some of our staff across as well. Similarly with another restaurant chain, Ton-Den.

Robbins: So it is safe to say that you are seeking to add value to your information resources and services.

Yonekura: Yes, that's it exactly. People may think that sogo shosha make money. But in the beginning there is information; with that information, we can make more goods and hence money. C. Itoh, for example, is known for its strong textile-related business. In traditional textile areas in Japan, we were the first sogo shosha to establish VAN telecommunications networks.

Robbins: Finally, what is your view for the outlook of the economy in the early 1990's?

Yonekura: The general trend is relatively predictable, but I'm not too sure of the continued strength of the economy.

### Fair Weather Ahead

We at C. Itoh feel that the domestic boom has already peaked out. It began in November 1986, and it is already plateauing. The boom may extend into next year, but two years from now it is difficult to predict. There are some external influences as well if the oil price goes too high, for example, and also if the exchange rate changes too dramatically. If the dollar becomes too strong then tight monetary policy will be inevitable. Equally, if the dollar falls too far, then financial market instability such as Black Monday or the recent shock in October could result. Otherwise, we will enjoy stable conditions until next year. After that, only God knows. I don't, it is too far away.

Having said that, I feel that the broader macroeconomic trend for the next five to ten years will be quite buoyant, especially in light of the recent rapprochement between the USA and USSR, which means less defence spending and a reduction in the federal deficit in the US, with more spending on consumer goods in the USSR.

But I'm not a prophet, just an optimist.

## C. ITOH & CO., LTD.

Tokyo Head Office: 5-1, Kita-Aoyama 2-chome, Minato-ku, Tokyo, Japan  
Tel: (03) 497-2121 Telex: J23111 ITOHCHU

C. Itoh (UK) PLC: 76, Shoe Lane, London EC4A 3JB  
Tel: (01) 822-0822 Telex: 261981 CITO H G

Other Offices in Europe: Madrid, Las Palmas, Lisbon, Düsseldorf, Hamburg, Oslo, Stockholm, Zurich, Paris, Milan, Athens, Rotterdam, Brussels, Vienna, Belgrade, Sofia, Prague, Budapest, Warsaw, Berlin and Bucharest

New York, São Paulo, Cairo, Sydney, Hong Kong and 120 overseas offices



## OVERSEAS NEWS

## Populist Indonesia budget to boost welfare spending

By John Murray Brown in Jakarta

PRESIDENT Suharto of Indonesia yesterday made a strong populist appeal in his annual budget speech, announcing greater welfare spending and a radical restructuring of the corporate sector.

In a two-hour speech to parliament he announced a modestly expansionary budget calling for efforts to improve wealth distribution in the poorest provinces of South East Asian nations state. In a move recalling past socialist policies, aimed to defuse renewed public concern at the growth of the private sector, the 68-year-old former general also presented a new share ownership scheme under which co-operatives are to take a 25 per cent stake in private enterprises.

This follows similar policies which will force state companies to give up 5 per cent of their profits to what President Suharto described as an economically weak sector.

His latest move invites co-operatives to take equity positions in foreign joint ventures. The budget, which comes into effect in April, projects increases in spending on the

poor and the provinces and a pay increase for the civil service. The Inpres programme, project aid given by presidential decree - was also boosted.

The president, who has still to decide whether to stand for election again in 1993, announced increases in agriculture, education and health spending as well as transmigration and various village improvement programmes.

The budget envisages a 13 per cent increase in routine spending to 25 trillion Rupiah (\$9bn), including a 10 per cent pay rise for the 4.5m public employees and 500,000 armed forces. Also raised are the pensions of retired army officers, some of whom have been openly critical of the president.

In regional allocations, particular mention was made of Irian Jaya, Indonesia's poorest region and the site of recent civil disturbances.

The 1990-1991 budget, which has still to be passed by parliament, looks to a windfall 36 per cent rise in oil and gas revenues, and a 30 per cent boost to income tax collection. Local economists estimate better-

## Jerusalem newspaper hit by dispute over editorial control

THE Jerusalem Post, for years a leading voice of moderate English-speaking Israelis and diaspora Jews, is this week deep in turmoil over editorial control of the newspaper that has led to the resignation of the editor and the departure of more than 20 of its most senior staff, Hugh Carnegie writes from Jerusalem.

Yesterday, for the second day running, the Post was cut back to 10 pages from its customary 12 and dropped its economic and business section, as a

dispute deepened between the editorial staff and Hollinger, the Canadian-based newspaper chain which bought the newspaper last year from Koor Industries, the debt-ridden, trade-union-owned group. The remaining journalists have threatened strike action.

At the heart of the issue is the fear of Post journalists that the paper's moderate stance, which has seen it in recent years in strong contrast with the government over policy towards the occupied West Bank and Gaza Strip, is

under threat from their new owners. Although its daily circulation in Israel is small - less than 30,000 - the Post's popularity with foreign diplomats, journalists and especially, through its weekly international edition, the American Jewish community give it a profile and perceived influence far beyond its size.

The issue boiled over last week when Mr Erwin Frankel, the editor, resigned in response to an assertion by Mr Yehuda Levy, a former army officer

appointed publisher by Hollinger, that he intended at some time to take on the role of editor-in-chief.

This week, 20 top Post journalists were dismissed after saying they would quit if Mr Levy - who strongly denies wanting to alter the editorial stance of the paper - was not removed by the owners.

The journalists said yesterday they had the backing to establish a rival to the Post and planned to set it up within weeks.

## EC's 1992 unsettles state-dominated Israel

When your chief trading partners talk openness, so must you, writes Hugh Carnegie

ZERO hour had passed. Israel's declared Mr Dan Gillerman, president of the Israel Chamber of Commerce, to a gathering of businessmen and government officials in Tel Aviv recently. Some may have quibbled with his sense of the dramatic, but few disagreed with the need for urgency.

The subject they were discussing has become - somewhat belatedly, as Mr Gillerman bemoaned - a central concern in the development of Israel's hard-pressed economy, evoking an intense debate underlain with a dash of fear.

It is the effect on Israel of the European Community's drive to establish an integrated internal market by the end of 1992.

There is real anxiety in industry and government that the country is ill-prepared for what may prove a watershed for the Israeli economy. The reasons are not hard to find. Prevented by years of conflict from trading, except in marginal, indirect ways, with most of its Arab hinterland and facing a great physical barrier in reaching its strongest ally, the US, Israel has increasingly turned to Europe, and in particular the EC, for trade. The EC is now by far Israel's biggest trading partner, but the trade is, from Israel's point of view, alarmingly lopsided.

In 1988, Israel drew 53 per cent of its imports - worth

\$7bn - from the community. It sent back a third of its total exports, but these still left a trade deficit with the EC of \$3.5bn. More than that, most imports were consumer and industrial goods, while exports comprised largely agricultural produce, chemicals and polished diamonds.

Mr Avi Primor, Israel's ambassador to the EC and Belgium, likened EC-Israel trade to that between a colony of old and its imperial master. "This tendency will grow more (after 1992) unless action is taken," said Mr Primor.

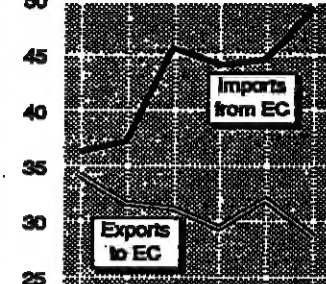
Here there is not much internal disagreement. But the debate does divide over what structural changes are needed within the domestic economy to better face the challenge of tougher competition in Europe. This essentially reflects the underlying issue of how far and how fast the Israeli economy should evolve from its state-dominated, socialist roots towards a more open, free market system.

People such as Mr Gillerman believe 1992 dictates that reform must come faster if Israel is not to be left behind by its all-important European partner. Opponents, including some industrialists, say that with such a trade deficit already, Israel should not rush into further exposing itself to the might of EC industries.

The main immediate concern of the Government, however, is

### Israel's trade with EC

Percentage of whole trade



Source: IMF Direction of Trade

to try to secure better terms of trade from the EC. It is seeking to upgrade its already preferential status - it has had a free trade agreement with the community since 1975 - to equivalence with the European Free Trade Association group of countries, especially to allow greater flexibility on local content in Israeli exports. This would give greater weight to the bid to exploit Israel's unique position in having free trade agreements with both the EC and the US.

The Government is also pushing hard for EC legislation to outlaw compliance by EC companies with the Arab boycott of trade with Israel, something Israel believes - despite EC scepticism - has greatly hindered the ability of its companies to trade.

A serious obstacle to these claims lies in the political relationship between Israel and the EC. Israel has repeatedly rebuffed EC calls for it to withdraw from the occupied territories and negotiate a peace settlement with the Palestine Liberation Organisation. Mr Primor admitted that European ministers and officials have made it clear that the EC will take Israel's economic requests more seriously only if Israel takes the community's political stance on the Middle East more seriously.

The EC, which bluntly dismisses the parallel with EFTA, has also told Israel that many of its worries about 1992 are really worries about the increased competition Israel is facing from the expansion of the Community - and soon from eastern Europe. In particular, its traditional exports of citrus fruits and other fresh produce are under fire from the produce of Spain and Portugal - and from other EC associates such as Turkey. The message is that Israel has to look to itself to diversify its exports and compete more effectively.

Many of Israel's top companies have moved to bolster their position after 1992. Companies such as Israel Chemicals, textile maker Delta Galil - both major players in their own fields in the EC - Osem foods, Teva Pharmaceuticals and Scitex, the computer

graphics maker, have forged strategic links with other producers in Europe or set up production outlets in the community.

But the notion of moving production out of Israel is regarded by many as the last thing that should be happening at a time of high unemployment aspects of 1992 directly challenge areas where the Government has traditionally played a protective or interventionist role.

Small high-tech companies, which to date have leant mainly on the US defence market, are keen to take advantage of the opening up of public tenders in Europe, especially in telecommunications. This could help improve the quality balance of exports to the EC. But access to such contracts will require "reciprocity" of access to equivalent contracts in Israel.

"Are we prepared for this?" asked Professor Ben-Zion Zimelbar of Bar Ilan University. "It means exposing Israeli industry more than we have done in the past."

Far from granting reciprocity, Israel's ministry of industry and commerce, under Mr Ariel Sharon, the outspoken former defence minister, and other government departments continue to protect Israeli industry with a range of subsidies and non-tariff barriers.

## Lebanese PM in move to block cash for Aoun

MR Selim al-Hoss, Lebanon's Muslim Prime Minister, moved to block funds reaching defiant Christian General Michel Aoun, asking France and the US yesterday to help prevent him getting cash to pay his 15,000 soldiers, Reuters reports from Beirut.

Mr Hoss wrote to Mr Roland Dumas, France's Foreign Minister, seeking help in efforts by Lebanon's Syrian-backed Government to retrieve \$15m (\$23.3m) said by a French paper, Le Canard Enchaîné, to be held in Gen Aoun's name in Paris. The general's wife also has power to draw on the money.

Besides the letter to Mr Dumas, Mr Hoss asked Mr James Baker, US Secretary of State, to back Lebanon in recovering any money held by Gen Aoun in any US bank.

Political sources said Mr

## US denies role in Seoul coup

By Maggie Ford in Seoul

THE US Government yesterday issued a sharp rebuttal of statements made by former South Korean President Chun Doo Hwan in testimony to the Seoul parliament on New Year's eve.

Mr Chun's testimony about the military killings in the provincial city of Kwangju and his 1979 takeover of power severely distorted the US role, according to a US statement issued in Seoul.

Washington takes exception to four main points in Mr Chun's testimony:

- It describes Mr Chun's reference to an alleged US role in the assassination of former President Park Chung Hee as "offensive and ridiculous".
- It says the US had told Mr Chun that there was no evidence of a helicopter North Korean aggression in 1968.
- It complains that Mr Chun's testimony selectively distorts US policy at the time, which was to call for restraint and dialogue to settle the Kwangju confrontation and to urge the continuation of movement towards democracy.
- It denies that the US ever supported Mr Chun's military coup in December 1979, and accuses him of media distortion to create the illusion that he had backing from Washington.

US diplomats have complained bitterly over the last decade that Mr Chun's Government had used the local media, under martial law, to divert blame for the wrongdoings of his regime onto the US.

## Ex-ministers to monitor repatriated boat people

By Robert Mauthner, Diplomatic Correspondent

TWO former British cabinet ministers, Lord Ennals and Mr Timothy Raison, will leave for Thailand and Vietnam today to monitor the conditions under which 51 boat people, forcibly repatriated from Hong Kong, have been resettled in their home country.

The British representatives, from the ruling Conservative and opposition Labour parties, will have preparatory talks in Bangkok and the Thai capital, before flying on to Hanoi. They will spend three to four days interviewing the returnees, most of whom are living in Haiphong and the surrounding area.

The British ambassador to

Vietnam, Mr Emrys Davies, who has talked with the returnees, has said that most of them have been resettled in satisfactory conditions in the same homes which they lived in before leaving for Hong Kong.

Their main complaints were not of ill-treatment by the Vietnamese, but that they were not given enough "pocket money" by the Hong Kong authorities.

The returnees claimed they had been promised \$50 (£31) each, while the Hong Kong Government said this sum had been promised only to those who had been promised more than \$50.

## Review of Gandhi plans

INDIA'S Planning Commission yesterday began a review of big industrial projects approved by the former Rajiv Gandhi Government. It appears that implementation of some of these will be postponed, E.K. Sharma writes from New Delhi.

The main reason, according to Dr Arun Ghosh, a member of the commission in charge of industrial development, is the shortage of funds, together with the need to reduce the budget deficit and cut imports because of depleted foreign exchange reserves.

The present exercise in the Planning Commission is aimed at revising the previous Government's development strategy so that the focus is shifted to agriculture and rural development.

A beginning will be made by formulating a plan for this year that will ensure that projects already under way are continued but also launch the new Government's economic strategy and priorities.

The draft of the full five-year plan for the period 1990-95 will then be prepared.

Dr Ghosh's believes efforts towards modernisation in the industrial sector should continue, especially in basic industries and capital goods.

## Oil slick threat to Morocco lifts

POLLUTION experts said yesterday calm weather had lifted a two-week-old threat of oil damage to Morocco from a crippled Iranian supertanker after storms dispersed much of a huge slick near the coast, Reuters reports from Rabat.

Damage to oyster beds, reefs, fishing grounds, nature reserve and miles of tourists beaches is now expected to be minimal.

Patrick Cockburn adds: Oil tanker owners will be able to obtain additional insurance for oil pollution of up to \$750m under an arrangement reached by the International Group of Protection and Indemnity Clubs which provides pollution cover for almost all the world's ocean-going tankers.

## Bankers regret Manila cabinet reshuffle

By Richard Gourlay

BANKERS in Manila expressed disappointment yesterday that President Corason Aquino's cabinet reshuffle this week included changes in the key financial officials involved in renegotiating the country's foreign debt.

Mr José Fernandez, the Central Bank governor under former President Ferdinand Marcos who survived the change of Government and helped keep the country's debt policy firmly on a conciliatory course with the banks, moved aside on reaching the technical retirement age.

With the Government still reeling from the failed coup in December, there was regret that Mr Fernandez did not choose to stay in his position and in the Cabinet until elections in 1992, but understanding of why he chose to go - given that he has recently felt obliged to travel to work in one of the Central

Bank's armoured cars.

Mr Fernandez is replaced by Mr José Cuisia, a former head of a private bank who has been in charge of the country's social security system and was already on a government panel negotiating with foreign banks.

Mr Cuisia is expected to be more combative with the bank creditors than Mr Fernandez but is considered to come from the same school, advocating an honouring of the country's \$28bn (\$17m) of debt.

Mr Vicente Jayme is replaced as Finance Minister by Mr Jesus Estanislao, a former head of the Development Bank of the Philippines and Economic Planning Secretary. Mr Jayme, who was weakened by illness throughout his term, Reform Secretary and crusader against corruption in government, who coined the remark "I eat death threats".

pressure after the coup attempt, although the army did not demand specific cabinet changes. As a result, Mrs Aquino is seen to be making changes in order to be seen to be doing something. It is far from clear that she has found a new formula likely to deflect future military adventures or to deal with problems of rising interest rates, inflation and food prices and her army's charges that the Government is ineffective.

Among the sweeping changes - nine top posts so far - there have been some notable losses. Out with the bathtub has gone the redoubtable Mrs Miriam Santiago Defensor, former Immigration Commissioner, Land Reform Secretary and crusader against corruption in government, who coined the remark "I eat death threats".

made great strides in cleaning up the corrupt posts, Mr Carlos Dominguez at Agriculture, and Mrs Lourdes Quisumbing at Education.

Among the unknowns who move into the cabinet in the crucial Agrarian Reform Department is Mr Florencio Abad, a congressman who has in the past voiced strong opposition to the continued American use of huge military bases after 1992 when the current lease expires.

Elevated to the position of chief military adviser to Mrs Aquino and head of the Intelligence Service is General Mariano Adalen, a professional soldier who introduced partly successful counter-insurgency techniques in Mindanao.

He will be working with the Commission investigating the coup, which Congress has just granted powers allowing it to look into bank accounts of suspected coup supporters.

## Taiwan may let foreign workers in

By Peter Wickenden in Taipei

A CRITICAL shortage of labour in Taiwan may be alleviated if a bill allowing foreign workers into the country is passed by Parliament.

In the last 18 months the island's labour-intensive industries have resorted illegally to bringing tens of thousands of unskilled labourers from the Philippines, Thailand, Malaysia and even mainland China in order to meet deliveries.

The Government's 14 main infrastructure projects, which include an underground railway system for Taipei and a new freeway, are almost all behind schedule for lack of manpower.

The Cabinet yesterday approved a proposal from the Council of Labour Affairs that would allow employers contracted to government infrastructure and housing projects to bring in foreigners on government approval.

According to the proposal, the employment of unskilled foreigners must not affect employment opportunities for locals, or create social instability.

Qualified technicians would be allowed to work in Taiwan for three years with a possible one-year extension, and unskilled workers would be allowed to stay one year, with a maximum extension of one extra year. Employers would have to pay a bond to cover the cost of a return air ticket and repatriation expenses for each worker.

The Government is still resisting pressure to allow foreign workers in the private sector. It argues that the present population is homogeneous, and that social disorder and racial tensions might result in times of economic downturn.

## China's political winter begins to freeze out private sector

Business is tolerated as long as it fills the gap and does not make any money for its owner, writes an FT correspondent

IT USED to be one of the liveliest streets in Peking. But in recent months what foreign residents have dubbed Clothing Alley, a long street lined with small stalls selling clothing and dealing on the black market, has fallen on hard times.

Once a symbol of how successful individually-run businesses could be, today it represents all of the problems private enterprises face.

"Business is not good," sighed one frustrated entrepreneur. "We pay taxes several times a year, and we now have to register. Transportation costs have also risen." His problem is not unique.

Throughout the country, the Government has launched what amounts to a virtual attack on the private sector. From the small bicycle repairman or stall owner to the larger computer companies, all are feeling the impact of the Government's tougher stand towards private entrepreneurs.

The number of individually-owned enterprises fell from 14,54m at the end of 1988 to 12,34m in the middle of

last year, according to the estimates of diplomats. And the number of people employed in private business dropped from 23m Chinese to 19.4m during the same period, according to the official English-language China Daily newspaper.

At a time when Peking is re-emphasising central planning and tighter government control, private enterprises are being subjected to severe restrictions. Although they are allowed to continue to co-exist with the larger state-run organisations, General Secretary Jiang Zemin said in a speech recently that state enterprises were being given priority and would never be permitted to be abolished.

Private businesses are also suffering from the Government's retrenchment policy, which has been implemented to control inflation and bring excessive growth under control. With the current squeeze on credit, private enterprises have greater difficulty getting bank loans, and have less access to raw materials, energy and transportation facilities.

In addition, the Government is also imposing stricter auditing and tax collection, and forcing companies to register.

The Government's position has shifted dramatically from a year ago. A recent article in the People's Daily completed a study of the earnings of individual entrepreneurs. It concluded that some of their gains were legitimate, but should be regarded as "unreasonable". In contrast, the former Communist Party chief Zhao Ziyang, private entrepreneurs had long tax holidays and were cited as good examples of market-oriented businessmen. The Chinese press even printed articles attacking the principle of egalitarianism.

Although the tougher controls are politically motivated, analysts noted that the government had some legitimate concerns. Many private businesses have been evading taxes, failing to register, and using child labour in unregistered sweat shops.

"There is increasing concern about what is going on in the economy," one analyst said. "The government is cracking down on the private sector for legitimate economic reasons as well."

The Government has put the brakes on one of the fastest growing and most efficient sectors of the economy, its contribution to society has been overwhelming, supplying services and meeting consumer demands which the state sector has not been able to provide, analysts said.

Private business has grown rapidly, filled niches and acted as an agent to development, providing less than 1 per cent of the country's gross domestic product in 1989 rising to nearly 4 per cent recently.

The private sector encompasses a broad range of enterprises and touches all sectors of society, not only individual bicycle repairmen, but even companies with 500 or more employees. Banks, hotels, dairies, computer software manufacturers, makers of computer components, car repair shops, and restaurants are among those companies

that can be privately run.

But most private enterprises are primarily found in the service sector and are located in the coastal provinces of Jiangsu, Fujian, Zhejiang, and Guangdong, which has access to capital from Hong Kong and Taiwan.

The entrepreneurial spirit did not fade in the sixties and seventies in these provinces and they are "natural seedbeds for private enterprise", one western diplomat said.

In Peking, however, the attitude towards private enterprise has always been distinctly different from elsewhere. A certain scepticism towards entrepreneurs has tended to prevail, with private enterprise being viewed as a form of corruption and political heresy.

While many have always operated on the fringes of the economy, in order to stay in business they have been forced to pay kickbacks to corrupt local government officials or police. In the past, this practice protected many businesses. One observer said that the Government seriously wanted private businesses

to pay taxes, then it should crack down on corruption.

Since the Tiananmen Square massacre in June, the Government has attempted to win over public opinion, and the crackdown on the private sector has become a popular issue, much like the anti-corruption campaign. An obvious target, private entrepreneurs generate much social envy because of their high incomes. People appear sympathetic to moves to control private enterprises.

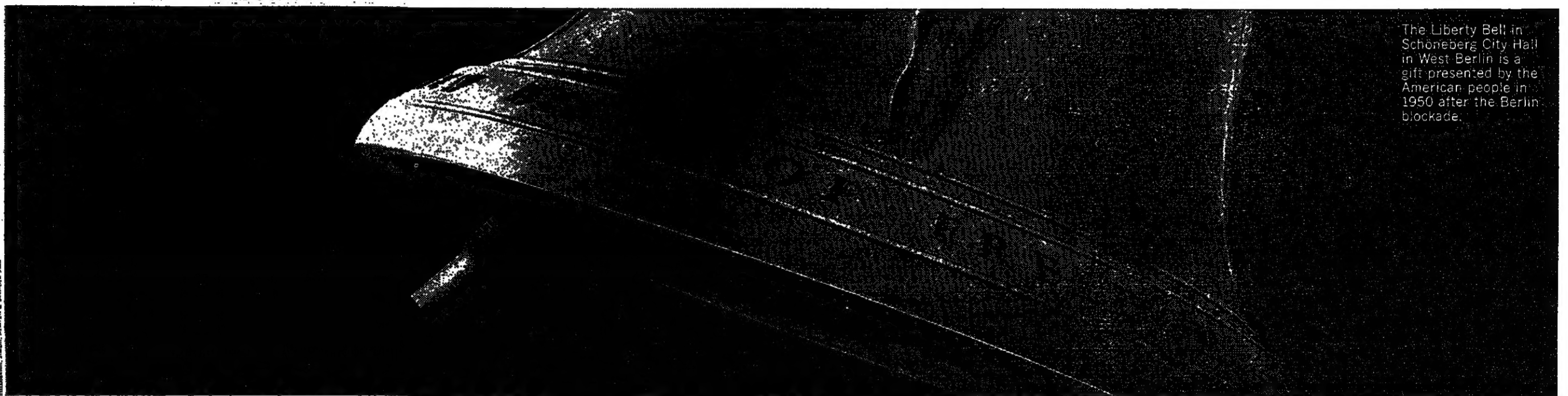
None the less, the Government is unlikely to eliminate this sector because it performs valuable public functions. It acts as a stimulus to economic growth, and if it were abolished, China would face even greater unemployment and a sudden decrease in available services, analysts said.

While Peking has not officially said what the role of private business is, it appears that "it's acceptable within clearly defined limits as long as people don't make too much money out of it," one western diplomat said.



"That this world  
under God  
shall have a new birth  
of freedom."

Inscription on the Liberty Bell  
in Berlin



The Liberty Bell in  
Schöneberg City Hall  
in West Berlin is a  
gift presented by the  
American people in  
1950 after the Berlin  
blockade.

1989 will go down in history not as a year,  
but as an epoch.

What seemed unimaginable for decades  
has happened almost overnight. The bells  
of freedom have begun to ring out on  
the other side of the Wall – in East Berlin,  
in Eastern Europe.

We are witnessing one of the greatest  
democratic revolutions ever: the demonstra-  
tion of the will of man for freedom – a will  
that is stronger than concrete and steel.

But without the support of the Western

Allies and their ceaseless work for peace  
and freedom, these seeds of liberty could  
never take root in Eastern Europe.

It is now up to all of us to take this historic  
opportunity to turn hopeful expectation  
into reality for people everywhere. We at  
Daimler-Benz are ready to support this  
development.

And now, at the beginning of a new  
decade full of hopes and chances, let  
us all have the strength to meet the  
challenges and responsibilities of freedom.

DAIMLERBENZ



## AMERICAN NEWS

## ● THE NORIEGA AFFAIR: PANAMANIAN CELEBRATE AS US SEES FINAL JUSTIFICATION FOR INVASION

## Happy end to Panama panto

By Tim Coone in Panama

IN THE glare of car headlights, a US soldier in full combat uniform, his helmet hanging on his wrist, runs down a main street of Panama City, waving aloft a large US flag.

Panamanians cheer him. Car drivers sound their horns. From balconies people bang pots and pans. Other US soldiers are kissed by Panamanian girls. The last act of Panama's 30-months' political crisis has come to an end. General Manuel Antonio Noriega, the country's military strongman, surrendered on Wednesday night to US troops surrounding his last refuge, the Vatican Embassy in Panama City. He was immediately whisked away to Howard Air Force Base where he was bundled aboard a waiting US military aircraft which flew him to the US.

Overnight, a new fashion has appeared: young Panamanian men and women wear streaks of camouflage war paint on their faces, mimicking the style of the US troops. Pro-invasion T-shirts are being sold in dozens. One bears the slogan "I survived Operation Just Cause" - an unintentionally macabre comment on the heavy civilian casualties of the invasion. In Panama it is once again business as usual.

Near Gen Noriega's former headquarters the stench of dead bodies and burned buildings hangs in the air. US Army bulldozers have begun clearing away the rubble of hundreds of homes destroyed in the invasion. New apartments have been promised for the neighbourhood's 18,000 refugees. The task of reconstruction has begun.

Panamanians are already feeling disappointment however in the cautious approach



Exuberant Panamanian exiles waiting outside the gates of Homestead Airbase in Florida to cheer the arrival of Gen Noriega

being taken by senior US officials now in Panama to assess the country's aid requirements. Mr Lawrence Eagleburger, the US Deputy Secretary of State, told reporters in Panama a few hours before Gen Noriega's surrender that no figures had been discussed with the new government of President Guillermo Endara.

"We are in a listening mode," he said. He ventured only to say the US planned to be "actively engaged as the new government shifts priorities to the development of the private sector".

When asked if he recognised any US responsibility for the foreign-invasion looting damage in Panama and whether any compensation had been discussed with the new government, he answered brusquely: "I do not accept the point of the first question and therefore

have no reason to discuss the second."

A Panamanian Chamber of Commerce estimate puts the looting damage and losses at \$2bn.

The main criticism now being levelled at the US Government is over the failure of US troops to deploy rapidly in Panama in a law-and-order role after the invasion. Looters rampaged through the city unchecked for several days.

One message which has been emphatically put to President Endara's Government is that co-operation with President

George Bush's war on drugs is now being expected. "Narcotics control will be a critical issue in our relations," said Mr Eagleburger.

Talks were also held on the future of Panama's offshore banking centre and there is little doubt that the two issues

are linked. Panama's banking secrecy laws may now face modification to enable US authorities to trace drug dealers and money launderers operating through Panama.

It remains unclear whether any deal was struck to secure Gen Noriega's surrender, who had taken advantage of the Vatican Embassy's diplomatic immunity to avoid capture by US troops. General Maxwell Thurman, the head of US forces in Panama, said on Wednesday night: "No deal was done here."

According to Vatican Embassy sources, Gen Noriega apparently wanted assurances that he would not face the death penalty and would receive a fair trial. He also requested that a US general accept his surrender. These conditions were apparently acceded to.

On Wednesday afternoon, a demonstration of more than 10,000 people gathered outside the Vatican Embassy calling for Gen Noriega's surrender or seizure.

Questions remain regarding the constitutionality of the US move to take Gen Noriega directly to the US, bypassing the Panamanian authorities. Besides the drug trafficking and racketeering charges he faces in the US, he also faces murder charges in Panama.

President Endara's Government however was reluctant to take charge of the deposed military leader.

Such constitutional questions, and the act of the invasion itself which violated the 1977 Panama Canal Treaty, are liable to create future diplomatic tensions between the US and other Latin American countries.

## Noriega surrender caps US success in Panama

By Peter Riddell, US Editor, in Washington

ALL THE US objectives in militarily intervening in Panama on December 20 have now been achieved with the surrender of General Manuel Noriega to American authorities. President George Bush claimed in his televised statement late on Wednesday evening.

So they have been in the limited sense of the aims Mr Bush set two weeks ago of safeguarding the lives of American citizens, helping to restore democracy, protecting the integrity of the Panama Canal treaties and bringing Gen Noriega to justice.

Amid the sense of elation and triumph in Washington yesterday Mr Dick Cheney, the Defence Secretary, was able to promise that within the next few days there would be a precise timetable for bringing home the rest of the 13,000 troops sent to Panama, of whom 2,000 have so far returned to the US. This is in addition to the 12,500 permanently stationed there to protect the canal.

So victory has been declared and the boys are coming home. But there are longer-term political questions which cannot be so neatly resolved - about the trial of General Noriega, about the prospects for the Endara regime, about relations with the rest of Latin America and about the broader impact of such military action on the US's standing.

None the less, in the short-term and domestically the operation is a considerable success for Mr Bush. He has been seen to have acted decisively, disposing of the "wimp" slur he faced as a presidential



Bush: considerable success

candidate two years ago. Gen Noriega has been ousted and, eventually, captured, for all the legal doubts about his transfer to the US and the questions of extra-territoriality.

The military operation, despite some mistakes, went more smoothly than other recent US actions such as the Grenada invasion in 1983. And the cost - in American, if not Panamanian, lives - is not seen as excessive with 23 US servicemen dead and 300 injured.

There are a number of US critics of the intervention but they remain in a minority. The polls suggest that Panama now is definitely a plus for Mr Bush. Consequently, American public opinion is apparently ready to back the Bush administration in brushing aside the at times heavy-handed tactics of US troops in Panama.

The operation resulted in the deaths of around 700 Panama-

nian troops and civilians and the wounding of more than 2,000, with more than 13,000 people displaced from their homes.

Moreover, there have been a series of incidents, notably the forcible search of the Nicaraguan Ambassador's residence in Panama City, as well as regular examinations of the Cuban Ambassador's car, which not only violate US laws protecting embassies but also international law on diplomatic relations.

Mr Bush's apology for the Nicaraguan affair was half-hearted - describing it as "a screw-up" - though few tears have been shed in the US where the Sandinista regime is unpopular. But, apart from the direct impact in further worsening relations with Managua before February's elections, the incident sets tricky precedents in view of the vulnerability of US missions overseas.

In Panama itself, the actions of the US troops underline how it is they, rather than the Endara Government, who have been in effective charge.

There has so far been little lessening in the public hostility of other Latin American countries to the US action. Only El Salvador and Dominica sided with the US in the key United Nations vote, with just Honduras and Costa Rica abstaining. Still, with Noriega's capture, critics may see the urgency of economic and political support from the US reasserted itself. Peru has already changed tack and said it may send someone to the Colombian drug summit in mid-February.

## Miami hype greets the general

By Henry Hamman in Miami

TWO LIGHT aircraft circled Miami's federal courthouse yesterday, each trailing a banner. One read "Rye Rye, Tony" the other "Rest this old man Fidel falls".

That is how Miami greeted Gen Noriega on his first day as a US prisoner. How are the mighty fallen.

The general was being held in a cell inside the courthouse, where he was to be brought before federal district judge William Roemer for a preliminary hearing on drug charges.

But there was little sign - other than the planes and a crowd of journalists - that the Panama drama had moved to Miami. From being the star attraction in Panama City, first as the country's military strongman, then as a fugitive, holed up in his temporary refuge in the Papal nunciature, Gen Noriega has now become an actor in someone else's drama.

At least until he takes the witness stand.

His new home lacks the rings of troops, trucks and barbed wire which surrounded the Vatican embassy. The officer in charge of the Miami Police Department's three-person contingent outside the courthouse, Sgt Harold Goodman, said he had few worries about security. "The biggest problem," he said, "is the media." There was little news being made in the hours before the hearing, so when a few Panamanian exiles showed up they were besieged by the scores of journalists.

## General 'stashed away' \$300m illicit fortune

By Roderick Oram in New York and Richard Donkin in London

SUPPLEMENTING his modest soldier's salary by moonlighting for the US Government and the Medellin cocaine cartel, General Manuel Noriega became a very wealthy man.

US authorities believe he may have stashed away in banks around the world a fortune of \$200m-\$300m.

Little is known yet by US agencies about where most of the money is but they have traced more than \$10m to banks in Europe. They allege he earned it laundering money and other services for drug traffickers.

Washington believes more details will emerge in coming months on four fronts: Noriega-linked bank accounts in the UK, Switzerland, France and Luxembourg, which it asked to be frozen last week; papers US soldiers seized from his headquarters during their invasion of Panama; the trials on drug related charges he will now face in Florida; and the trial of Mr Anjad Awan, a former banker to Noriega, which begins on January 16 in Tampa, Florida. Mr Awan and other former employees of Luxembourg-based Bank Credit and Commerce International (BCCI) face charges of drug money laundering.

While Washington will delight in making public information about Gen Noriega's alleged earnings from drug dealers, it is unlikely to publicise his alleged earnings from a much longer-term employer - the US Government.

Gen Noriega was recruited by the Central Intelligence Agency in the late 1960s as he was a junior officer. As he rose in the Panamanian ranks, he became more useful to the US. His reward was a CIA stipend which grew to \$200,000 a year, New Yorker magazine reported.

The US found him useful for many reasons including his support for the Nicaraguan Contras and willingness to further covertly US goals in the region. His relationship with the US continued until recent years, including a final meeting with then Vice President George Bush in 1983, the magazine reported.

Gen Noriega allegedly had already begun earning money from the Medellin cartel when he last met Mr Bush. It was to turn into a huge income, according to testimony in 1983 to the US Senate's Terrorism and Narcotics subcommittee and to grand juries in Tampa and Miami.

One of the key congressional witnesses was Mr Awan who was head of the Panama branch of BCCI. He said he had sought the banking business of the Panamanian Defence Forces through cultivating links with Gen Noriega.

Mr Awan said Gen Noriega first brought his business to the bank in 1982 when he was head of Panama's intelligence service. The account, solely operated by the general, was opened with cash deposits and swelled to between \$20m and \$25m at one time, according to Mr Awan.

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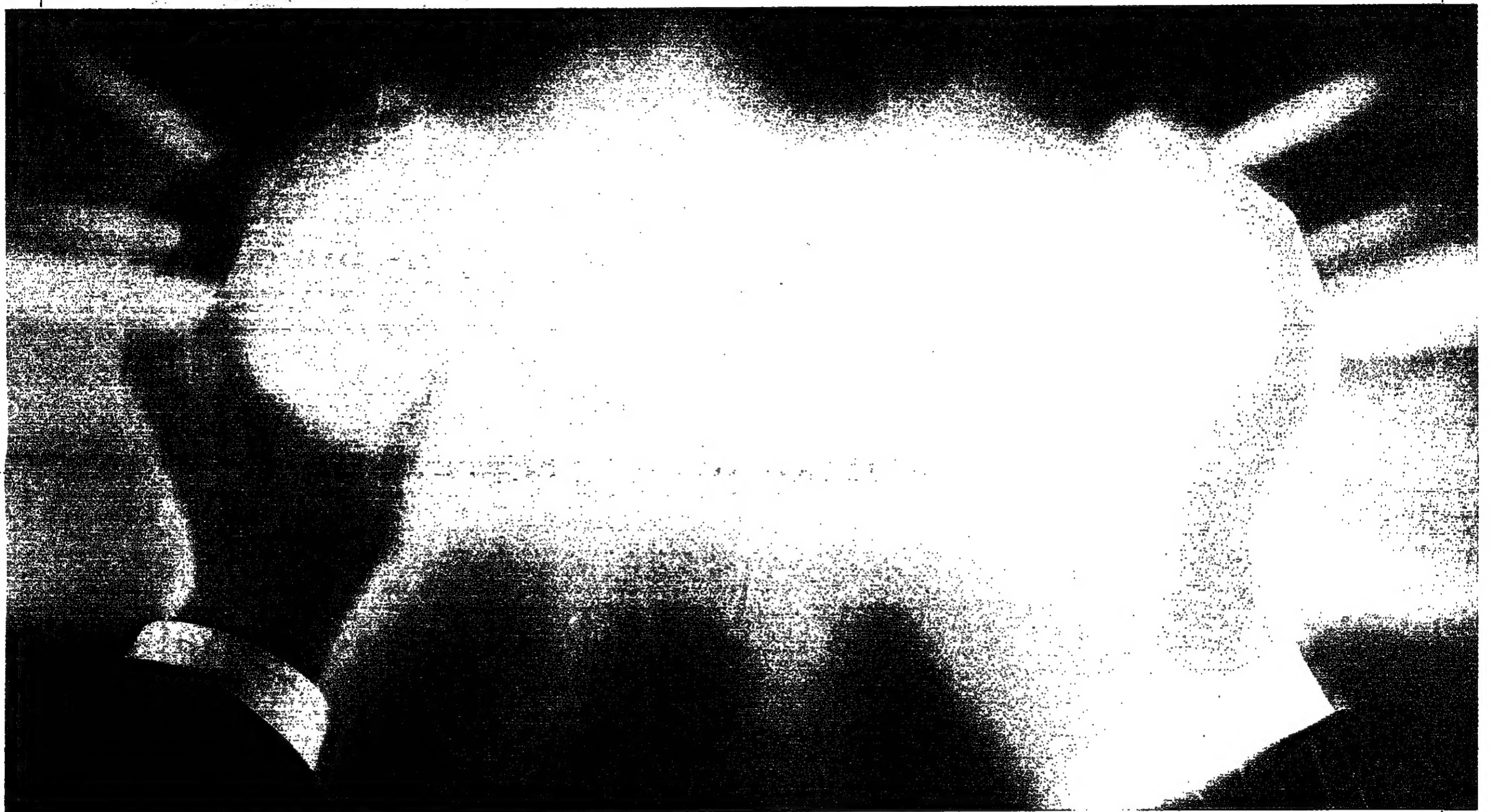
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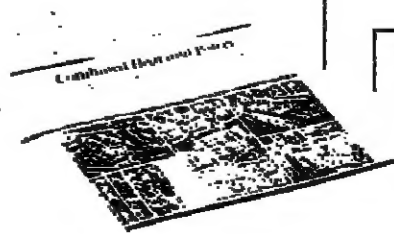
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## THE AMBULANCE DISPUTE

**By Fiona Thompson and Lisa Wood**

In the FT survey forty of the 45 chief or deputy chief ambulance officers in England said they thought some form of pay mechanism should be put in place in a bid to avoid a repeti-

Mr Poole said he had held out an olive branch to Mr Clarke in a letter saying the unions were willing to enter "realistic negotiations." This could mean ambulance workers accepting less than their 11.4 per cent claim.

**By Hazel Duffy**

The agreements between the Commission and member governments reflected a compromise on the type of projects the Commission wants to fund, and those governments want Brussels to fund.

qualify for Brussels support it has limited its contribution to 25 per cent of the cost. Other projects will get 50 per cent backing from Brussels.

Britain has been allocated 40 per cent of Objective 2 funding, about the same as for France and Spain combined.

**By Richard Evans**

The purpose of the campaign, which will include four television advertisements, and press advertisements with a coupon for requesting claim forms, is to ensure maximum take-up among those eligible for help.

The second, announced as a concession in the autumn, is special help called transitional relief which will be available mainly to people whose community charge from April is much higher than their rate bills in 1989-90. Extra help will also be available for some elderly and disabled people.

**By Charles Batchelor**

Councils have sold services to a total of 11 buy-out companies since the first deals were completed in April 1988. Buy-outs have ranged from West Wiltshire District Council's legal services department employing eight people to Westminster City Council's refuse and street cleaning department with more than 800 staff.

It warns that members of a buy-out team may be involved in contract specification and tender evaluation while at the same time they are potential bidders for the authority's contracts.

Mr. Hammond said that some union leaders must "hope that some files in Eastern Europe remain closed" when the leaders of the official communist unions "have to account for their deeds and some for their personal wealth."

**By John Griffiths**

● A further consolidation of the strong hold UK motor sport companies already have on the development and production of purpose-built racing cars for

## Finnish takeover

fectionery wing. The Finnish group, which took a 30 per cent stake in Elizabeth Shaw when it supported a £24m management buy-out from Hanson acquired the remaining 70 per cent shareholding after three weeks' negotiations.

**By Alan Pike, Social Affairs Correspondent**

During the 1980s, households in the 65-74 age group had 76 per cent of average income, compared with 93 per cent across eight other OECD countries. For people over 75 the UK figure fell to 67 per cent compared with an OECD average of 80 per cent.

The report concludes the greying of Britain's population will not offer large and expanding markets for standard products during the 1990s. But there will be opportunities for niche markets to develop, like

**By John Gapper, Labour Editor**

The union has now been told by the Cabinet Office that it shortly intends to publish the

Among the FDA's members is Sir Peter Gregson, permanent secretary at the Department of Health.

During the 1970s and 1980s the proportion of relatively well-off elderly people in Britain rose from 10 to 20 per cent of the total elderly age group. But the research shows

### Kevin Brown on the industrial changes after the abolition of the dock labour scheme

Boston, sold to two local companies by the local council for £4.1m, is the first fruit of an attempt to promote a renewed round of privatisation.

The dock labour scheme, implemented in its modern form by the first post-war Labour government, applied in 51 of the UK's 124 main ports, including 46 of the 75 biggest. It was intended to end the use of casual labour by placing control of pay and conditions

**A**ccording to the British Ports Federation, abolition of the scheme led to the redundancy of around 4,000 of the 9,000 former registered dock workers at a cost of about £140m, of which the Government paid around £80m.

**Sir Keith Stuart, chairman,** says the cost of making 1,000 of the group's 1,700 former registered dock workers redundant will be around £18m. Against that, pre-tax profits are forecast to rise by £5m in the first full year, and by up to £20m a year within three years.

the privatisation ball rolling again. The credit goes to Sir Norman Fowler, the former Employment Secretary who resigned this week on the same

The scheme was strongly defended by the Transport and General Workers' Union, which stressed its role in ending casual labour and in setting

ing more than £100,000 a year under municipal ownership. Mr James Sutcliffe, chairman of John Sutcliffe (Holdings), the company which will own-

**Dock and Harbour Company** by £1m this year to £10.5m. Meanwhile, Sealink, a subsidiary of Bermuda-based Sea Containers, is negotiating its

100



**By Jimmy Burns and Stephen Fidler**

It has been submitted in an estimate of the time of continuing uncertainty of the Power Station, one of the known landmarks set in land and water, before the River Thames.

The planning and hotel development by property co-owners Local environments hotel and office views and the designed in t

application also includes office  
ment in adjacent land owned  
pany, Parc Securities.  
mental groups claim that the  
blocks will obscure riverside  
silhouette of the Power Station  
e 1930's by Sir Giles Gilbert

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**Just before Christmas, Wands received a revised planning app**

Mr Broome's  
this week deni

to believe that the leisure com-  
London's traffic problems.  
own company, the Alton Group,  
reports that the Power Station



## TECHNOLOGY

## A cure for faulty medical donations

Much of the medical technology donated to hospitals in poor countries fails to function. The faults are often simple — a blown fuse, a defective electrical connection or just the operator's inability to install equipment properly.

The World Health Organisation (WHO) estimates that up to 80 per cent of medical equipment in developing countries does not work. This not only wastes donations from the industrialised world, but also absorbs a significant proportion of national health budgets.

In response, a group of global development agencies and educational institutions has created a training programme in the maintenance and management of biomedical equipment.

The WHO, which is one of the sponsors, wants to establish a global network of co-operating institutions leading to the training of instructors.

Many universities and national health authorities in developing countries will participate.

The first joint training course in Paris has produced 18 graduates from such countries as China, India and Indonesia. Another course has been held at the Eastern and Southern African Management Institute in Tanzania, attended by technologists and health administrators from 15 countries.

Dr Mays Swicord, at the WHO's division of diagnostic, therapeutic and rehabilitation technology in Geneva, says that modern medicine increasingly depends on instrument technology.

In a discussion paper, he blamed the failure of hospital equipment in developing countries on shortages of technicians and spare parts, on poor instructions and inappropriate purchases or donations.

A nine-month course for French-speaking hospital maintenance technicians has been developed by the Higher International Institute for the Training of Health Personnel, part of the Hospices Civils of Lyon. A similar course for English-speaking technicians is available in Nairobi, Kenya.

Thomas Land

As plastics recycling becomes a mainstream activity, Peter Marsh reports on progress in the Netherlands

## No longer a throw-away product

Septor's junk yard or a gleaming chemicals factory? The plant run by Jan van den Goorbergh in the Netherlands is a bit of both.

The factory, which is among the world's largest facilities for recycling plastics, belongs to Reko, a subsidiary of DSM, the Dutch chemicals company.

It takes the detritus of society — plastic bottles, old laundry bags, agricultural and industrial packaging — and turns it into shiny pieces of plastic ready for re-use in anything from gas pipes to car parts.

Van den Goorbergh has managed the plant, in Beek, since 1981, giving him a rare depth of experience in a business which has been transformed from a fringe industry into a mainstream activity for many of the world's highest chemicals companies. Their sudden interest stems from the pressure exerted by increasingly "green" consumers and politicians.

Hardly a day goes by without someone of influence complaining that only a tiny proportion of the 80m tonnes of

plastic produced each year is recycled. Much of this plastic mountain — up to a third of it in many countries — comprises discarded packaging. At present, the bulk of this waste finds its way into landfill sites.

Leaders in the \$150m-a-year plastics sector are worried that the growth in environmental consciousness could hurt their industry. Consumers may resist buying heavily packaged goods and some parts of the US are considering imposing taxes on packaging.

This explains the frenetic scramble in the past year — by such groups as Du Pont, Arco and Dow, of the US, and Hoechst, Bayer and BASF, of West Germany — to announce recycling projects. They hope this will demonstrate their green credentials and reduce the political pressure.

Van den Goorbergh views this sudden concern for the environment with a certain detachment. A mechanical engineer who has also studied economics, he has been involved in plastics recycling since 1976 when DSM asked him to investigate the idea.

Five years later the project



Jan van den Goorbergh with rolls of plastic recycled from the debris behind him

got off the ground with the establishment of Reko and the company's first factory near DSM's main chemicals site at Heerlen.

The Reko plant recycles 30,000 tonnes of plastic a year and has annual sales of about £1.35m (\$2.1m). It is planning a £1.1m expansion by the end of 1990 which should increase capacity to 30,000 tonnes.

An important part of the recycling process is the initial separation of different kinds of plastic. Reko works with three types of material: low-density polyethylene, polypropylene and polyethylene terephthalate (PET), all of which enter the plant in separate shipments.

While many other recycling plants in Europe handle polyethylene and polypropylene, Reko claims to be the continent's only facility catering for PET, which is mainly used in

transparent bottles for soft drinks. In the area of PET recycling, Reko's 4,000 tonnes a year capacity for reprocessing this plastic (which should rise to 7,000 tonnes at the end of 1990) is small compared with the 100,000 tonnes of PET recycled each year in the US.

Most of this plastic in the US, however, finds a new use in low-grade applications such as filler material in clothing and containers. Reko says its process can provide material for higher value uses (see below).

Van den Goorbergh says that setting up and running the Beek plant has been a great managerial and technical challenge. "There is much more complexity involved than in most other areas of industry. As well as having to think about a wide range of applica-

tions for your finished products, you also have to consider a very broad stream of suppliers of the raw material."

He deals with about 30 regular suppliers of waste polyethylene and polypropylene and about 15 for PET. In each case, what he pays for the raw material has to be set against the price he will get for the finished product, which is typically 25 to 50 per cent less than that paid for the equivalent virgin plastic.

Van den Goorbergh says: "When we first started, we hid the origin of our materials. We did not want to say they were recycled, but stressed the quality. Now we have found that attitudes have changed and we use the concept of recycling as a promotional tool. It makes people feel good if they are buying something they feel is helping the environment."

## Building up ICI's science without an ivory tower

By David Fishlock

With a research and development budget exceeding £800m a year, ICI outstrips all other UK companies in its financial commitment to science.

After a decade of considerable change when Sir Charles Reece was director of research and technology, his successor, Peter Doyle, has set about building on Reece's achievements, which included abandoning the central research laboratory.

One of the themes pursued by Doyle in his first year in the job has been to persuade all company scientists that research must be coupled with business objectives. Another is "corporateness": the notion of tapping good science freely wherever it arises in some central "ivory tower".

In pursuit of these aims Reece pioneered science strategy groups, bringing together senior ICI research managers with a common technical interest. Doyle came from the company's bio-science side, which now accounts for more than 50 per cent of the research and technology budget.

The bio-science group of research managers, drawn from such areas as pharmaceuticals, crop protection and plant breeding, is regarded by Doyle as a model of how to combine widely spread corporate expertise. Among other tasks, the group tries to judge whether the company is recruiting enough scientists of the right calibre to fulfil longer-term commercial targets.

One of the other areas identified by Doyle as crucial to business development is materials science. This is the bedrock of such ICI activities as advanced composite materials (such as carbon fibre reinforced plastics), paints and polyurethanes, films and data storage, as well as traditional polymers and fibres. The strategy team is chaired by Peter Holdsworth, research director of ICI Films at Wilton.

Chemical synthesis is another example. ICI activities range from the synthesis of gene probes, which sell in

quantities measured in billions of a gram, to the synthesis of commodities such as ammonia selling in kilotonnes. To ICI, a vial of gene probe is worth much the same as a tonne of ammonia.

The synthesis and catalysis strategy group is chaired by Alan Calder, senior research manager of ICI Colours and Fine Chemicals in Manchester. Another group deals with process technology. "If I've an area of concern, it is that ICI has tended to take process technology for granted," says Doyle.

As he sees it, process technology should take over when the research work is scaled up, enabling the change from kilogram quantities to market quantities. At this stage such factors as investment, process optimisation and environmental impact loom large. All too easily, some key pieces of technology can fall to transfer, hobbling the project.

Doyle says the rising tide of concern for the environment has added impetus to the launch of his process technology strategy group, under the chairmanship of Hugh Donaldson, operations director of ICI Colours and Fine Chemicals.

Doyle cites the ICI project to replace chlorofluorocarbon (CFC) aerosol propellants with the ozone-friendly hydrofluoro-alkanes as a test of the group's ability to bring all its technological resources to bear on a major investment.

Where does the boundary lie between process technology and what ICI understands as engineering? The knack is to make sure there is no boundary, says Doyle. "The engineers are anxious to be involved early."

Doyle says ICI is selling "effects" rather than chemicals; biological or electronic effects, for example.

Many of the effects of greatest interest to ICI are physical ones. To focus research thinking he has set up a physics strategy group under the chairmanship of Ian Kirby, research manager of ICI Nobel's Explosives Company — which has created some of the most dramatic physical effects.

## A PET method designed to increase purity

REKO's technology for recycling polyethylene terephthalate (PET) is designed to increase the purity of the resin in the finished material.

The Dutch company has signed a deal with Johnson Controls, a plastics bottle maker based in Milwaukee, to transfer its technology to the US to help Johnson start a recycling operation in Michigan.

By ensuring a high degree of purity, Reko says its finished material can be sold for higher prices and used in more sophisticated applications than is the case for much of the PET recycled elsewhere.

The world's biggest recycler of PET is thought to be Wellman, of New Jersey, which reprocesses it for a variety of applications, such as filling material for sleeping bags.

The basic technique for plastics recycling is: separating the raw material from other waste; cleaning; granulating; heating; and producing the reprocessed plastic as chips or extruded sheets.

Reko's plant deals with 60m PET bottles a year, delivered by many of Europe's big bottling companies which have started to collect from consumers via deposit systems. The groups

include the German and Dutch divisions of Coca Cola, of the US, M and S of Holland and Hero of Switzerland.

A fundamental part of the Reko process is that it accepts only specific bottle types as raw material. These conform to standards laid down to facilitate PET recycling.

Reko uses a patented process in the early cleaning stages, involving hot water and a vibration-based collection system. This separates the PET in the bottles from other debris such as labels, glue and dirt.

Jan van den Goorbergh, Reko's managing director, says that the PET pro-

duced contains only 30 parts per million of impurities. According to him, this degree of purity is roughly 30 times better than the accepted level in recycled polyethylene or polypropylene.

Reko produces its final PET resin in the form of chips, which are sold to conventional plastics converters. They use the material for such products as car components and packaging.

Van den Goorbergh says he buys the PET bottles for £1.05 (16p) a kg and sells the chips for about £1.70 a kg — roughly half the price of the equivalent virgin material.

## FT LAW REPORTS

## Digest of Michaelmas Term cases

From October 27 to November 15

## TESAM DISTRIBUTION LTD v SCHU-MODE TEAM GMBH AND ANOTHER

(FT, October 27)

Tesam carried on business in London as an importer and distributor of shoes. The defendant bank and Schu-Mode, a supplier of shoes, carried on business in West Germany and neither had a seat in the UK. When Tesam sought a writ of the jurisdiction on the bank, the bank successfully applied to set aside the writ and service under RSC Order 12 rule 8, on the grounds that the proceedings ought to have been brought in Germany, and that the English court had no jurisdiction. On allowing Tesam's appeal on the bank's contract claim, the Court of Appeal stated that the dispute was whether there ever had been a contract between Tesam and the bank. The European Court had authoritatively decided that a dispute as to the existence of a contract did not deprive a national court of jurisdiction if it would otherwise have under article 5(1) of the 1968 Civil Jurisdiction Convention (see *Effer v Kammer case* 38/81 March 4 1982). A claim under article 5(1) was thus not dependent on the court's first satisfying itself that the contract existed and was a matter which the court had power to determine under article 5(1).

## Re INTERNATIONAL TIN COUNCIL

(FT, October 31)

In an appeal by brokers and bankers that the member states of the International Tin Council should be made liable for the ITC's debts, the House of Lords held that the ITC could not exercise the capacities of a body corporate and at the same time be treated as if it were an unincorporated association. The International Tin Council (Immunity and Privileges) Order 1972 brought into being an entity which must be recognised by the UK courts as a legal personality distinct in law from its membership and capable of entering into contracts as principal. Moreover, Parliament could have imposed some liability for the debts of the ITC on the member states. But the Order had imposed no such liability, and, in the absence of express parliamentary provision, a contract entered into by the ITC did not involve liability on any person who was not party to the contract.

## ATTORNEY-GENERAL OF TUNISIA AND ANOTHER v PHILATELIC DISTRIBUTION CORPORATION LTD AND OTHERS

(FT, November 1)

In contempt proceedings against a company director for breach of a court order, the Court of Appeal stated that where a company was ordered not to do certain acts or give undertakings to like effect, a director who was aware of the order or undertaking was under a duty to take reasonable steps to ensure that it was obeyed. If he wilfully failed to take those steps and the order or undertaking was breached, he could be punished for contempt (see *RSC Order 45 rule 5(1)(h)*). "Wilful" was used to distinguish the situation where he could have reasonably believed that some other director or officer was taking those steps.

## TURNER v MANK LINE LTD

(FT, November 3)

Mank Line was lessee of a Linkspan which was a floating roadway from car ferry to shore. It insured the Linkspan and clause 3 covered the assured "if by reason of interest in the vessel," he became liable to pay in respect of "(c) loss or damage to any harbour, jetty, or wharf." Mank Line argued that the Harbour Board's claim fell within clause 3(c) when the Linkspan broke away from its anchorage in heavy weather and damaged Harbour Board property. Dismissing an appeal by a Lloyd's underwriter and upholding Mank Line's contention, the Court of Appeal stated that "by reason of" and "interest in the vessel" should be construed in a broad rather than in a narrow sense. The court should see whether there was some nexus between the assured's liability and his interest in the vessel and his interest in the vessel and it might be as owner or lessee or bailee. But he might also be interested in the vessel as its operator or user and there was no reason to exclude from the clause 3 liabilities those which the assured might incur as operator or user rather than as owner or lessee.

## THE MATHRAKI

(FT, November 7)

Under a contract for the sale of high sulphur fuel, Clause D provided: "Sellers to give the buyers minimum three working days' notice of nomination." The issue was whether the nomination was in

time. The notice was sent and received after 17:00 but before midnight. The plaintiff seller, Vitrol, contended the nomination was valid because it was given before midnight, leaving three calendar working days before the end of the delivery period while the buyer, Philbro, contended that by reason either of construction or implied terms, the contract required notice to be given before 17:00 which was the end of the working day. Finding for Vitrol, Mr Justice Evans stated that it frequently occurred that nominations were made, received and acted on after 17:00 London time. The evidence therefore did not support a contention that a 17:00 deadline was necessary to make the contract work. With regard to whether there was a custom of the trade to the opposite effect, the evidence generally showed that when a nomination was received after 17:00 London time, the buyer accepted it under protest, then passed it on to his buyer.

## TATE &amp; LYLE INDUSTRIES LTD v DAVID MCKEE (LONDON) LTD

(FT, November 9)

In an application for leave to appeal against an arbitrator's interim award in a dispute over renovation of a sugar refinery, Hirst J ordered that the application be transferred for hearing by the official referee, who refused leave. Tate & Lyle's request for a re-listing of the application before a commercial judge was then rejected by the judge and Tate & Lyle appealed. Dismissing the appeal, the Court of Appeal stated that the test for transfer to an official referee was appropriateness — as flexible a test as one could imagine. Order 36 rule 1 (2)(a) described the kind of cause or matter which might be appropriate for determination by an official referee; but many matters having those characteristics were habitually determined in other courts, and rule 1(2) provided no exhaustive definition of matters which official referees might entertain.

## JALNARNE LTD AND ANOTHER v RIDEWOOD

(FT, November 10)

By a conveyance, the vendors covenanted to construct an access road on the retained land while the purchaser was granted a right of way over it "at all times and for all pur-

poses with or without vehicles." While dismissing the vendors' argument that the physical characteristics of the access road limited the nature of the traffic brought on to it, the court none the less held that owners of dominant tenements could control visitors by withholding licences unless and until they behaved in accordance with the terms of the easement. Such control could be exercised, for example, by employing parking wardens, or stopping visitors at the gate until there were sufficient parking places. Moreover, in the present case, the owners were liable for being present at, and assisting visitors in, committing trespass and would be liable in damages and an injunction to restrain further trespass.

## ALLIED TRUST BANK LTD v SHUKRI AND OTHERS

(FT, November 14)

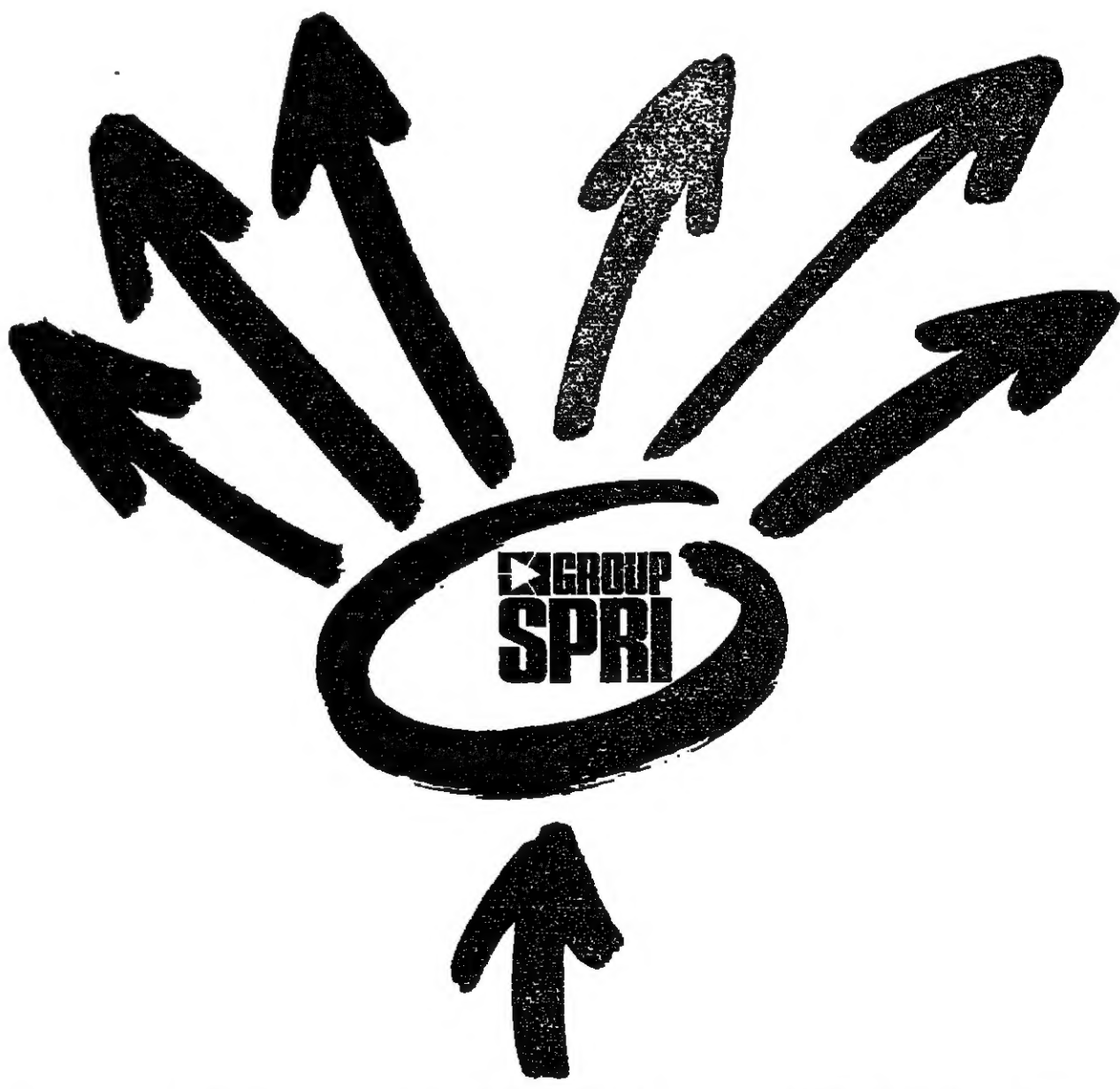
In *Derby v Weldon* (No 1) [1989] 2 WLR 653, Lord Justice Parker, echoing Lord Templeman's observations in *Spiliada* [1988] 2 WLR AC 460, stated that the time taken in arguing Mareva injunctions should be measured in hours not days and that appeals should be rare. Where principles were involved full argument was required and appeals might be justified. In the present appeal and cross-appeal, however, no principles were involved and there were only two issues for consideration — good arguable case and non-disclosure and both dealt with pure questions of fact. If Parker LJ's warning continued to be ignored, the Court of Appeal would not hesitate to back Commercial or Chancery judges who took a strong line when confronted by applications that overburdened the courts with unnecessary details that could result in the courts becoming clogged with interlocutory applications and the postponing of trials.

Aviva Golden

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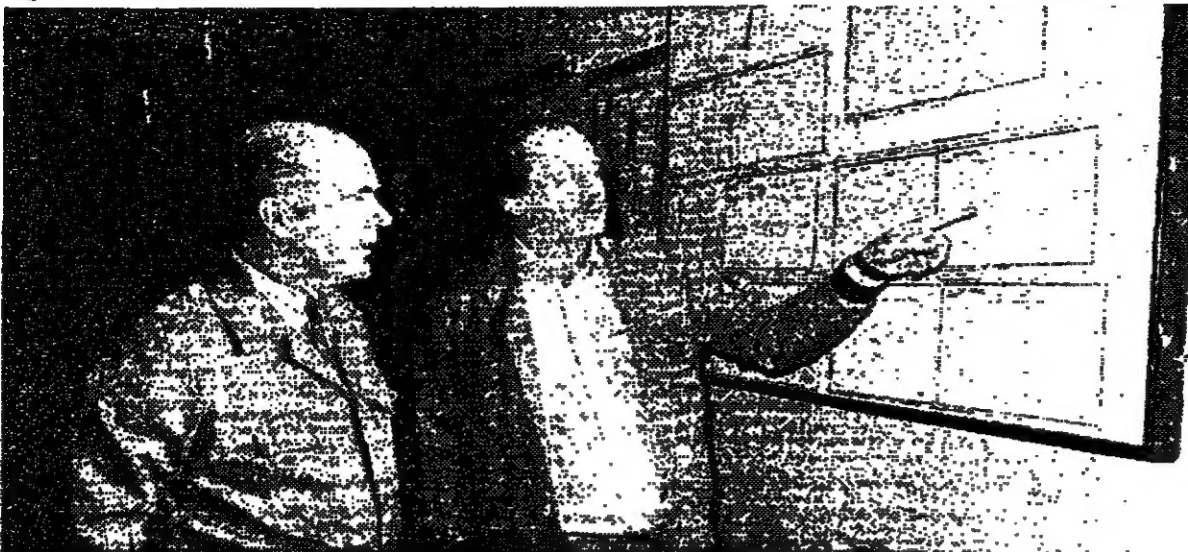


## MANAGEMENT

## Corporate culture

## A shop floor transformed

Charles Leadbeater examines how SP Tyres, once part of Dunlop's European operations, has been turned round since its takeover by Sumitomo Rubber



Ian Sloss, manufacturing and personnel director (left), and John Mullen, production foreman: Charles Leadbeater examines how SP Tyres, once part of Dunlop's European operations, has been turned round since its takeover by Sumitomo Rubber

John Mullen is proud of the 12 neatly drawn charts which festoon the wall in the textiles area he is in charge of at SP Tyres' factory at the old Fort Dunlop site near Birmingham.

With neat lines the charts track the progress made by the small cell of workers he leads in improving quality and productivity. The latest addition records how the cell has introduced a just-in-time system to reduce stock levels and work in progress.

Where once there would have been 120 rolls of textiles in stock awaiting processing there are just 11.

Mullen, who was recruited as a manual worker, talks confidently to Ian Sloss, the company's manufacturing director, about the cell's performance, emblazoned on the graphs. Their conversation is symptomatic of the way SP Tyres has transformed the once ailing factory.

The skills Mullen has learnt to lead the cell, such as statistical process control and quality management, have come from an extensive training programme.

His position as cell leader is testimony to the company's drive towards a less hierarchical management structure which gives more responsibility to a better trained shop floor.

The ease of his conversation with Sloss is an indication of the way the company's vastly improved employee involvement and communications programme has cut across traditional demarcation lines between workers and managers.

For there seems little doubt that SP Tyres has become a roaring success since the Japanese Sumitomo Rubber Industries took over the site after its acquisition in 1985 of Dunlop's European tyre operations.

SRI did not have the advantages of many other Japanese inward investors in the UK. Most of the buildings on the site date back to 1916. It could not select carefully vetted workers. Far from having a single union/no-strike agreement the company had to deal with a clutch of craft and general unions.

Yet production at SP Tyres is 50 per cent up on that of 1984, with a third fewer workers. Waste and warranty costs as a percentage of turnover have been more than halved. The company's market share in all product sectors has increased. An annual loss of £20m was transformed into a post-tax profit of £3.7m in 1988.

SP Tyres, which also has a factory in Washington, Tyne and Wear, and a retreading plant near Manchester, is well placed to benefit from recent major investment plans announced by Japanese car manufacturers Nissan, Honda and Toyota, seeking to establish a European base for the 1990s.

If the success is obvious, the causes are far more difficult to pin down. Why have British managers and workers been so much more successful under SRI's ownership than under the previous British regime?

According to Sloss the place was a shambles when he arrived at Fort

Dunlop after Dunlop closed its factory at Speke on Merseyside. He says: "It was run by unions on the one hand and bureaucratic accountants from London on the other, who thought managing was ringing us up to tell us how many tyres to produce."

There was a hierarchy of seven canteens. The manual workers' canteen had one of the most popular bars in the neighbourhood.

By the early 1980s the company was heading for bankruptcy.

The takeover itself had an effect on employee attitudes and performance. SRI was able to take harsh decisions over redundancies which the incumbent management felt unable to face. Every worker retained knew that this was the factory's last chance.

Yet the involvement of a Japanese company intent on making the plant a success also provided a sense of security after the years of cut-backs and insecurity about threatened closures.

SRI has invested about £10m a year in the site. Little of the improvement is attributable to the sweeping introduction of new technology, though. Some of the productivity gains are due to redundancies which cut the workforce from 8,500 in the early 1980s to about 2,500 last year.

But many of the changes have been much more qualitative. The most important was adopting a new approach to communication as the basis for management authority and credibility.

The details of the SP Tyres communication programme are fairly unremarkable.

There is a monthly team briefing, with information spreading down from the board room to the shop-floor. Three times a year board members meet groups of shop floor workers for question and answer sessions. The company has set up multi-disciplinary teams to tackle production problems.

What matters is how this dovetails with the company's approach to management. Information can flow freely only if barriers are removed. Effective communication demanded that the status symbols of the old Dunlop days — such as separate car parks — were removed. Changes were introduced; everyone now wears the same uniform.

As Gerry Radford, the company's chairman, explained in a recent presentation to the Japanese Chamber of Commerce: "This is not some eccentric part of Japanese culture, imposed from SRI's headquarters in Kobe. It genuinely makes everybody feel part of the same team and more at ease with each other in communicating ideas. Communication is not merely through the spoken or written word, but through our whole style of behaviour."

Sloss stresses the importance of continual informal discussion, which is borne out by the relaxed way he chats on first name terms with workers in the plant.

Yet he believes communication can

be improved. "The formal briefing meetings do not give people much room to voice their opinions. We need to develop more two-way communications."

The apparent informality belies SP Tyres' determination. Its approach to training is a clear example. The company's extensive quality training programme started in 1986 with about 1,000 staff being trained in statistical process control. It has since been extended to involve all staff, from sales and marketing to accounts, in a total quality programme. Sloss explains: "After the initial programme we realised about 85 per cent of our quality problems were not on the shop floor."

Yet contrary to the conventional wisdom that companies need to take a more systematic approach to spending on training, there is no training budget and Radford admits he has no idea how much is spent on training.

This is because most of it is done relatively inexpensively in-house by multi-disciplinary teams, led by senior managers. These teams take responsibility for training other members of staff, often in areas outside their occupational expertise. A production engineer might find himself training others in quality concepts.

With its new management style based on communication as the foundation, the company is moving on.

An aborted attempt in the first years after the takeover to introduce quality circles will be resurrected;

there is widespread confidence that it will be a success.

Just-in-time production will gradually spread through the cells in the factory, as will more new technology. Sloss says: "You can only do these things when attitudes are right. Now we can really make best use of just-in-time and new technology to improve quality and increase output."

A factory which was once obsessed with union based industrial relations will also witness important changes in collective bargaining. Although union membership remains high the scope of collective bargaining has been considerably limited.

In 1985 Sloss dealt with seven unions in 11 separate negotiations. Last year the number of negotiating groups was reduced to three.

The influence SRI has had on SP Tyres' development is difficult to establish.

The parent company based in Kobe, Japan, exerts very little direct influence. There is only a small Japanese management team in the UK, with three board members and a small number of production and technical advisers.

Sloss says the Japanese have been very important in setting out clear strategic goals, for instance in stressing the importance of communication, developing talent in-house, quality and employee involvement. The Japanese have also taught the British about the importance of planning. Sloss says: "They tend to take much longer planning a decision, making sure they have thought through all the angles. Then once they have made a decision they stick to it."

But the Japanese also constantly push and prod the company on details. A team of three young Japanese production engineers tours the factory suggesting all sorts of minor improvements to plant layout and production systems. Japanese managers come to the UK to advise on issues such as material waste management.

After a recent car accident involving a senior British executive, the Japanese also advised on the details of the safest car seating and travel arrangements to minimise the risk of accidents among senior managers.

But much of this detailed advice is intended to stimulate the British to develop their own ideas, rather than to instruct managers in the SRI model for manufacturing. The company's West German and French factories do not work in the same way as the British sites.

This may change in the next few years as SRI's approach to internationalisation develops through a review intended to develop a pan-European manufacturing strategy.

Anyone visiting Fort Dunlop, one of the historic sites of British manufacturing, hoping to leave with a neatly packaged answer to manufacturing problems will leave disappointed. SP Tyres' success under SRI's tutelage is not due to a model for success but a subtle yet powerful blend of factors.

## Eastern promise

Robert Gibbens on a Canadian MBA

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include lectures by Asian business professors.

The McGill Business School is the only one in Canada to belong to the Programme for International Management, a network of 20 international management schools which exchanges students and teachers. McGill's Business School has a high percentage of foreign students — about 27 per cent of the 2,300 full and part-time students, from 32 different countries.

Dean Wally Crowston, formerly head of Administrative Studies at York University, Toronto, says: "We will begin to challenge some of the standard approaches used in North America."

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## THE PROPERTY MARKET

## A bridging year in prospect

By Paul Cheeseright

QUIET for the first half, gentle somnolence over the summer holiday period and a reawakening in the last quarter. This may be how the property market will behave in 1990.

The property industry will be taking the economic policy medicine conjured up by the Government just like everybody else. That medicine of high interest rates and its effect on retail performance and on investment plans has already induced a state of caution on the market. Take-up of space in the City of London market, for example, was 20 per cent lower than the six monthly average.

There is little reason to suppose this caution suddenly will disappear. This year will not be as exciting as the previous three, but it need not be as bad as some had feared.

The Financial Times survey of 22 independent economic forecasting groups has indicated that although the immediate prospects are far from rosy, there will be no recession. Rather, the 1989 growth

of gross domestic product will be 1.4 per cent and in 1991 growth will be 2.4 per cent. Interest rates should drop a couple of percentage points by the end of the year and inflation will come down from 7.7 to 5.5 per cent. This is a trifle more optimistic than the Government's own forecasts.

The movement of the larger economy is likely to ensure that, even if demand for space is not dampened, the desire to enter into new commitments will be restrained at least until the last quarter. By then it should be clear whether the Government's treatment has worked. On the optimistic assumption that it has, the confidence which has been seeping out of the market ought to start seeping back.

All of this suggests that 1990 will be a bridging year. For 1987 and 1988, returns in the property industry were very high. They were less high in 1989, as the accompanying Investment Property Database shows, but still comfortable. This year the returns, as

a direct result of the movement in the economy, will continue to slow but ought to average out at a not unrespectable 12 or 15 per cent.

If next year, the economy starts to grow again, then the property industry ought to grow with it, although there might be some time lag. There are a variety of factors which could inhibit a return to the conditions of 1987-88.

First, the market has fully to absorb the surge in rents that started in 1986. Higher accommodation costs mattered less when the economy was more buoyant. At a time of restraint, such costs become more sensitive. While little might be done about rent reviews on existing tenancies, the movement of rents to levels undreamt of three years ago is a significant factor in delaying expansion plans at a time when profits may be under pressure. This has been clearly seen in the retail sector.

Second, retail and office tenants especially are faced with the prospect of higher costs

because of the introduction, from April 1, of the uniform business rate on the basis of a new property revaluation. That extra cost has to be borne by somebody, even if phased in. And on premises taken up after April 1 there is no phasing. At the very least this will make tenants less ready to accept the new rental levels.

Third, the escalation of rents has brought in its wake a sharp rise in development activity throughout the country, starting in the City of London and spreading outwards. New buildings are becoming available. They, and the buildings which become vacant because occupiers are moving, will have to be letting before developers enter into new commitments.

Already there is more choice for tenants. The level of enquiries for new premises suggests there is plenty of potential demand. What is more difficult is translating demand into a deal.

But Debenham Tewson & Chinnocks has noted that supply and demand in the City - first into the surge of development, and the first likely to topple into oversupply - is less out of kilter than it appears at first sight. In the third quarter of 1989 available supply was the equivalent of average take-up over 15 months; in the

1989 third quarter it was the equivalent of 11 months.

With the market slowing it becomes more difficult for occupiers to dispose of the accommodation they already hold. This is a deterrent to expansion. Obviously each market is different, but the general principle of more accommodation becoming available holds good.

In short, these factors emphasise the not very original notion that the property industry's traditional cycle is on the downward slide. But if the economic pundits are right, then the slide down, the lumpy ride along the bottom, should not be as prolonged as it was in the early and mid-1980s.

From this two other sets of considerations follow. The first relates to the property shares market. Even when the market was rising to a new peak this week, property shares were in the shade. Trading activity was low. There was the same lack of interest in the sector that there has been since last spring.

The market has taken a very detached view of property ever since interest rates started to climb and only becomes excited in the special situations of a takeover. There could be more of those this year as the weaker and finan-



The City: less out of kilter than it appears

Alan Harper

cially-extended companies seek the shelter of the more powerful and as overseas buyers or domestic syndicates exploit the sharp disparity between share price and asset values.

Apart from that, it is a fair assumption that, with returns dwindling, the market will continue to believe there is little in the property sector to excite interest and that shares over the next few months will remain sluggish.

The second set of considerations relates to the investment market, the most notable recent factor of which has been the readiness of the domestic

institutions to sell and the readiness of foreigners to buy. It is widely predicted that, as yields widen, the domestic institutions will be encouraged to come back into the market; they are simply waiting in the wings with their chequebooks ready. But it was freely predicted over two years ago that they would want to take advantage of the higher returns from property and buy in. This they did only to a very limited extent.

The underlying deterrent of the lack of liquidity in property investment and the relatively short term view taken

by many funds suggest that an injection of finance to take advantage of an upturn in late 1989 or 1991 will be attractive only to those relatively few larger funds which traditionally have kept a sizeable stake in property.

Foreign investment has tended to be less sensitive to the ebb and flow of immediate market factors. But, relatively speaking, foreign interest is small. The main local preoccupation in 1990 will be how to hold on in the face of the high cost of money. Smaller players will find it difficult.

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### LEGAL NOTICES

Registered in England and Wales

Company No 1978975

SPENCER KING

(SPECIAL PRODUCTS) LIMITED

Principal place of business:

Dargate, 15 Fawcett Street, London EC4A 3DF

NOTICE IS HEREBY GIVEN, pursuant to section 42(3) of the Insolvency Act 1986, that a meeting of the creditors of the above-named company will be held at:

Cork Quay, Shelley House, 3 Noble Street, London EC3N 7DQ

on 3 January 1990 at 10.30 am for the purpose of having laid before it a copy of the report prepared by the administrative receiver(s) under section 42(3) of the Insolvency Act 1986, and to consider and, if thought fit, to establish a committee to exercise the functions conferred on creditors' committee by or under the Act.

A proxy form is enclosed. Creditors whose claims are wholly or partly secured are not entitled to attend or be represented at the meeting. Other creditors are only entitled to vote if:

(a) they have delivered to us at the address shown below, no later than noon on 5 January 1990, written details of the debt they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986, and

(b) there has been lodged with us any proxy which the creditor intends to be used on his or her behalf.

Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned; photocopies (including telex copies) are not acceptable.

Date: 21 December 1989

C J HUGHES & R M ADDY

Joint Administrative Receivers

Cork Quay, Shelley House, 3 Noble Street, London EC3N 7DQ

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## ARTS



## THEATRE

## London

Jeffrey Bernard is Unwell (Apollo). Brilliant performance by Peter O'Toole as an alcoholic journalist who embodies a fatalistic, nay-saying life force while committing public suicide by vodka. Keith Waterhouse has etched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs (437 3953).

The Good Person of Sichuan (Olivier). Magnificent National Theatre revival by wunderkind Deborah Warner of Brecht's great parable of moral ambiguity about a Chinese prostitute who can only do good by adopting a vicious disguise. If poverty is not compounded by political systems, what can an individual's compassion do? Witty new translation by Michael Hofmann. Fiona Shaw leads a fine cast in a play new-minted for the 1990s. Jan 11-18, Jan 22-Feb 3 (1928 2232).

A Little Night Music (Piccadilly). Fine revival by Ian Judge imported from Chichester, of Sondheim's 1973 schlagobers version of a Bergman film. A beautiful score, composed mostly in wait time, is touchingly performed by Lila Kedrova, Dorothy Tutin (her best work in years), Peter McEnery and Susan Hampshire (187 1118).

Another Time (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African family in Cape Town and Maida Vale. Albert Finney plays father and concert pianist son across 35 years, suggesting that talent is a means of escape and a reason for not going back. Janet Suzman and Sara Kestelman are electrifying in support (357 1118).

M. Butterfly (Shaftesbury). Peter Egan has taken over from Anthony Hopkins as the tortured diplomatic hero in a Peter Shaffer-style "spectacle of ideas" dressed up in John Dexter's superb production as a metaphor of homosexual life. The transvestite tragedy proves less electrifying than in New York; the play is not very new but still worth seeing (379 5399).

Heidi Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American baby boomer goes for support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the musical and emotional favour of the period (239 6200).

Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new better

of a Bergman film. A beautiful score, composed mostly in wait time, is touchingly performed by Lila Kedrova, Dorothy Tutin (her best work in years), Peter McEnery and Susan Hampshire (187 1118).

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## Chicago

Driving Miss Daisy (Brilliant). The touching relationship between a dowager, played in this production by Dorothy Loudon, and her black chauffeur express the changes in the South over the past several decades (145 4000).

Steel Magnolias (Royal George). Ann Francis and Marcia Rodi play the leads in this view of southern life from under the dryers in a busy hairdressing establishment (363 8000).

Kabuki. The festive new year programmes (at 11am and 4.30pm) at Kabuki-za feature all the top stars, including several Living National Treasures. Among the highlights of the matinee is a famous scene from Ben-Sensei, where underworld hero dresses as a lady of rank to carry out a raid. Opens Jan 2 (541 3131).

At the National Theatre a triple bill featuring mainly younger actors and including Yanone (The Arrowhead), an evergreen new year favourite acted in the "avagant" "aragot" style. Opens Jan 3 (265 7411). Both theatres have excellent earphone guides in English as well as Japanese. For more information, Madame de Sade. Yukio Mishima's most famous play is an attempt at seeing Sade through women's eyes and is given a highly stylised yet intense interpretation (in Swedish) by the Royal Dramatic Theatre from Stockholm, directed by Ingmar Bergman. Tokyo Globe Theatre (360 1151) Ends Jan 13.

performance of *Così fan tutte* with Margaret Price, Tatiana Troyanos, Jerry Hadley and Thomas Hampson in Colin Graham's production. Nello Santi conducts *Turandot*, with Gwyneth Jones in the title role, Aprilie Millo as Liu, Vladimir Popov as Calaf and John Macurdy as Timur.

Washington Opera. Roman Turciky's production of *Werther* premieres with Mark Thomsen in the title role and Deirdra Palmour as Charlotte, conducted by Cal Stewart. Kollage. Eisenhower (407 4000).

Chicago. Lyric Opera. Barbara Daniels is Rosalinda and Neil Rosenheim sings Alfred in director Giulio Chazalettes' new production of *Die Fledermaus* conducted by Julius Rudel. Lyric Opera (332 2244).

Tokyo. Ballet. Nutcracker. Tokyo Ballet, with Yukari Saito, Naoki Takagishi, Miharu Nagai, Yoshiaki Nagahata. Tokyo Bunka Kaikan (725 6666).

Metropolitan Opera. James Levine conducts the first seasonal

## EXHIBITIONS

## London

The Royal Academy. Inigo Jones, Architect - a full study and exquisite show of the intimate drawings and designs of the greatest of British architects, only excepting Sir Christopher Wren. Jones was architect to James I and Charles I, and Greenwich Hospital, St Paul's in Covent Garden and the Banqueting House in Whitehall remain to us as his masterpieces. Daily until February 25, except bank holidays.

The Hayward Gallery. The Other Story - an intriguing but uneven survey of the work in Britain since the war of artists drawn from cultures other than that of the western European tradition - weak in its socio-political and historical analysis but often strong in the individual work. Daily until February 4, except bank holidays.

The Barbican. A Golden Age - Art and Society in Hungary 1898-1914 in the light of the present ferment in Eastern Europe, with Hungary very much in the vanguard. It is salutary to be reminded just how active a participant she was in the European cultural commonwealth. In the great age of art nouveau, Hungarian applied art and design was second to none. Until January 14.

National Portrait Gallery. Camera Portraits from the Collection 1839-1989 - a necessarily brisk but delightful and intriguing survey-cum-150th anniversary celebration. Until January 21.

Paris. Grand Palais. Eros. Some 100 vases, statuettes, bronzes and jewels dating from Greek antiquity describe most explicitly the verve with which the god of love encouraged humans and gods alike in their unbridled pursuit of pleasure. Closed Tue, ends Feb 5 (4289410).

Musée d'Art Moderne de la Ville de Paris. Nappa (1871-1957) or The Irritation of Abstraction. The subtitle of the vast retrospective sums up the progress of the Czech-born artist from Vienna-inspired symbolism to neo-figurative canvases where glorious colours acquire a life of their own. 11 Avenue President Wilson, closed Mon, ends Feb 25 (4723127).

The Louvre. Arabesques at Jardins de Paradis. The beauty and richness of nature is a leitmotif which runs through Islamic art from Spain to India, from the 8th to the 18th century. Over 200 exhibits, miniatures and manuscripts, textiles and ceramics show the unifying force of this inspiration which ranges from the decorative to the symbolic. Yet the traditional style of each of the Islamic countries adds a specific colour to nature's interpretation. Closed Tue, ends Jan 15 (4245317).

Photography. To mark the 150 years since the birth of photography the Centre Pompidou speaks of the invention of an Art, the Musée d'Orsay stresses its

modernity (Quai Anatole France), Archives Nationales recount the genesis of this invention (80, rue des Francs-Bourgeois), Musée Carnavalet shows Paris daguerotypes (31, rue des Francs-Bourgeois), while the Centre National de la Photographie uses chronology to teach its history (Palais de Tokyo, 15 ave Président Wilson).

Brussels. Palais des Beaux-Arts. Ludwig Wittgenstein and his influence on twentieth century art. Closed Monday, ends January 23. Galerie Icy Brachot, 62a Avenue Louise, works of Joseph Buys. Closed Monday ends Feb 17. Musée Horta 26 Rue Amsterdam, posters by the 19th century engraver Armand Rassenfosse in the Atelier of Horta's splendid house-museum. Closed Monday, ends Jan 14.

Musees Royaux des Beaux-Arts. Seventeenth century flower paintings: a selection from the museum's collection of Flemish and Dutch masters. Closed Monday, ends Feb.

Rome. Galleria Nazionale dell'Arte Moderna. Bertel Thorvaldsen (1770-1844). Sculptures, reliefs, portrait busts and drawings by the prolific and talented Danish artist who spent nearly 40 years of his working life in Rome. Neoclassic in style, his works are heavily romantic, but with a purity and simplicity of line which holds them just short of sentimentality. Ends Jan 28.

Braccio di Carlo Magno (St Peter's). Russian icons. Over 100 icons of superb quality in an exhibition organised jointly by the Soviet Ministry of Culture and the USSR-Ialy Association. The icons date from the 18th to the 18th century. Ends Jan 30.

Milan. Palazzo Reale. Fernand Léger retrospective includes over 150 works - paintings, watercolours and book illustrations. Ends on Feb 18.

Madrid. Caja de Madrid. Raoul Dufy. Works by French fauvist, well known for his lively use of colour and interest in varied forms of art, are on show in Spain for the first time. The exhibition includes paintings, watercolours, drawings, ceramics as well as fabric design, belonging to private collections and museums. Ends Jan 25.

Centro de Arte Reina Sofia. Antonio Saura. Seventy works by the Spanish artist painted between 1966 and 1985. The exhibition focuses on four main themes: Ladies, Crucifixions, Goya's dog and Multitudes. Ends March 19.

Palacio de Velazquez. Art in Latin America. The exhibition analyses the sources and development of art in Central and South America, from the wars of independence through to the present day. Ends March 4.

## Frankfurt

Kunstverein, Markt 44. The Frankfurt Kunstverein is the first stop on a European tour of the works by the American sculptor Louise Bourgeois. After nearly 20 years unknown, she had her first retrospective in New York in 1983, organised by the Museum of Modern Art. The museum's director Mr Weiermair has organised the biggest retrospective to date with 150 sculptures and some early paintings by Louise Bourgeois, now aged 77. Ends Jan 28.

Schirn Kunsthalle, Am Römerberg 6. The Surrealists. Around 500 paintings, drawings, photos and objects are on display with works by Masson, Tanguy, Man Ray, Tanning and Ernst. Until Feb 18.

Hanover. Sprengel Museum, Kurt-Schwitters-Platz. Der blaue Reiter (The Blue Horse). This museum is displaying around 61 pieces from its own collections as well as some additional paintings on loan from East Germany and by other artists who belonged to the same Munich-based group. Works by Wassily Kandinsky, Franz Marc, August Macke, Alex von Jawlensky, Gabriele Münter and Marianne von Werefkin can be seen until Feb 11.

Kestner-Gesellschaft, Warburtonstrasse 16. A retrospective of the Spanish painter Joan Miró (1893-1983), with around 120 works on loan from Spain. Ends Feb 13.

Cologne. Museum Ludwig, Bismarckstrasse 1. The most comprehensive retrospective on Andy Warhol, who died in 1987, with around 180 pieces from New York. They can be seen only in Cologne until Feb 11.

Munich. Städtische Galerie im Lehmkuhlschloss. The most complete retrospective of the expressionist painter Karl Schmidt-Rottluff to date with almost 370 works from 70 private and public collections. After the Kirchner and Heckel exhibitions, this is the third significant project from one of the founding members of the Brücke group. Schmidt-Rottluff, who died in Berlin in 1976, was strongly attacked during the Nazi years.

Vienna. The Kunststern is host to Marjorie and the Museum, a vast collection of artifacts, documents and objects from Leipzig, on display for the first time. The collection, ranging over four millennia, contains treasures from Ancient Egypt, Greece and Rome. The exhibition also contains European painting from the middle ages to the 18th century, including works by Caspar David Friedrich. Ends Feb 18.

Museum für Applied Arts is hosting a large exhibition devoted to the works of Carlo Scarpa.

the Italian artist and architect. The theme is focusing on "The Other City". Until Jan 15.

New York. Pierpont Morgan Library. The library's superb collection on Gilbert and Sullivan, including autograph scores and libretti, letters and memorabilia, is the centrepiece of this exhibit, the most comprehensive ever mounted on the Scottish operetta masters with more than 400 items on view. Ends Feb 18.

National Academy of Design. More than 180 objects from the Fitzwilliam Museum in Cambridge are making their way round America, giving a sampling of objects and paintings, among them works by Titian, Peter Paul Rubens and Rembrandt, under the theme of the increase of learning and other great objects. Ends Jan 28.

Metropolitan Museum of Art. A major exhibit of the works of Canaletto brings alive scenes of Italy in its secular glory. Though many are familiar, the exhibit makes the artist's vision a breathtaking panorama with touching attention to detail. Ends Jan 21.

Museum of Modern Art. Covering only eight years, from 1907 to 1914, Picasso and Braque: Pioneering Cubism consists of more than 350 works of the two artists during their fruitful collaboration before Braque left for war. Ends Jan 16.

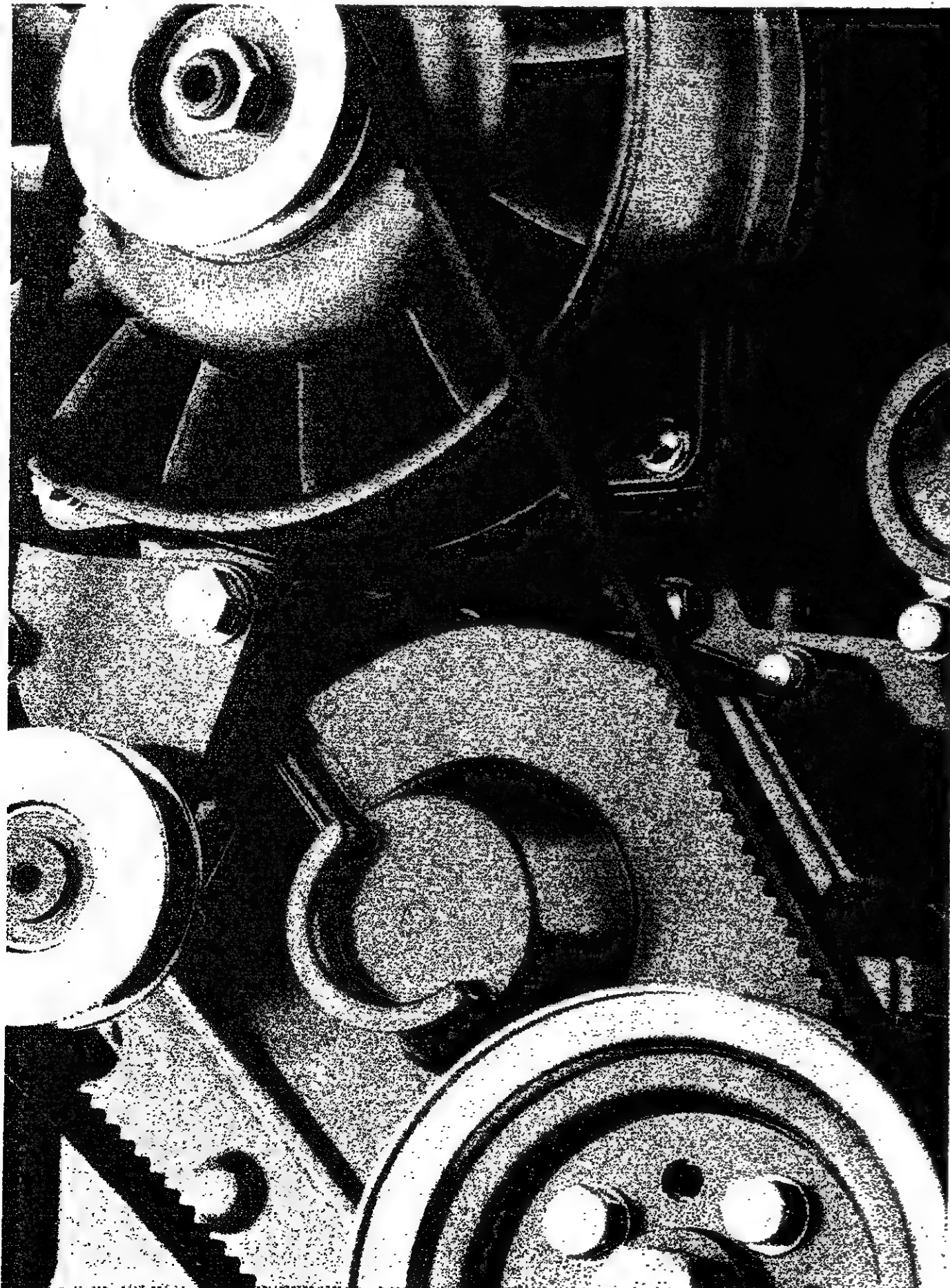
Washington. National Gallery. Highlighting this decade's renewed interest in printmaking in America, the 100 prints comprise a special exhibit borrowed from the collection of Joshua P. Smith, among them works from major contemporary artists including Jasper Johns, Richard Diebenkorn and Alex Katz. Ends April 8.

National Gallery. Almost three dozen paintings of the early 20th century German movements, Bauhaus, Neue Sachlichkeit and Blaue Reiter, lent by the Thyssen-Bornemisza collection, make a telling commentary on a part of the world again at the centre of attention internationally.

Tokyo. Bunkamura. The Museum. Major works from the Detroit Art Museum. El Greco, Goya, Rubens, Manet, Degas, Cézanne, Matisse, Picasso etc., more than 100 paintings from one of the largest public collections in the US. Closed Mondays.

Sezon Museum of Art, Ikebukuro. Andrew Wyeth: Hedge. A selection from the many paintings and sketches Wyeth made of his favourite model over a 15 year period and not revealed to the world until 1986. A secret obsession or commercial ruse? Closed Mondays.

Stimulus Museum. A selection of works from the museum's collection of Edo period artifacts: combs, ornamental hair pieces, exquisitely lacquered, make-up sets etc. The museum also has a tranquil library and a tea ceremony room to relax in.



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## ARTS

## Andreas Schmidt

WIGMORE HALL

The world seems suddenly rich in fine young Lieber baritone (and all of them regularly appear at the Wigmore Hall - one more reason to consider it London's most valuable concert hall). Andreas Schmidt, the young German who sang there on Wednesday, is already among the most prized, since his artistry is of a very special sort.

His lyric baritone is darker in colour than that of his German coeval, Olaf Baer, and richer in texture than that of his teacher, Fischer-Blesum. It is wonderfully beautiful: the tone flows, unstrained and unforced, across a wide compass and dynamic range, the phrasing is at once effortlessly musical and wholly free of artifice.

In a programme devoted entirely to Schubert and a clutch of Wolf's Goethe settings, one noted the marks of the master not in any immature reproduction of F-D interpretation, but in Mr Schmidt's diction, which presses both light and deep on every syllable and brings together notes and words with wistful, almost reverent, care.

To have a German singing with mastery in his native language is to be reminded once again what a marvellous vehicle for singing that language can be. This artist's concentrated beauty of tone and line seems bound up, as it should be, with the style of his Lieber singing: he is a contained perfection, who prefers understatement, reserve, glancing hints of drama to anything more assertive or obviously colourful in the way of detail. In Schubert songs requiring easy physical exuberance, a sense of al fresco exhilaration, this finds a certain limitation in the Lieber's style, but in "Der Zwerg," too, was subtle and low-keyed where it called for a touch of melodrama - though it was admirable and even rather brave of a young singer to eschew large effects entirely rather than faking them.

But in "Der Einsame" he was in his element, thinking tender, humorous, infectious, off notes and rhythms with maximum eloquence, and inspiring Geoffrey Parsons at the piano to do the same (or vice versa: Mr Parsons was at his incomparable best). And in Wolf - notably the three "Harper" songs from *Wilhelm Meister*, uttered with quiet, searching intensity, and magnificent "Prometheus," and a superbly in-tune, fine-shaded "Grenzen der Menschheit" - the match of performer to material seemed ideal. To witness Mr Schmidt's development in the field of Lieber promises to be a joy and a privilege.

The previous evening in the same hall the Duke Quartet, a young English group of enormous promise, tackled a big programme - the third quartets of Britten and Tippett, Schubert's "Death and the Maiden" - with impressive confidence and panache. The Tippett work was powerfully achieved: the sense of youthful exuberance in the playing answered the musical needs most satisfyingly. In Britten and Schubert the Duke have still to discover to the full how to be spacious, lyrical, to make every note - and every pause - telling: both composers suffered a certain breathlessness. Here, too, further artistic development offers exciting prospects.

Max Loppert

## Some patchy and volatile nights at the opera

The year ended with the Arts Council in an axe-wielding mood. Max Loppert looks back at 1989 with mixed feelings

The operatic news report of 1989 is dominated by the event which provided the year's Big Bang finale: the Arts Council's decision, last month, to withdraw its subsidy from Kent Opera, the largest operatic touring company in Britain. I protested about that in the Weekend FT of December 23 and shall therefore spare the reader further splutters of outrage. But the decision does have the side-effect of casting a new and rather uncomfortable light on the activities of the other main British opera companies, not all of whom have shown themselves in prime condition during 1989.

Last year at this time I celebrated what then appeared to be distinct signs of artistic regeneration at the Royal Opera. What a difference a year makes. The bright sheen of optimistic promise, the determination to lift the house out of the slump of previous years, seemed to go from the programme of the house's new regime. I still retain the hope that its disappearance is only temporary - but by the end of the year a fair amount of pure faith was needed. "Patchy and volatile" is the phrase used by the Arts Council to describe Kent Opera's recent artistic record - and my goodness, if one wants a demonstration of the sense of those epithets, one has only to consult the record of new Royal Opera productions during 1989.

I read the Royal Opera scorecard thus. There was one wholly positive achievement - Graham Vick's glittering, glamorous, quite awesomely intelligent and well-defined staging of Berlioz's *Un re in ascolto*, a work that elsewhere my colleague Andrew Clements has deemed a "landmark in 20th-century opera, and one which (on three visits) simply dazzled and overwhelmed me with its beauty, wit, sumptuousness of vocal and instrumental sound, and poetic richness of content. This stands as the year's highest operatic peak, an experience that extended the boundaries and possibilities of the medium by returning to explore its roots in Italian lyricism. When shall we hear and see it all again?"

Two bought-in stagings, *Albert Herring* from Glyndebourne and *Die Walküre* from Berlin, were both decently re-created - the Wagner splendidly conducted by Bernard Haitink and played by the ROH orchestra as regularly to sweep the listener's senses above and beyond the depressing grey confines of Götter's "discontinuous" concept. And - this is the crucial part, alas - there were four wholly home-grown stagings. One for *Un re in ascolto* (full of sour knockabout, inadequately cast) and the hideous "critical" treatment i.e. discontinuous in style and crassly insensitive in musical response. *Idomeneo*, too further episode in the increasingly unconvincing Mozart collaboration of Johannes Schat and Jeffrey Tate; the unconducibly boring, clumsy, and (from the look of it) costly *Freischütz* staging by Piero Faggoni, the house's Principal Guest Producer (for how much longer?), with Haitink an un-electrifying conductor and an ill-chosen cast honourably led by Plácido Domingo and Cherubini's *Idomeneo* in all of British opera, the return of Colin Davis for exceptionally satisfying accounts of *La clemenza di Tito* and *Der Freischütz* that made the situation, if anything, yet more "patchy and volatile."

John Cox's brief as overseer was admirably fulfilled in the jolly reworking of *Die Fledermaus*, with a bright new John Mortimer translation and sparkling performances from Giff Rhys-Jones, Thomas Allen, and Carol Vaness (who offered gloriously full-toned singing and handsome presence, in Strauss

and also in both *Tito* and *Figaro*). Other performers I recall with special gratitude during the year are Katia Ricciarelli (so vulnerable and touching in *Don Carlos*), Anne Sofie von Otter as a Sextus of velvet voice and irreproachable style (in *Tito*), Jerry Hadley as an elegant *Rigoletto* Duke, James Morris's superlative singing as Wotan, and the entire cast of Berlioz's opera, magnificently led by Donald McIntyre.

While on the subject of "patchy and volatile," what on earth is going on at Welsh National Opera? This was the company that not long ago regularly shone the torch ahead, set all the British trends: it did not look or sound that way in 1989. A set of dim new productions (a silly re-jigging of *Ariadne auf Naxos*, a faceless *Scarlatti*, a hopelessly blank "re-think" of *Der Freischütz*) plus an appealing but modestly sung *Somnambula* (I caught up with it on the WNO tour, and found myself liking Helmut Pollak's dream-landscaped production much more than most of my colleagues had at Cardiff) none of this was exactly stirring stuff.

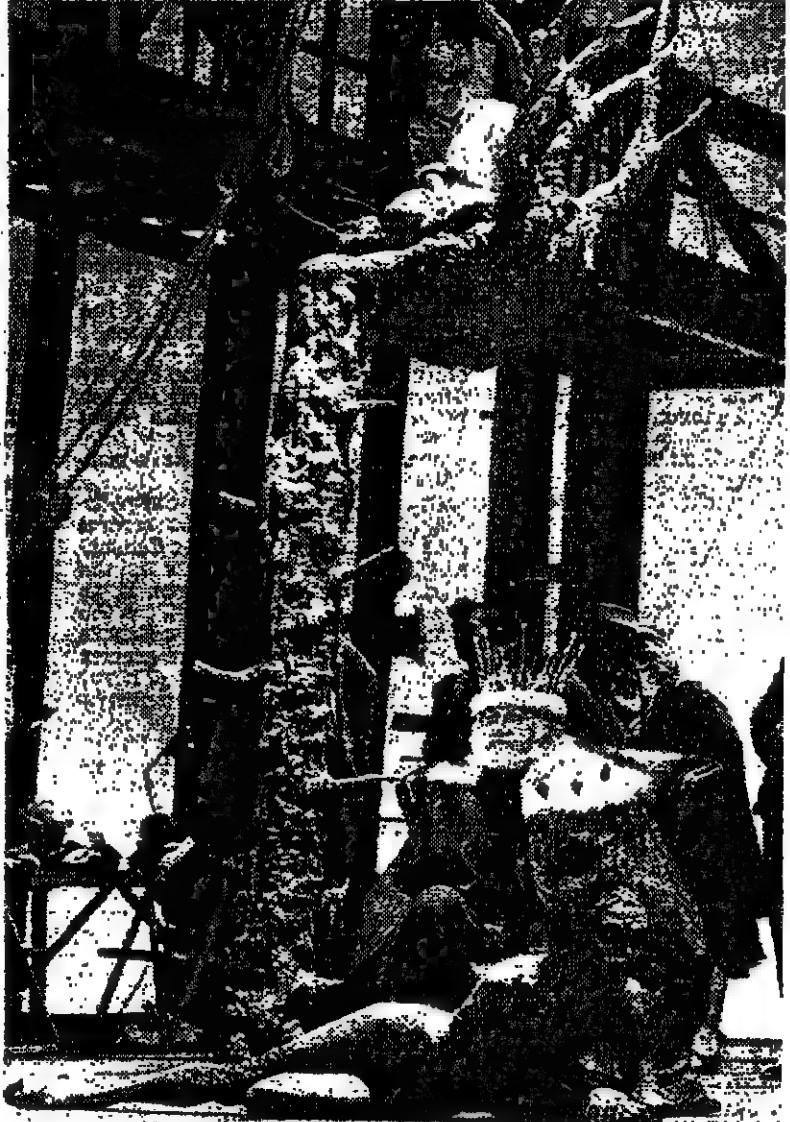
The presence of Charles Mackerras as conductor ensured the excitement of the *Frau ohne Schatten* revival; at other times (in *Ariadne*, for instance) he gave the impression of being on a superior version of conductor's autopilot - very superior, since it was Mackerras, but still not quite up to scratch. Audience numbers appear to have dwindled both during the Spring tour and the recent London visit. How much was overall money shortage to blame? People who know and care about opera at all levels of performance achievement know too that companies can undergo low periods as well as buoyant ones, and that the situation can change from one to the other without warning or simple explanation. It's a point the Arts Council would do well to ponder the next time it's in axe-wielding mood.

My three visits to Scottish Opera produced similarly mixed fare. The best was Richard Jones's triumphant

staging, at once wryly surreal and narratively faithful and simple, of *Das Rheingold*, lyrically conducted by John Mauceri, and with Willard White, Felicity Palmer, and Bonaventura Bottone leading an excellent group of British Wagnerians (the next episode of this *Ring* comes in 1991, too long to wait). The good-middling was the British opera-house premiere of Weill's *Street Scene*, in the fussy David Pountney production that was taken on by RNO later in the year: I love the work with a passion, but regretted its failure, essentially production-caused, to come across at full strength. The rather tedious was Di Trevis's staging of *The Merry Widow* - not bad, but in this year-making work not bad isn't good enough.

By contrast, it was on the whole a brilliant year for English National Opera. One may not have welcomed unreservedly every new addition to the repertoire (e.g. Reinmann's barren, brutalist *Leah*) or admired every chosen production style (e.g. David Pountney's acutely self-conscious staging of *Falstaff*). Yet in almost every case, and even after episodes of doubt or regret, one ended up saluting some aspect of the decisive, convinced company execution - in *Leah* it was the no-holds-barred singing from the entire cast, in *Falstaff* the brilliant vocal ensemble under Mark Elder. Only the new *Onegin*, produced by Graham Vick, conducted by Elder - seemed to me an insufferably arty, enervated mess; and even then there was the consolation, albeit at a late stage, of Norman Bailey's unforced, effortlessly affecting Prince Gremin.

There were successful revivals of *The Turn of the Screw* (with Gillian Sullivan and Robert Tear), *Don Giovanni* (conducted by Jane Glover), and *The Magic Flute* (especially when Joan Rodgers joined the cast as a shining Pamina). The later performances of *Street Scene* were graced by a notably touching, strongly-sung Mrs Mauraunt from that under-used dramatic soprano, Phyllis Cannan (who also unleashed



Covent Garden's one positive achievement: Graham Vick's glittering production of Berlioz 'Un re in ascolto'



Brilliant year for the ENO: David Alden's surreal staging for Verdi's 'A Masked Ball'

on the house a tremendous *Leah* (Goneril). The London run of *The Love for Three Oranges*, in the Richard Jones staging first shown in 1987 by Opera North, continues in repertoire as I write, and is a comic-opera experience of hilarity and pleasure quite uncommon.

Most talked-about, and rightly so, were the new productions of *A Masked Ball*, surreal, filled with film-noir menace and dream-world symbolism, and *The Return of Ulysses*, which set out to forge a link between the worlds of Homer, Monteverdi, and our own day. By David Alden's Verdi staging I was held in a state of mesmerised fascination, sometimes puzzled or troubled, always gripped to the stage. By David Freeman's luminously free and uncluttered one of Monteverdi I was profoundly stirred and moved - the seamless knitting into the dramatic experience of Paul Daniel's small period-instrument band and the blazing passion of Anthony Rolfe Johnson as Ulysses (surely the performance of his career) were in no small part responsible for the emotional power of the evening.

A company that can bring all this off is, indeed, an artistic enterprise with its priorities in proper order. Four visits to Opera North - for Massenet's *Manon* (in another delectable Richard Jones production, with Helen Field in the title role), *Figaro*, *La Jota guardiana*, and *Show Boat* - left a similar impression of sound health. The still undervalued early-Mozart opera, in spite of the first-night alarms and excursions of stage-management suffered by Tim Albery's production, was delivered with extraordinary wit, time-travelling sophistication, and sympathy with words and music. And Ian Judge's production of *Show Boat*, a joint venture between Opera North and the RSC, is already a run-away hit; at the same time it undertakes a strictly serious exercise in artistic reevaluation. Sally Burgess (Julie), Bruce Hubbard (Joe), and Karla Burns (Queenie) are worth crossing oceans to see and hear.

In a year of so many superlative individual examples of the operatic singer-actor's art, I must still single out the Kostelnicka of Anja Silja in Glyndebourne's new *Jenufa*: this was one of the great performances of our day, and of festival history. The intensity of Silja's every utterance and gesture was searing, the moral focus unflinching and at times very nearly unbearable; and yet what one recalls most is the naked honesty of her bearing and vocal delivery, the stillness, the animal directness. Altogether Silja raised a fine, noble performance to heights that even Glyndebourne audiences must have found exalted.

The festival's first "period-instrument" *Figaro* was conducted by Simon Rattle and produced by Peter Hall, a collaboration of which great

things had been expected. In the event, it was a disappointment. The two, orchestrally edgy return of Gluck's *Orfeo* was something worse (in spite of Diana Montague's rapt presence and pure singing) - when, for heaven's sake, is Glyndebourne going to tackle this composer with the devotion and stylistic single-mindedness he deserves?

But balance was restored by the 1981 Britten *Death in Venice*, which came back to remind us of Sir Peter's halcyon days as an opera producer, by Felicity Lott and the cast (superbly moulded into an ensemble) and conductor (Graeme Jenkins) of a masterly *Arabella*, and by *The Rake's Progress* - Glyndebourne at its characteristic best. Mr Jenkins, chief conductor of Glyndebourne's Touring Opera, set off the autumn stint of the younger-sibling company with a new look at Britten's *Death in Venice*: at once hard and tender, scenically not always ideal, but musically vigorous and gleaming, and led by Robert Tear as a lucid, eloquent, un-Pears-like (in the best sense) Aschenbach.

Other British opera travels took me to Manchester, and the Royal Northern College, for some impressively high-calibre Handel (*Alcina*) and Janacek (*From the House of the Dead*); to Belfast for Opera Northern Ireland's dapper, stylishly Gallic *Faust*; and to Birmingham for a WNO concert account of Janacek's *Osud*, in which Mackerras and company struck the sort of heaven-storming form one always expects of this decade.

In London it was a year of notably worthwhile concert opera. Rimsky-Korsakov's *Mlada* was given in hues of many colour by Michael Tilson Thomas and the LSO; the Orchestra of the Age of Enlightenment's Cherubini *Medea* served to introduce Elizabeth Connell's fiery heroine (pity we were denied her at Covent Garden); and for Massenet-lovers - a discerning and hardy group, unfazed by the mockery of the unconverted - Chelsea Opera Group mounted *Thais*, wonderfully well conducted by Michael Lloyd and sung by Elizabeth Gale and Anthony Michaels-Moore.

Abroad, I was privileged to attend the English Bach Festival's brave Monte-Carlo staging, in careful "period" style, of Gluck's *Alceste*. At Drottningholm, the summer festival launched a four-part Gluck cycle with a tremendous account of that entrancing and still gruesomely undervalued Grand Opera *avant la lettre*, *Iphigénie en Aulide*. (The death of its producer, Göran Järvefelt, a few months later of an inoperable brain tumour at the age of 42 was one of the operatic tragedies of the decade.)

Vienna put on a once-in-a-lifetime *Khovanshchina*, conducted by Abbado and sung by Russian visitors with incomparable grandeur. At the

New York Met in April a *Ring* cycle of determined traditionalist theatrical style was possessed of some musical merit - James Levine's orchestra played superbly - but little dramatic life or interest. The July 14 Paris unveiling of the Bastille Opera amid bicentenary half-hoo proved an occasion for both excitement and trepidation (the acoustics in the Grande Salle gave grounds for real alarm).

On the water's edge of Lake Constance the Bregenz Festival set in motion a David Pountney-Stefanos Lazaridis version of *The Flying Dutchman* of stupendous stagecraft and imaginative resource, a festival outing impossible to duplicate anywhere else in the world. The death of Herbert von Karajan 11 days before the start of the 1989 Salzburg Festival cast a large shadow over every Salzburg event; Georg Solti nobly took over the *Ballo in maschera* which Karajan was to have conducted, a super-luxurious spectacle of amazing mindless vulgarity made just bearable by Domingo, Leo Nucci, and the ever-remarkable Josefine Barstow (much missed in London during 1988: her only appearance was in the ENO *Makropoulos* Case revival). One looks forward to the post-Karajan era at Salzburg with considerable curiosity - and optimism.

A death that will have affected opera-lovers of all sorts and nations was that of John Pritchard (who this summer undertook another act of heroic courage by stepping in to conduct *La Cenerentola*). Not always the most energetic of opera-house musicians, he was a musician of extraordinarily various gifts, loved by singers and players alike; and on the right night - in, say, *Figaro* or *Costi, Capriccio* or *Intermezzo*, or Rossini and the bel canto Italians - he had few opera-conductor equals. He is much mourned.

The last word of 1989 must be reserved for that unquenchably youthful-spirited octogenarian genius, Michael Tippett. The premiere at Houston of *New Year*, his fifth opera, was exhilarating: it's a short, punchy piece, full of exuberant invention, dramatically purest Tippett in its mixture of realism and fantasy, and utterly unstated by tiredness or easy self-repetition. It comes to the 1989 Glyndebourne Festival, where it will no doubt receive a more sleekly virtuosic reading - the Houston company appeared to find Peter Hall's elaborate production a stumbling-block to musical confidence - and where Helen Field's radiant heroines should blossom even more rapturously.

*New Year* is an artistic outpouring of honesty found optimism. It seems to me the ideal work to provide an operatic bridge between the decade just ending and the one about to begin. I can hardly wait to hear and see it again.

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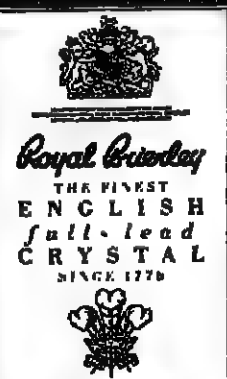
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## ARTS GUIDE January 5-11

## MUSIC

## London

Royal Philharmonic Orchestra conducted by Kazuhiko Kozum, with Hiroshi Okada (piano).  
Tchaikovsky, Rossini and Beethoven. Barbican Centre (Fri).  
National Youth Orchestra of Great Britain conducted by Edward Downes, with John Lill (piano).  
Prokofiev, Rachmaninov and Dvorak. Barbican Centre (Sat).  
English Chamber Orchestra conducted by Marcello Viotti, with Stephanie Gony (violin).  
Mozart, Mendelssohn and Schubert. Barbican Centre (Thurs).

## Paris

Orchestra Colonne conducted by Vasily Rataev, with Philippe Entremont (piano).  
Berlioz, Rachmaninov (Mon).  
Théâtre des Champs Elysées (47220637).  
Franz Liszt, Dvorak, piano recital (Tue).  
Salle Gaveau (46620303).  
Ruggiero Rimondi accompanied by the Moscow orchestra of Tchaikovsky's Academy of Music (Wed).  
Opéra de la Bastille (47048115/47048963).

## Brussels

Belgian National Orchestra conducted by Ronald Zollman with Imogen Cooper (piano).  
Beethoven (Sun).  
Palais des Beaux-Arts.  
Belgian National Orchestra conducted by Ronald Zollman, with Heinrich Schiff (cello).  
Lindov, Shostakovich and Stravinsky (Thurs).  
Palais des Beaux-Arts.

## Milan

Teatro alla Scala. Recital by bass Paolo Burchielli singing Tchaikovsky Glinka, Eschmannov and Mussorgsky (Mon) (080128).

## Florence

Cecilia Gialini conducting Brahms German Requiem, with soprano Barbara Hendricks and baritone Andreas Schmidt. Auditorium in via della Conciliazione (Sat-Tues) (85410494).

## New York

New York Philharmonic, Zubin Mehta conducting with Pinchas Zukerman (violin).  
Haydn, Beethoven, Bizet-Waxman (Thurs).  
Avery Fisher Hall (874 6770).

## Washington

National Symphony Orchestra conducted by Mstislav Rostropovich.  
Tchaikovsky (Thurs).  
Kennedy Center Concert Hall (467 4600).

## Chicago

Chicago Symphony Orchestra conducted by Myung-whun Chung.  
Bartók, Dvorak, Prokofiev (Thurs).  
Orchestra Hall (435 6666).

## Tokyo

Japan Philharmonic Orchestra conducted by Ken-ichiro Kobayashi, with Asako Urushihara (violin).  
Dvorak, Tchaikovsky. Suntory Hall (Mon) (234 8911).  
Wiener Johann Strauss Orchestra conducted by Alfred Escher, with Helen Donath (soprano).  
Strauss, Suntory Hall (Wed, Thurs) (403 1290).

## Laurie Booth

## ICA THEATRE

The setting is null - the grey brick area of the ICA Theatre, which has always seemed more like a pretentious garage than a location for performance. Laurie Booth, now bearded, in grey singlet and trousers, alone. A "sound installation" by Hans Peter Kuhn, which means assorted noises. Brilliant lighting, by Booth, proving that a few lamps and a lot of imagination are all that is needed for decoration to stimulate an audience's perceptions and make a world for us. And Laurie Booth's own prodigious command of movement and his no less admirable ability to shape choreography that is dramatic, beautiful, intense in expressive means, rich in ideas.

For an hour on Wednesday night, Booth took us on a journey. He names this new piece - a reworking of dances he made last summer in New York - *Well Known Worlds*. But though we may recognise the provenance of certain attitudes - Indian dance; T'ai Chi; even Zapateado - the text seems more like a pilgrimage whose externals are far less interesting than the inner life, the spiritual perceptions, that fire and shape the movements. Booth is an astonishing virtuoso, his dance manner marked by exceptional control. Poses can melt slowly into curves and give way to sinuous

prestigious of activity; he has a master's command of physical tempo and of nuances of gesture. He walks, stamps, runs, lies prone, toots with balance, gazes motionless at us, and everything is potent dance. Movement forms are stated, mutate, repeat, yield up their possibilities in a dense fabric of dance invention.

Yet this can seem but a carapace covering some more powerful, contemplative world. Booth's use of poses from Hindu dance, the force of his personality and the commanding presence established by the movement, lead the viewer on to considerations about the spiritual traditions of dance as a means of worship and of purification.

By the evening's end, Booth has seemed like a seeker after truth whose voyage of discovery we have shared (without, alas, arriving at his state of understanding). We have, in the process, watched a performer touched with greatness, entirely: sure in his physical and creative means. Amid the fatuities and flimsiness of the New Dance, Laurie Booth is a masterly performer and a maker of vividly theatrical dances. His appearances continue until Sunday.

Clement Crisp



## FINANCIAL TIMES

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Friday January 5 1990

Troops out,  
dollars in

THE US has got away with its invasion of Panama, but without grace and not without damage to some good principles of international law and behaviour. The surrender yesterday of General Manuel Noriega at least has the virtue of ending the first stage of the latest, and very uncomfortable, episode of American intervention in its own backyard.

The second stage, both in Panama itself and in the US, is going to offer no such clinical triumph. It is now incumbent on the US to do all it can to restore some measure of viability to the Panamanian economy and to give substance to the claim, repeated again yesterday by President Bush, that it acted to restore genuine democracy. Panama may only have 2.2m people, but both are, relatively, monumental tasks.

## Golden age

So was, off and on, the charismatic but hardly democratic Gen Omar Torrijos, but his rule, from 1968-81, is now seen as something of a golden age in recent Panamanian history. Under his tutelage, Panama developed a thriving offshore banking business and a big free trade zone, which together accounted for a quarter of gross domestic product. It derived a decent income from shipping flying the Panamanian flag of convenience. The service economy flourished above and beyond the needs of the canal. Health and welfare facilities were much improved, there was even some redistribution of income and a sense of Panamanian identity began to emerge. And Gen Torrijos had the army behind him. For these reasons, Panama did not suffer the convulsions of Nicaragua and El Salvador, much to the relief of the US.

This infrastructure is now in severe disrepair. The prosecution of Noriega on narcotics charges makes it unlikely that

the US would countenance the creation of another offshore banking centre through which drug money could be passed. The free trade zone has fallen on hard times, and so, though probably only for the short term, has the flag of convenience business. The invasion inflicted much physical damage to the capital.

But even the withdrawal of US troops from the streets of Panama and the expected avalanche of US cash, credit and expert advice may not be enough to justify President Bush's claim that he acted in part to restore democracy. For that to take hold, critical decisions on the future will have to be taken by Panamanians themselves; the question is which Panamanians.

## Legitimate regime

The Endara Government can reasonably claim legitimacy. He beat a Noriega stooge in free elections last summer and the US should acknowledge its clear moral responsibility for reconstruction. After all, Noriega was, to paraphrase FDR's dictum, "our son of a bitch" for a number of years.

The army, which sustained for good and ill the last two regimes, is no longer a force for stability. With so little history of effective democracy in Panama, there is a risk that the present Government will come to resemble the inept oligarchy that preceded Torrijos.

For Mr Bush, too, some of the lessons of Panama will take time to digest. The lack of widespread international support for the invasion should remind him that the US has not been given a mandate from the world to go about "restoring democracy" wherever it chooses. Moreover, convicting Noriega in the US courts is going to be no easy matter.

As an exercise in regional hegemony by the American superpower, the Panamanian adventure has achieved its stated objectives: an unpleasant dictator has been removed and the prospects for democratic government enhanced. But there are costs still to be counted, not least in the impact on the standards of behaviour which should govern relations between states.

No way out of  
Nupe's trap

THE BRITISH Government has painted itself into a corner in its dispute with five public sector unions. The case for such a sensible evolution might have won some public support from the beginning. The initial offer was said to be worth more to London staff, but this weighting was not argued in terms of its ability to attract quality staff. The intense feelings generated by ambulance crews' cartoons of their own roles with those of firemen and the police - all termed "emergency services" by the unions - could not be headed off.

## Staff ballots

The contrast in the presentational abilities of the two leading protagonists is, however, only part of the story, which begins with a strategic decision by the unions to focus public attention on the 6.5 per cent pay offer made to the ambulance workers for the year beginning April 1 1990. This was in line with offers accepted by most of the non-professional workforce of the National Health Service and, indeed, by Nupe's own negotiators on behalf of the half of the ambulance workers it represents. Yet staff ballots repeatedly rejected the offer, and, on September 13, the five representative unions combined to support disruptive actions, which are still in effect. The cause of this upsurge of feeling was the erosion, over a period of three years, of the previous parity between the pay of ambulance crews and firefighters.

A sensitive management, in close touch with its employees, might have seen the dispute coming. Since it began there has been much talk of differentiating between highly trained staff and members of crews whose principal job is driving patients to and from hospitals. To be fair to the Government, Nupe is likely to have rejected

any early proposal for a "two-tier" service out of hand - but then, properly put, the case for such a sensible evolution might have won some public support from the beginning. The initial offer was said to be worth more to London staff, but this weighting was not argued in terms of its ability to attract quality staff. The intense feelings generated by ambulance crews' cartoons of their own roles with those of firemen and the police - all termed "emergency services" by the unions - could not be headed off.

## Final offer

Matters worsened as railwaymen and local government workers received 8.5 per cent plus after a summer strike, and formulas linked to average earnings gave firefighters 8.5 per cent and the police 9.25 per cent. Shortly before Christmas Mr Clarke rescinded the basic offer to the ambulance crews, making it 9 per cent over 18 months, plus bonuses for qualified paramedics. This is now said by the Government to be its final offer.

The Government should not have allowed itself to fall into this trap, but now that it has little option but to stick with the money it has put on the table, and take the political consequences. If it does not a pattern might have been set, first by the railway strike and latterly by the ambulance crews' disruptions, which would lead to further demands by the public sector unions.

That said, it is unfortunate that the ambulance workers have been caught in the firing line. They are low-paid and deserve, at the least, opportunities to do better. Much could be done in planning the remuneration to be offered this year, particularly if thought is given to a new pay structure based on acquired skills. There is a case for regarding the highly qualified among them as emergency workers, thus linking their pay to average earnings in return for a no strike deal. The quality of Britain's public services will not be increased while financial rewards depend on the uncertain impact of the popularity of different groups of workers and their willingness to inconvenience the public.

Roger Matthews reports on the Vietnam that awaits repatriated boat people

## The socialist pursuit of profit

To espouse Marxism-Leninism while practising Thatcherite monetarism and to advocate the importance of a market economy while declaring the inevitable victory of the proletariat might not seem an easy or logical path for any government to choose. But Vietnam has never been one for the soft option.

Any developing country which in little more than 20 years defeated the armies of both France and the US might be forgiven for trying to perform a similar feat by the economic equivalent of walking on water. There is, at the most senior level in Vietnam, something akin to incredulity that a nation which achieved so much on the battlefield should be failing to match the economic performance of other lesser countries in the region.

The comparisons they make are not unambitious. There is no talk in Hanoi of trying to perform better than other nations which have a gross national product per capita of around \$200. Vietnam wants to be a proper tiger like Taiwan or South Korea, although it might settle temporarily for the status of a Malaysia or Thailand.

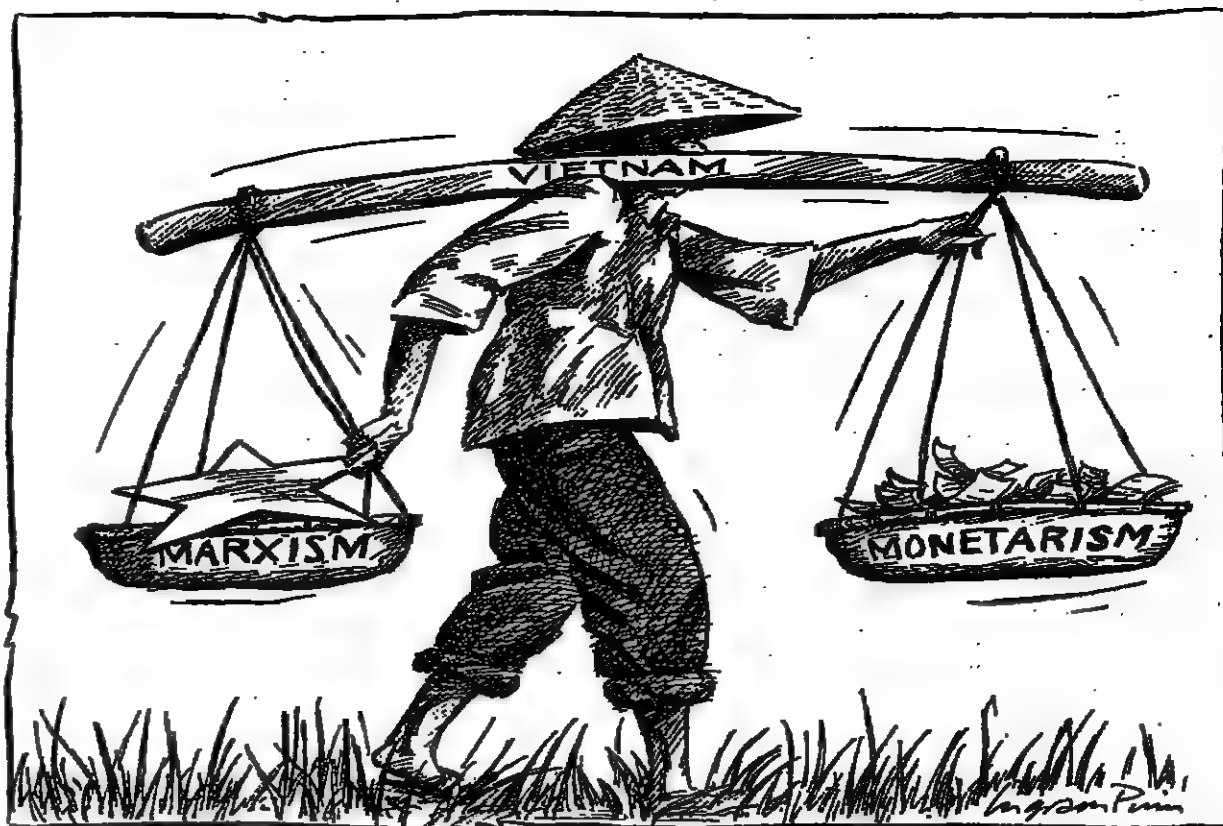
The septuagenarian leadership believes still that there is nothing basically wrong with the system. After all, Marxism-Leninism as practised under Uncle Ho (Ho Chi Minh) in what was then North Vietnam, delivered almost everything a revolutionary society could desire and was a beacon of hope to other peoples around the world. But, since the defeat of the French and the Americans and the reunification of the country, very little seems to have gone right for Vietnam.

The Communist Party of Vietnam has not, like ruling parties in the West, tried to put the past face on a bad job. It has revelled itself, indulged in an orgy of self-criticism, boasted about the achievements of socialism elsewhere in the world, and viewed with deep suspicion imperialist plots to undermine the brotherly partnership of eastern Europe, while taking the first tentative steps down a path which has familiar aspects to anyone who has lived in Britain since 1979.

As part of the programme of restructuring, the inefficiency of centrally planned state industries has been castigated. A government report published this week confesses that these industries have displayed "embarrassing inefficiency since losing subsidies and monopoly rights. 'Cumbersome and inefficient managerial mechanisms and outdated technology' are blamed. The report adds that although the hard times peaked in May last year a third of state-owned industries still "cannot make it".

Managers have been instructed to operate their factories profitably, to find out for the first time what their customers want to improve productivity, to concentrate on quality, and to get rid of surplus labour. So unemployment has soared, officially to 20 per cent but probably much higher. And interest rates have been pushed up to 12 per cent a month, to squeeze inflation from over 400 per cent a year to probably close to 20 per cent this year.

In Hanoi, a decaying architectural jewel of the city, the visual changes which have taken place over the last two years are striking. Many men of working age are idling on the streets but small-scale capitalist activities, hitherto unknown, have mushroomed. Anyone, it seems, who has a room with access to the street has turned it into a three-table cafe or a shop which



might have nothing more to sell than five packets of cigarettes.

Small stalls abound on the pavements, lit at night by tiny oil lamps. An elderly gentleman, looking not unlike Uncle Ho, crouches by his stall, obeying the first rule of having something to sell, but after three days still not finding a buyer for his two dog-eared copies of Tarzan magazine.

Other stalls perforce offer lighter fuel alongside disposable lighters. Entire streets are given over to a particular product: so there is shoe street, inner tube street, tyre street, wellington boot street, and cigarette street, all charging prices subject to the laws of supply and demand.

Competition is also emerging in the

**The septuagenarian leadership believes there is nothing basically wrong with the system**

service industry. At the Sofia restaurant, an improbable joint venture between the Bulgarian and Vietnamese Governments, waitresses determinedly shoo out any diners threatening to remain after 8 pm, while in one of the few private sector establishments, it is now possible to order reasonably priced French champagne at 9 pm.

At the State Commission for Prices business appears to go on more or less as usual. The weekly bulletin dictates that the retail cost of a Soviet-made inner tube is 4,000 dong, a Czech crank and sprocket wheel 24,000 dong, a pupil's exercise book 350 dong and a 21-inch Japanese television set 2.3m dong, or 3717 (\$447) - more than four years' gross salary for most people.

Officials might draw satisfaction from the recent elimination of queues, but it is principally because the black market has taken over. It is not that the state has renounced its role, sim-

ply that, as in Burma, it is lost for an answer to smuggling. At the border with China, trucks stream across, drivers ignoring officers on duty at the customs post. Officials say weakly that even if they do charge duty the traders just take the duty-paid stamps off and use them again on subsequent shipments.

The country has also been littered with illegal highway checkpoints, where unauthorised operators have been levying taxes, seizing goods and imposing fines. The Government this week ordered the forced removal of these checkpoints, which are common on the main north-south highway. They have obstructed the flow of goods and caused travellers serious losses, exacerbating the maldistribution of goods which the Government has identified as one of the country's most serious economic problems.

In Ho Chi Minh City (formerly Saigon), as far by air from Hanoi as Madrid is from London, the signs from the airport still direct arriving passengers to Saigon. And some of those qualities for which the city was noted before 1975 are beginning to re-emerge. Unlike Hanoi, where private enterprise is being learned, in Ho Chi Minh City it is being revived. It has acquired from the north a heightened capacity for self-criticism - a new official guide to investment brutally describes hotel managements as disorganised and service as negligible - but knows far more about *laissez faire* economics, trade and small-scale manufacturing.

One of the myriad, often contradictory challenges facing the central committee of the Vietnamese Communist Party is how far and how fast the south can be allowed to run, if as inevitably will happen, it widens the economic gap with the north. Hanoi's restructuring problems are greater because of the concentration of heavy industry there and because northerners, while eager to follow the same path to prosperity, have less first-hand knowledge of the mechanisms through which this can be achieved.

Conversations in Hanoi can range from the dutiful recitation of official policy to enthusiastic exchanges on the functioning of banking systems in the West or how joint stock companies might be quoted on some distant perceived stock exchange. But what seems to be lacking is the political will and drive exhibited, for example, by President Mikhail Gorbachev in the Soviet Union.

Vietnam's ageing leadership is looking westward with growing anxiety. The Soviet Union has funded Vietnam by at least \$1bn a year for the past decade and made economically possible its military presence in Cambodia. But since September Vietnam has officially withdrawn those

**The notion of service to the customer and also to the country has yet to take hold**

troops and Mr Gorbachev is preoccupied with domestic affairs.

Thus Vietnam is increasingly finding that it has more in common with its old enemy, China. Seen from Hanoi, Mr Deng Xiaoping may have made errors, but - in the eyes of the Vietnamese leadership - he at least had the courage to correct them in Tiananmen Square. Mr Gorbachev, on the other hand, is compounding his errors almost daily and has already sacrificed the dominance of communist parties throughout eastern Europe. As Vietnamese officials recently pointed out, Asian communism is made of sterner stuff.

Mr Nguyen Van Linh, general secretary of the party was considered on his appointment three years ago to be a reformer. But he has been ailing since last autumn and will resign at the next party meeting to be held after Tet (the Vietnamese Lunar New Year) at the end of this month. His replacement is likely to come from

the small band of aged colleagues at the top of the party hierarchy, possibly Do Muoi, Prime Minister and vice chairman of the National Defence Council.

He may, like Nguyen, be a reformer in Vietnamese terms. He would therefore agree with Nguyen's comments at the Seventh Plenum of the Central Committee in August: "The Central Committee has clearly shown a high level of unanimity in not accepting bourgeois liberalism, pluralism, political plurality and multi-opposition parties aimed at denying Marxism-Leninism, socialism and the party's leadership. We cannot fail to see that this is a reactionary political scheme of class enemies and enemies of the nation. We resolutely refuse to allow ourselves to be duped by the cunning scheme of the imperialists and reactionaries of all stripes."

If that smacks more of the 1930s than the 1980s, it needs also to be contrasted with the International Monetary Fund's praise for the achievements of Vietnam this year in alleviating some of its economic ills. Some diplomats in Hanoi believe that the fierce political tone of the speech was the price Nguyen Van Linh had to pay within the central committee for keeping the essence of his restructuring programme in place.

But perhaps he just meant every word of it. The US Government chose to hear the words and ignore the actions, thus keeping closed most avenues through which Vietnam can gain access to desperately needed foreign capital and technology. It is part of Hanoi's calculations that international sympathy for the plight of its refugees in Hong Kong can be translated into sympathy for the plight of the country and thus exert further international pressure on Washington to amend its policy.

Foreign businessmen have been rather more impressed by Vietnam's economic changes than has Washington: the ratio between their arriving and departing has narrowed in recent months. What they are finding is potentially interesting, but practically, often confusing. The poorly paid bureaucracy has yet to enter into the spirit of reconstruction. The notion of service to the customer and also to the country has yet to take hold. Thus pilots of Air Vietnam set off down the runway regardless of whether passengers have found their seats, regional administrations ignore instructions from central government, and civil servants have to be paid by other civil servants to grant interviews to visiting journalists.

The danger is, as the Russians discovered and the Vietnamese admit, that these attitudes contribute to the apparent ease with which large amounts of money can be poured into a porous pit with no discernible long-term benefit to the nation. Logically, if the state is so incapable of coping, then the private sector should be given a greater chance. The ageing party leadership, fresh from its public confessional, believes, however, that somehow the state itself can run industry as if in a market economy and that, in contrast to eastern Europe, no political changes are required for this to happen.

It is up to western governments to decide whether Vietnam's 64m people, including those still thinking about committing themselves as refugees to the perils of the sea, are best served by denying their country the modest amounts of international aid which would encourage present economic trends to continue.

Wilson has a  
flip side

Finance Ministers and officials dealing with Michael Wilson, the new chairman of the IMF's interim committee, will find there is another side to the prim, unflappable Canadian.

Wilson has showed his unorthodox side on a number of occasions in the past few months. He was spotted with his family at a Rolling Stones concert in Toronto, having befriended Mick Jagger during a Caribbean holiday.

Last month, a broadly grinning Wilson appeared on the front cover of a Toronto lifestyle magazine having his chin tickled by the blonde, mauve-gloved host of one of the city's rock music TV stations. The magazine's editor says that Wilson's office thought the picture, promoting a selection of expensive Christmas gifts, was "great and very funny."

One theory is that Wilson, 53, is trying to lighten his image as he confronts some of the hottest political issues since he became Finance Minister in 1984. In particular, a new consumption tax due to be introduced in January 1991 has unleashed a storm of criticism. And next month's budget is expected to be tough as Wilson wrestles with a deficit swollen by Canada's heavy debt service commitments.

Wilson worked in the securities industry before entering politics. He is showing his more casual side again this week. When the announcement of his IMF appointment was made, he was on a skiing holiday in the western US. No one would say precisely where.

## Grave mistake

The West German Government is not, after all, putting up funds to look after the grave of Karl Marx in London's Highgate Cemetery. But, as was reported yesterday, it had every intention of doing so.

## OBSERVER

The idea was suggested to Annemarie Renger, the vice president of the Bundestag, by a friend who had visited the site. She passed it on to Chancellor Kohl, who approved in principle, but sent it on to Hans-Dietrich Genscher, the Foreign Minister, for clearance. Genscher also agreed, subject to the West German Embassy in London saying that the aid was necessary.

Unbeknown to Renger when she made her remarks on Wednesday, the embassy had reported that it was not. "We are all in favour of Marx being nicely buried. He is," an embassy spokesman said yesterday. "Like Marxism," he added.

## City voices

Noteworthy support for ex-Chancellor Lawson's ideas for an independent Bank of England last night from Sir Kit McMahon, a former deputy governor, now chairman of the Midland Bank.

In Thames TV's City Programme, he said that moves to switch the Bank's accountability from the Treasury to parliament "would be very much worth exploring." He also claimed that such a move - which he thought could come about in the context of European unification - "would be very strongly welcomed in the City".

Perhaps we have not heard the last of the Lawson initiative.

## Absent King

For 12 days after the Iranian supertanker Kharg-5 was crippled off the coast of Morocco, in the early hours of December 19, a veil of official silence hung over the kingdom. Moroccan newspapers which mentioned the accident before Christmas were reduced to



"Anything you say will be taken down and used in evidence except the bits that incriminate us."

quoting foreign sources. A number of reasons help to explain the unwillingness of the authorities to speak out. Although the country has a variety of political parties and newspapers, many subjects remain taboo.

The main reason, however, was probably that King Hassan was absent from the kingdom between December 21 and Boxing Day. He was in France for the Euro-Arab summit convened by President Mitterrand. And when the King is away, very few decisions can be taken - even on what to publish.

## Newer Scientist

Change is in the air at one of Britain's most successful weekly magazines. New Scientist is seeking a new editor, following the decision of Michael Kenward, who has edited the paper for the last 10 years, to concentrate on other writing activities.

The magazine is owned by Reed International and is

highly profitable. Kenward, a 44-year-old former nuclear physicist, presided over a period of considerable growth, taking the circulation to around 100,000. Yet there is a view within Reed that the full potential for the magazine has yet to be realised.

There is talk of changing the format to make some of the longer articles more appealing to the non-scientist and of expanding sales in the US.

It is argued that, with minor editorial changes and a boost in promotion, the magazine could repeat the success in North America in the past decade of The Economist. The latter was interested in buying New Scientist a few years ago, but Reed said no.

The field is wide open as to who will take over from Kenward. Among the favourites are David Dickson, a science journalist with extensive knowledge of the US and who recently became New Scientist's news editor. Another candidate is Tom Wilkie, the science correspondent of The Independent, who once worked for the magazine.

## Two Reids

Bob Reid, chairman of Shell and chairman-designate of British Rail, not only has the same name as the man he will succeed. According to Reid's new, BR's staff newspaper, they also come from the same county.

"It is amazing. We both come from Fife, in Scotland, and have traced back to 1500 to see if there was any link in our families, but can't find any," says Sir Robert Reid, the outgoing chairman.

## Options open

A joke was going round the British Cabinet yesterday: "What do you think you will be doing later in the year?" - "I don't know. I might be spending more time with my children."

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Philip Stephens assesses the mood of the Conservative Government as it prepares for the politics of the 1990s

## Search for the spirit of a new decade

On the eve of his defeat in 1978 the Labour Prime Minister, Mr James Callaghan, spoke of the "sea change" in British politics which subsequently swept Mrs Margaret Thatcher's Conservatives to power.

It did not matter in such circumstances what the Labour Party said or did. There had been an irresistible shift in what the electorate wanted and approved of.

Such changes, he guessed, happened only about once in every 30 years. The last was in 1945 when the voters unceremoniously ditched Mr Winston Churchill in favour of Mr Clement Attlee.

But as Conservative MPs returning to Westminster next week cast their minds ahead, they might well wonder whether it is only in eastern Europe that the timescales for huge shifts in political opinion have become telescoped.

If Thatcherism caught the spirit of the 1980s, there is little in prospect over the next few months at least to ensure that the enthusiasm bubbles over into the new decade.

The flutter of disquiet on the Government's backbenches following Mr Norman Fowler's surprise resignation this week should subside fairly quickly — but for the immediate future much else looks grim.

As one beleaguered — and exhausted — Cabinet minister commented before the Christmas holidays, for the Government "1990 will be above all, about survival".

Few, if any, of his colleagues doubt that there is a realistic alternative to the continuing tight grip on the economy promised by Mr John Major, the Chancellor. Above all else, a turnaround in the inflation, trade and interest rate outlook is regarded as the prerequisite for a fourth term in Government.

Not, though, do they have any illusions that the prospect of high interest rates, of a further squeeze on living standards, of an austere Budget and of a return to rising unemployment will win them any friends in the short term.

Once that is overlaid with the introduction of the poll tax, the unpopularity of the health service reforms, internal divisions over immigration from Hong Kong and over Europe, then Labour's present seven or eight points lead in the opinion polls begins to look distinctly modest.

The poll tax, or community charge, was designed for an economic boom

— when soaring real incomes, income tax cuts and low inflation would soften the blow for the millions who lost out from the switch from domestic rates. Instead the bills will drop through the nation's letter-boxes in April after what is expected, at best, to be a neutral Budget, and when many of those with mortgages will be facing another large increase in their repayments.

This week's rumblings among Conservative MPs about the uniform business rate may pale into insignificance against the protest likely to greet the final figures for the poll tax.

The background to the Government's scheme to grant full British citizenship to up to 225,000 citizens in Hong Kong — a move guaranteed to provoke a serious rebellion from the right of the party — could hardly be less auspicious.

All this is depressing enough, but it is not just the prospect of a few months of bad news that is worrying backbench MPs and prompting a re-assessment of priorities among many senior ministers. The concerns run deeper, questioning whether the priorities that have so far ensured three consecutive election victories can any longer guarantee a fourth.

Defence is an obvious example. A central strength of Thatcherism has been the widely accepted claim that it alone has stood for a vigorous defence policy — in stark contrast to the "one-sided" disarmament offered by Labour.

The accelerating impetus towards disarmament promoted by President Mikhail Gorbachev and by the collapse of communist regimes in eastern Europe has undercut that crucial electoral advantage.

One senior minister recently found himself wondering aloud — albeit in discreetly hushed tones — how long the voters would accept the logic of spending billions of pounds for the nuclear triad offered by the Trident missile system. After all, he commented, "Aren't we supposed to be one of Mr Gorbachev's firmest supporters?"

The transformation of the defence outlook, running alongside the Government's isolation within the European Community over economic and monetary union, has raised wider questions about Britain's international standing, according to one senior party adviser.

Mrs Thatcher has won inestimable support from across the political spectrum from the perception that during

the 1980s she restored Britain's influence in the world. A fast growing economy, her special relationship with former President Reagan, her self-confidence and experience gave Britain a disproportionately influential place on the international stage.

With the economy turning down and with Washington now looking to a more politically integrated European Community to preserve stability, Mrs Thatcher can no longer take for granted a receptive audience.

There are new uncertainties also on the domestic front. The flurry of ministerial speeches emphasising the Government's commitment to the environment and to improved public services is an acknowledgement that the message of the 1980s has to be refined if not rewritten.

What is less clear is the extent to which the substance of policy will be adapted to the new language. Mrs Thatcher — though more of a pragmatist than she often admits — is not going to surrender the instincts and passions that have driven her policies since she won the party leadership in 1975.

As she made clear in her interview with the Financial Times last month, the liberal economy and individual freedom and responsibility are far her not least marketing slogans but the very heart of her political approach.

Two separate but linked sets of ministerial negotiations later this year — over public spending and over the environment — should provide decisive clues as to how far she will broaden that framework to embrace the "quality of life" issues expected to dominate the politics of the 1990s.

With the proportion of national income taken by public spending now down to below 40 per cent, many of the new generation of ministers have doubts about the Treasury's target of further successive reductions. Instead they are talking in terms of holding the ratio constant.

That would not mean abandoning the target of a 20p basic rate of tax — over time that could be financed out of the present Budget surplus. But as one minister put it: "Britain no longer feels like an over-taxed society."

Not is it easy to see how the Government's response to the electorate's concerns about the quality of public transport, about education and the health service can be met within the present Treasury strategy.

The second test will be whether Mrs Thatcher supports Mr Chris Patten, the Environment Secretary, in his



Mrs Thatcher: no longer able to take a receptive audience for granted

search for an approach to the environment which goes well beyond defence of the green-belt protection or anti-litter campaigns.

Though many measures — higher energy prices, pollution permits, and roads pricing — could be slotted into a free-market framework, a credible plan will require acceptance of a more interventionist and collective approach.

It will mean "green taxes", a big increase in spending on public transport, and a regulatory framework which treats wasteful energy consumption in the same way as emissions of noxious chemicals.

The signs are that there is a majority in the Cabinet both for a relaxation of the public spending rules and for an environmental strategy sufficiently radical to foreshadow a truly "green" general election manifesto.

Mr Patten is being talked about as the most likely author of that manifesto. Mr Major, of course, has still to prove himself at the Treasury. His task is to restore the Government's reputation for competent stewardship of the economy by squeezing down the inflation rate and the trade deficit.

In the words of one colleague, if he does not, "all the rest may turn out to be small change". But if the Chancellor looks like succeeding and if the Government puts substance into its new language on

other issues, then the gloom now engulfing the Conservatives may begin to lift almost as quickly as it descended.

There is no doubt that Mr Neil Kinnock has re-established the Labour Party as a credible alternative force in British politics. Few commentators are now confident enough to write off his chances in the general election due by mid-1992.

The combination of a shifting public mood, the transformation of the international outlook and the moderate brand of European social democracy now offered by Labour cannot be dismissed.

In private, senior Conservatives are willing to concede that Mrs Thatcher could lose the election. In any event, most are resigned to a much-reduced Government majority.

But for the moment at least parallels with 1979 look far from credible. To a significant degree, the Government's message has lost its resonance not because its ideas — about markets, about trade unions, about taxation — have been discredited; rather because so many of them have been absorbed into the political consensus.

The individualism at the heart of Mrs Thatcher's political philosophy looks unlikely to emerge as the spirit of the 1990s. But there are as yet few indications that, like Mr Callaghan, the Prime Minister is powerless in the face of an irresistible political tide.

## LOMBARD

## Japan: champion importer

By Ian Rodger

WHEN THE Japanese set themselves targets, they tend to exceed them, a phenomenon that critics of the country's recent import behaviour might do well to take more seriously.

In the 1950s and 1960s, Japan's plans aimed at boosting output at ambitious rates. Invariably, the targets were exceeded. For example, the 1961-70 plan envisaged 7.2 per cent annual growth, but the outcome was 10.4 per cent. Such performance is usually attributed to the cohesiveness of Japanese society once a consensus has been formed.

By the early 1980s, it became apparent that another kind of target was needed for boosting imports. Not surprisingly, it has taken time for a consensus to form around this objective. But the notion that Japan will become the world's champion importer, which first emerged from the Ministry of International Trade and Industry last year, is already in the livery of official speechmaking, from the prime minister on down, while leading companies have announced ambitious plans to increase their own imports.

An example of the impact of the new consensus can be found in semiconductors. Under the terms of the 1986 agreement between Japan and the US, the Japanese welcomed the American expectation that the share of foreign made chips in the Japanese market would rise from 8.5 per cent to 20 per cent by 1991.

Within months it became clear that, while MITI may have welcomed such a development, Japan's chip users did not. As of the middle of last year the market share of foreign makers in Japan was still only about 11 per cent. Then suddenly, the picture changed.

As a result of continued pressure and repeated contacts between Japanese users and US makers, the figure is beginning to rise more rapidly, reaching 12 per cent by November. Industry insiders are starting to forecast that the 20 per cent target might be met. If history is a guide, it will be exceeded.

The same tendency can be seen on a broader level. Japan has long been criticised for the low share of manufactures in

its imports. As late as 1984, manufactured imports were only 2.9 per cent of GDP, compared with 6.5 per cent for the European Community. It has taken some time for Japanese manufacturers to realise that their old mercantilist ways are now counterproductive. But in the past year or so, things have begun to change. Based on figures for the first 11 months of 1989, manufactured imports are likely to rise to 3.7 per cent of GNP this year compared with 3.2 per cent last year.

These trends could still fade, but they do suggest that economists should be cautious in endorsing the popular view abroad that Japan's economy remains closed. In a Kodak-sponsored study published earlier this year, Rudiger Dornbusch and several other economists, concluding that the GATT cannot deal with Japanese protectionism, argued for an aggressive US trade policy. The same argument was made in the economic outlook published recently by the United Nations sponsored World Institute for Development Economics Research (WIDER). Unfortunately, both studies base their tough conclusions on statistics that are badly out of date. The latest figures in the Kodak study date from 1985, in the WIDER report from 1984.

It remains disquieting that structural changes in Japan's economy are still achieved as a result of efforts to meet targets rather than market forces. Recent history suggests, however, that once imports have been allowed in market forces take over.

Steel imports, for example, were negligible until 1987, when domestic shortages forced up prices, prompting the authorities to make the domestic cartel open the border. Today, even though the shortages are over, imports are holding their own and have reached a level (8 per cent) similar to that in the European Community market.

Meanwhile, affluence and deregulation are breaking down the cohesiveness of society. It will probably become more difficult in the future for Japanese businessmen to consort to exclude foreigners — or to agree on targets.

## LETTERS

### Burmese leopard has not changed its spots

From Mr David Edmonds.

Sir, It is now a year and a half since the Burmese government massacred up to 3,000 people during anti-government demonstrations — almost as many as were killed in Tiananmen Square. As in China, the hardliners in Burma have prevailed. The leading party may now have a different name, but nobody seriously believes the leopard has changed its spots. It is widely assumed that General Ne Win, who led Burma for 26 years until the 1988 uprising, still holds the reins of power.

According to Amnesty International, since July 1988, when martial law was imposed — thousands of political prisoners have been taken, and

more than 100 of these have been sentenced to death.

Given this background, Chit Tun's article (FT, January 3) on the subject of Burma's "first free poll in 30 years" appears rather naïve. As Chit Tun points out, the two leaders of the main opposition party, the National League for Democracy, namely Tin U and Aung San Suu Kyi were put under house arrest in July. Tin U has subsequently been sentenced to three years' imprisonment. The contemptuous attitude the government has shown the opposition parties is likely to be mirrored in its management of the May election.

David Edmonds,  
192 Marlborough Road,  
Oxford

### EC committee work

From Mr Stanley Crossick.

Sir, F.S. Law (Letters, January 2) suggests that the European Community's Economic and Social Committee either be taken more seriously or abolished. I agree. The latter is the more desirable, but I would recommend that the Committee cut back on that part of its work which mainly duplicates the work of the European Parliament and is rarely needed. Instead, the Committee should be used as an engine in the drive towards European integration.

The Committee has a unique structure, representing all the main interest groups in society, most of which are organised at European level. Its members, and the groups they represent, are valuable opinion-formers (or, as the French say, opinion multipliers) who can be harnessed cost-effectively, given political will by the member states. Stanley Crossick,  
Belmont EC Office,  
Brussels

### Responsibility for offshore financial business in Montserrat was negotiated

From Mr John Kelsick.

Sir, The FT article on the Montserrat bank row (December 15) misrepresents the facts. The main point of the objection of the Chief Minister of Montserrat to the proposed changes in the island's constitution was that article 45 gave the Governor the right to declare as enacted legislation which the Montserrat Legislative Council might either refuse to enact or, in the Governor's opinion, it might enact tardily.

While Mr Osborne also objected to responsibility for the offshore financial sector being taken from the locally elected administration, he agreed that in any event responsibility for the administration of that sector should be controlled by a regulatory body

completely free of interference from both the locally-elected ministers and the Governor, while being responsible to the Governor in Council on policy matters.

At a meeting of the Montserrat Legislative Council held on November 28 1989, the inclusion of article 45 in the proposed constitution was condemned as being repugnant to the democratic process in Montserrat by Government members and two out of three opposition members of the Council. In taking that position, they expressed the views of a substantial majority of the people of Montserrat.

Following that meeting, Mr Osborne led a delegation to discuss the matter with the British Government. Following

### Dividend balances best added to next payment

From Mr Robert J. Reid.

Sir, I sympathise with Mr Michael Gardiner's irritation (Letters, December 30) at having to make out pay-in slips for dividend balances paid by cheque, when electing for new shares in lieu of dividends.

With regard to its own shares, British Petroleum has recently resolved this situation by retaining the balance, with the shareholders' approval, in order to add it to the next declared dividend.

British Petroleum has also opted for quarterly dividend payments. I am most surprised that few other companies have followed British Petroleum's example, as I would have thought that the payment of quarterly dividends must be the greatest incentive yet to wider share ownership.

Most companies do contribute handsomely to charities, and the shareholder on receiving his dividend has the choice, if he wishes, to contribute to the charity of his own personal choice. Robert J. Reid,  
101 Alexander Road,  
Dunoon,  
Argyll

### Channel 4 news

From Mr David Lloyd.

Sir, Christopher Dunkley clearly watched a lot of television over Christmas. However, he is wrong to accuse Channel 4 News of coming off the air for the days when news from Romania was at its height.

Channel 4 News is not normally broadcast at the weekend. But because of the importance of the events in Romania, we cleared the schedule at very short notice for half an hour on the Saturday evening in order to bring viewers a special edition of the programme.

In fact, the only two days when Channel 4 News took a Christmas break were Christmas Day and Boxing Day, when most newspapers (including the Financial Times) also did not publish.

David Lloyd,  
Senior Commissioning Editor,  
News and Current Affairs,  
Channel 4 Television,  
60 Charlotte Street, W1

### Basic balance

From Mr Jeremy Hale.

Sir, Ken Livingstone's figures (Letters, January 3) are incorrect. Japan's basic balance deficit averaged just above 1 per cent of GNP over the 1975-88 period, but fell to about 0.5 per cent of GNP during the first three-quarters of 1989. It did not, as Mr Livingstone asserts, rise to 2.5 per cent of GNP last year. Hence, Mr Livingstone's criticisms of my letter (December 28) are entirely invalid. Jeremy Hale,  
Goldman Sachs International Ltd,  
5 Old Bailey, EC4

### Barlow Clowes

From Mr Ernest Clarke.

Sir, The decision to compensate Barlow Clowes investors is turning a mere scandal into an absolute scandal.

It is wrong to take money from taxpayers, including the lower-paid, and give it to well-heeled people whose eagerness for high returns was unmatched by their prudence. Those at the bottom of the economic heap should not be made to pay to make good the losses of people who ignore the basic rules of prudence and moderation in investment.

Ernest Clarke,  
5 Cheval Court,  
335 Upper Richmond Road,  
SW15

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## Motorola, TRW announce powerful new superchip

By Louise Kehoe in San Francisco

THE WORLD'S first "multi-million device superchip" — a semiconductor chip which squeezes the power of a supercomputer on to a tiny square of silicon — has been developed jointly by Motorola and TRW, teamed as contractors to the US Defence Department.

It represents the most advanced product to date of a \$1bn Pentagon-funded programme called VHSIC (Very High Speed Integrated Circuit) which officially ended its 10-year run last year. The programme was originally designed to channel developments in the US semiconductor industry towards military rather than commercial applications and was prompted by Pentagon concerns about the progress of semiconductor technology in the Soviet Union. But the superchip and other products of the programme have emerged at a

time when the threat of Japan's economic and technological power is widely seen in the US as more critical than the potential military threat posed by the Soviet Union, and it is the commercial value of the programme that is now being critically assessed, rather than its contribution to defence electronics.

Dr Thomas A. Zimmerman, director of TRW VHSIC programmes, said: "Potential uses in defence could be in advanced spacecraft or in the noses of jet fighters or missiles. Commercial successors of the superchip could find uses in a wide variety of applications where high speed, small size and great computing power and reliability are needed. Among these are computer-aided design, medical diagnosis, plant process control and complex imaging."

Although the superchip, a single 1.5-inch silicon square containing more than 4m transistors, is being hailed by industry analysts as a significant technological achievement which may ultimately have significant commercial value, it is not expected to produce immediate revenues for the companies. Nor is it expected to do much to boost the US semiconductor industry's competitiveness with its Japanese rivals.

So far, only a "handful" have been produced and they must compete with cheaper and more readily available standard microprocessors if the superchip is to find a role in any military or commercial electronics system product. The superchip is designed to function as the "brain" or central processor in advanced digital signal processing systems such as the computers which

control communications satellites, replacing hundreds of current generation microprocessor chips. Its small size should greatly reduce the weight and volume and therefore the cost of launching a satellite.

In more down-to-earth applications, the superchip could shrink the size, power requirements and perhaps eventually the cost of very high performance computing. An important feature of the superchip is its ability to "self-repair" faults which occur either in its manufacture or after it has been incorporated in an electronic system — be it a missile guidance system or a communications satellite.

The superchip also achieves a record computational speed of two hundred million operations per second.

## Gorbachev 'will not block Lithuania'

By Quentin Peel in Moscow

LITHUANIAN Communist party leaders said yesterday that Soviet President Mikhail Gorbachev would not block their bid to end the ruling Soviet Communist party.

The surprising statement of Mr Gorbachev's intentions was made after yesterday's talks by Mr Vladimir Berezov, Second Secretary of the Lithuanian party, in interviews with Lithuanian radio and television.

There would not be any attempt to stop implementation of our decision, he said. "Communists want independence. I think we were understood."

Mr Gorbachev, who had condemned the Lithuanian party's decision to separate two weeks ago, had a completely different attitude yesterday, the Lithuanian leader said.

However, the Lithuanian

party still fears that the full Central Committee of the Soviet Communist Party (CPSU) may attempt to renege on its promise to consider the issue later this month.

The top-level talks took place a week before Mr Gorbachev is due to lead a mission to Lithuania to attempt to dissuade local Communists from going it alone.

A full congress of the Lithuanian party decided two weeks ago by a vote of 855-180 to split from the Communist Party of the Soviet Union.

Apart from leaving the ruling party and seeking a purely "fraternal" relationship, the Lithuanian Communist Party is now in favour of seeking outright independence for the Soviet Baltic republic.

Its leaders are convinced that only by demonstrating its

independence from Moscow can the party hope to retain any authority in local elections, due next month.

However, Mr Berezov also warned yesterday that the opinion of Mr Gorbachev was not necessarily the opinion of the Soviet Union Communist Party's Central Committee, which still has a conservative majority.

The Lithuanians met not only the Soviet party leader, but two of his most reform-minded lieutenants, Mr Alexander Yakovlev and Mr Vadim Medvedev.

For their part, the Lithuanian delegation, led by Mr Algirdas Brazauskas, the party leader, did not include any anti-independence members, who have set up a rival central committee in the republic.

The Lithuanians reported a

"constructive atmosphere" at the talks and confirmed that Mr Gorbachev was expected to lead his mission to the republic from January 10 to 12.

Mr Gorbachev's attitude remains equivocal on the question of the Lithuanian breakaway. In public he has roundly denounced it, insisting that it is "illegal". In private, however, he appears much more conciliatory, judging by all the Lithuanian statements to that effect.

One interpretation of his trip to the republic is that he will attempt to expose a broad spectrum of the Moscow party leadership to Lithuanian opinion, so that any final rift cannot be blamed on his leadership alone.

Moscow tries to calm Azeri riots, Page 2

## US S&L regulator widens mandate

By Peter Riddell, US Editor, in Washington

RESOLUTION Trust Corporation (ETC), the US Government agency set up last summer to rescue and reorganise insolvent Savings and Loans (S&L) companies, has introduced new rules to prevent a repetition of the Lincoln political influence scandal.

Five US senators are currently being investigated by the Senate ethics committee for allegedly intervening in the decisions by Federal regulators about the future of the failed Lincoln Savings and Loan. Mr Charles Keating who last January gave or organised contributions worth \$1.4m for the senators.

Launching the strategic plan of the board of the ETC, Mr Daniel Kearney, its president, stressed the need to avoid political favouritism and undue influence. Consequently, "all communications initiated by senior public officials or their staffs that are intended to influence a case or specific decision are to be logged and the records of such communications are to be made public."

ETC is rapidly growing into one of the largest financial institutions in the world. It has so far taken all insolvent savings and loans or thrifts under its jurisdiction with \$104bn in assets.

The plan seeks to save taxpayers' money by giving top priority to those thrifts with the highest operating losses, and the most rapid deterioration.

The ETC will be required to rely on the market to determine the right method for running down insolvent thrifts and selling their assets so as to produce the best return for the taxpayer.

Potential acquirers will be allowed to bid on a variety of possible structures with the ETC selecting the least cost solution.

The ETC will contract out to the private sector most of its professional property and legal work, but it will still employ between 5,000 and 10,000 staff.

## No room for bears in Frankfurt

THE LEX COLUMN

There is certainly a short-term case for worrying about the level of West German equities after the last few weeks' euphoric rises. The pain in the German bond market yesterday was ample evidence of that; there are still too many lingering doubts about just how much the Bundesbank may want to nudge up interest rates as unions lock horns with management in this year's wage round. But timing is everything. It still looks too early to call a bearish turn, for all yesterday's 1.7 per cent reversal in the FAZ index of 100 leading shares.

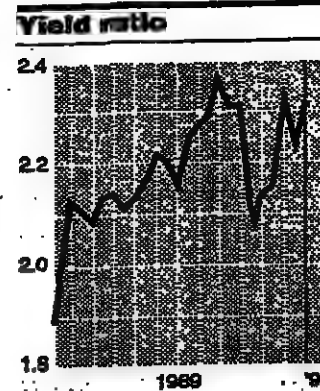
Apart from the strong D-Mark, one snag for the bears is the German market's current resilience. Take corporate Germany's leech-like capacity for sucking up capital after any sustained equity market rally. This time around, we have already had a DM340m rights issue announcement from Holzmann, a building share expected to benefit handsomely from the new Ostpolitik. Yet there has been a 15 per cent rise in Holzmann's shares since the issue was announced a three weeks ago and it is a fair bet that other issues might get the same reception.

Even after the last few hectic weeks, corporate fundamentals still show apparent under-valuation by Anglo-Saxon standards. It is never easy to get stirred up about Siemens, but its share price is still only 5.3 times its 1988 cash flow, even before allowing anything for strong earnings growth since then. At this stage in the argument, though, the old bugbear of German shares — low liquidity — swings back into play. While German equities may not drop off a cliff, the road is never going to be smooth.

Hartwell

It might seem odd for the Saudi Arabian company Jameel to make its first UK bid when the stock market is at an all-time high, but its timing makes more sense in terms of its share's weakened position. Signs of a downturn in UK car sales, together with a recent divisive pair of acquisitions, mean that Hartwell will be pushed to produce a buoyant profits forecast as it assembles its defence. Based on its broker's earnings forecast of 7p per share for the year to February, compound annual earnings per share growth over the past five years will have been under 1 per cent.

But the real question is not



whether the bid at 16 times historic and 19 times prospective earnings is generous enough, even though the shares jumped yesterday to 143p, 5 per cent above the cash offer. Attention will focus instead on how the motor manufacturers react to a hostile bid for one of their franchise holders. Early indications are that the Saudis will lose at least some, but not necessarily all, the Ford franchises. If other manufacturers react in a more hostile fashion, the bid will start to make little financial sense. But if the manufacturers appear accommodating, it could be open season for bids in the sector.

Markets

The initial strength of the equity markets this year was bound to be unsettling for fund managers who were left behind last January. But an upbeat start to the new decade was only to be expected. The conventional FT-SE forecasts of 2,700 or so by the year end are now being supplemented by visions of 5,000 by the millennium. When forecasts of this kind are in the air, the markets are naturally impatient to bring them about.

It could perhaps be argued that the opening fanfare has been surprisingly muted. Granted, even after yesterday's setback, the FT-SE has risen over 1 per cent in the first three trading days, a stronger opening than last year. But 1988 started better again: a 74-point rise in the first three days, after which the market made a net gain of just six points by the year end. Wall Street, too, started 1988 with a four-day rise of 8 per cent, then fell 140 points on the Friday.

This January has a brittle feel to it. There is little evidence that investors, whether nervous or not, are clamouring

to buy. Even on Wednesday, when the FT-SE hit its all-time high, customer turnover by value was lower than the daily average in the fortnight before Christmas. It is all too easy to see where bad news might come from. Next week is the fourth quarter results from the US start to arrive, followed by the UK December year-end companies from early February. All the while, the bond markets look shaky: though the Bundesbank declined to move yesterday, rise in West German interest rates must still be on the cards.

Water issues

Will the first UK water company to tap the domestic fixed interest market get better terms than subsequent borrowers? Or will it have to be over-generous in order to lure investors into a new type of security? It is a moot point and partly explains why the forthcoming issue for Severn Trent. It wants to be the first in the market, but in its hurry may end up conceding more in terms of financial covenants and margins than perhaps it should. The issue is complicated by the fact that mere talk of the issue is spooking the gilt market, which makes the pricing all the harder.

Sterling debt issues for domestic borrowers (including Eurosterling) have been rising by around 25 per cent per annum recently and preliminary official indications show that last year's \$9.2bn was more than three times the 1986 figure. But in spite of its recent rapid growth, the UK fixed interest market remains remarkably unsophisticated. The current argument over the correct pricing for Severn Trent does not reflect particularly well on London's ambitions to develop a modern and competitive corporate debt market.

On the one hand is BZW advancing its "stamp collector" theory of investor behaviour which argues that the more times a single class of borrower comes to market, the higher the premium it has to pay over comparable gilts. On the other hand are the small bunch of probably no more than 100 investing institutions which argue that their unhappy experience in the non-gilt market over the last year means that the issue will have to be priced generously. This sort of bickering does not inspire confidence in the market's future.

## E German opposition forms united front

By Leslie Collett in East Berlin

EAST GERMAN opposition parties have joined forces in a potentially powerful alliance to challenge the Communist party at the country's free elections on May 6.

Six opposition groups agreed at a meeting on Wednesday night to draft a common programme and put forward joint candidates. We are not so different," Dr Christian Flugbeil, a spokesman for New Forum, the largest group, said. "Alone we have little chance of winning."

The decision to create an alliance was taken after Wednesday's emotionally charged round-table talks between the Communist-led Government and the opposition. Opposition leaders accused Mr Hans Modrow's Government of breaking its word by planning to set up intelligence and counter-intelligence agencies before the elections.

Although the opposition brought out millions of citizens in demonstrations against the Communist leadership last autumn, it has failed to inspire the population since with its lack of coherent policies or strong leaders. Alliance 90, as it has been dubbed, unites New Forum, which seeks to remain a grass-roots movement, with the Social Democrats (SDP), Democratic Awakening, Democracy Now (originally



French President François Mitterrand (left) and West German Chancellor Helmut Kohl after talks yesterday in the French leader's secluded country residence at Latchar. Worried France treads warily round issue of German unity, Page 2

Church protest groups), Initiative for Peace and Human Rights and the United Left.

The latter wants an independent, Socialist state while the others either espouse the goal

of German unity or, in the case of New Forum, say it is up to the people to decide.

Opposition members said further differences were bound to emerge but that the fast-approaching election date would help to concentrate minds. The tiny Green Party, which refused to join the alliance, called it "ridiculous" and predicted it would have a short life.

Meanwhile, the authorities yesterday ordered the release from house arrest of Mr Erich Honecker, the former East German leader. ADN, the official news agency, said he had been freed because an investigation of charges of corruption and misuse of power found no grounds to detain him.

Bishop Gottfried Forck said the Protestant Church had been approached by officials inquiring whether the disgraced leader could be given living quarters in a Church-owned building. Mr Honecker is due to be evicted from his home in the luxurious Wandlitz settlement outside Berlin, which is being converted into a public sanatorium.

A new East German law reducing military service from 18 months to 12 is likely to put the Bonn Government in an awkward position. It has resisted pressures to cut military service from the present 15 months.

## Taiwan's bid to join Gatt set to raise political storm

By William Duffin in Geneva

TAIWAN has formally applied to join the General Agreement on Tariffs and Trade (Gatt) in a move which is likely to cause political turmoil in the world trading organisation.

China, whose efforts to negotiate renewed membership of Gatt have been rejected since the crushing of student protests in Tiananmen Square, Peking, in June, has previously succeeded in thwarting Taiwan's efforts to join international organisations.

Chinese officials have argued that it was impossible for Gatt to contain two Chinas. They say Taiwan could join only after China itself had become a member, and then only under Peking's sponsorship — a procedure similar to Hong Kong joining Gatt under UK sponsorship.

However, in a letter sent to Mr Arthur Dunkel, Gatt's director-general, on January 1, Mr Chen Li-An, Taiwan's Minister for Economic Affairs, has applied for membership as a separate customs territory under the name "Taiwan, Penghu, Kinmen, Matsu."

He referred to Gatt's Article XXXIII under which a government acting on behalf of "a separate customs territory possessing full autonomy in the conduct of its external commercial relations" can accede to Gatt on terms to be agreed with Gatt's existing members.

Approval of the application requires only a two-thirds majority among Gatt's 96 members. No country has previously joined Gatt by this route.

Mr Chen Li-An pointed out that Taiwan, the world's 13th

biggest exporter, had full autonomy over its foreign commercial relations and operated a trading system already consistent with Gatt's basic rules.

He asked Mr Dunkel to start the relevant procedures for Taiwan to join and hoped they could be completed before the end of Gatt's current Uruguay Round, scheduled to be completed next December.

Taipei formed a cabinet-level committee to plan its application to Gatt more than two years ago. It has slashed its import tariffs and embarked on a programme of trade liberalisation. Its effective tariff rate, about 5.7 per cent last year, is expected to drop to 3.5 per cent in the next two or three years.

Taiwan's application calls for a fundamentally political rather than an economic deci-

sion from Gatt's members. Many would refuse to accept Taiwan without a nod from Peking, and even major trading powers such as the US have recently shown that they do not want to isolate China entirely.

Recent but early soundings by Taipei indicate that opinion among the 12 European Community states is generally favourable to Gatt membership for Taiwan.

Peter Wickenden adds from Taipei: The nationalist government in Taipei regards itself as a founder member of Gatt, and therefore sees its application as a rightful return to the international body and a step towards greater political recognition.

Mainland China, which has also applied to join Gatt, has made it clear that it would not

tolerate Taiwan's use of the name Republic of China, or any other name that implies the existence of two Chinas. Taiwan is therefore applying as a tariff territory.

Most trading partners view Taiwan's entry to Gatt dependent on the opening up of its agricultural products market, the ending of government support buying for domestic agricultural products, further progress on the protection of intellectual property rights and greater access to service industries such as banking, insurance and inland transport.

At bilateral trade talks starting on Monday, the United States is expected to demand widespread tariff reductions on farm products in return for Washington's support for Taiwan's entry to Gatt.

## Noriega faces drug charges

Continued from Page 1

official said he was promised a fair trial. The official stressed there had been no plea-bargaining agreement.

Announcing the surrender of Mr Noriega on television last on Wednesday night, a clearly delighted Mr Bush said his apprehension and return to the US should "send a clear signal that the US is serious in its determination that those charged with promoting the distribution of drugs cannot escape the scrutiny of justice."

The Bush Administration is now declaring a victory in the Panama operation. Gen Colin Powell, chairman of the US Joint Chiefs of Staff, was yesterday flying to Panama to fix a timetable for the withdrawal of the rest of the 13,000 US troops sent there two weeks ago, of which 2,000 have so far returned home. This is in addition to the permanent garrison of about 12,500.

Mr Noriega was held inside Miami's federal courthouse, where he was to be brought before federal District Judge William Hoelzer last night for a preliminary hearing on drug charges. Federal indictments in Miami and Tampa, Florida,

accuse Mr Noriega in effect of renting out Panama to Colombia's Medellín cocaine cartel for smuggling drugs, laundering money and harbouring fugitives. If convicted, he could face 145 years in prison and fines of up to \$1.1m.

Mr Frank Rubino, one of Mr Noriega's lawyers, said he would not enter a plea, although earlier another of his legal team said he would enter a not guilty plea and seek "certain sensitive documents" from the US Government concerning his former ties to the Central Intelligence Agency.

## WORLD WEATHER

Area	Temp	Wind	Cloud	Precip	Area	Temp	Wind	Cloud	Precip
Alaska	15	10	10	0	London	10	10	10	0
Algeria	15	10	10	0	Madrid	10	10	10	0
Amman	15	10	10	0	Moscow	10	10	10	0
Baghdad	15	10	10	0	New York	10	10	10	0
Bangkok	15	10	10	0	Paris	10	10	10	0
Bombay	15	10	10	0	Rome	10	10	10	0
Buenos Aires	15	10	10	0	Sao Paulo	10	10	10	0
Calcutta	15	10	10	0	Seoul	10	10	10	0
Cairo	15	10	10	0	Shanghai	10	10	10	0
Cardiff	15	10	10	0	Singapore	10	10	10	0
Chennai	15	10	10	0	Taipei	10	10	10	0
Colombo	15	10	10	0	Tokyo	10	10	10	0
Dhaka	15	10	10	0	Ulaanbaatar	10	10	10	0
Dubai	15	10	10	0	Yokohama	10	10	10	0
Guangzhou	15	10	10	0					
Hankow	15	10	10	0					
Hong Kong	15	10	10	0					
Kobe	15	10	10	0					
Kuala Lumpur	15	10	10	0					
Manila	15	10	10	0					
Medan	15	10	10	0					
Meikong	15	10	10	0					
Mumbai	15	10	10	0					
Nagasaki	15	10	10	0					
Osaka	15	10	10	0					
Perth	15	10	10	0					
Phnom Penh	15	10	10	0					
Port of Spain	15	10	10	0					
Port Moresby	15	10	10	0					
Rangoon	15	10	10	0					
Reykjavik	15	10	10	0					
Riyadh	15	10	10	0					
Samarang	15	10	10	0					
Seoul	15	10	10	0					
Shanghai	15	10	10	0					
Singapore	15	10	10	0					
Sourabaya	15	10	10	0					
Taipei	15	10	10	0					
Tokyo	15	10	10	0					
Ulaanbaatar	15	10	10	0					
Yokohama	15	10	10	0					

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# FINANCIAL TIMES COMPANIES & MARKETS

Friday January 5 1990

**TAYLOR  
WOODROW**

Teamwork in Construction  
Housing Property Trading

## INSIDE

### BET near winning post in Hestair bid

BET, the services group, seems to be speeding towards victory in its £192m recommended cash bid for Hestair, the personnel services and consumer products company, as rival bidder Adia, the Swiss-based temporary help and recruitment concern, bowed out of the fight yesterday. Page 23

### Diamonds hit the rocks

Sluggish economic conditions not only affect sales of down-to-earth items such as houses and clothes. Sales figures released yesterday by De Beers, the South African mining group which controls about 80 per cent of world trade in rough (uncut) diamonds, showed growth in demand for diamonds came to a halt last year, affected by high interest rates, an unexpected appreciation of the US dollar and a slowing down of global economic growth. Page 24

### Not so bleak vision

Given the international capital markets' recent history, it would be forgivable to take a gloomy view of the future. Yet, says Stephen Fidler in the last of a series on the markets in the 1990s, this would not necessarily be correct. It is possible, without stretching credibility, to envisage an extremely positive economic backdrop for the 1990s against which the nimble in the international capital markets could thrive. Page 28

### Harsh words on Spanish plain

The Kuwait Investment Office's attempt to regain control over Grupo Torras, its main investment vehicle in Spain, is the country's largest takeover bid, and is attracting criticism. Detractors say that offering shares in the KIO's aggressive property company, Prima Inmobiliaria, as one of the terms of the \$630m offer is not as attractive as it may seem because the company is overvalued, and they claim that Torras shareholders have not been adequately rewarded. Page 18

### You can't please all the people...

One person's meat is another's poison. The thaw in the cold war, greeted with jubilation in Europe, has sent a shiver of fear through the US defence and aerospace industry. The Standard & Poor's aerospace index plunged 16.06, or more than 4 per cent, to 348.50 on November 29, the first day of trading after Mr Richard Cheney, US Defence Secretary, said that Pentagon spending from 1992 to 1994 would be cut by an average of about 5 per cent after inflation. Page 26

### Oil on troubled relationships

China's oil fields are getting old. The country is one of the world's top six oil producers, but output is set to decrease over the next 10 years. Meanwhile, it has made new discoveries, but the technology needed to retrieve them is unfamiliar to the Chinese and may only be available from foreign companies, which the conservative oil bosses and government are reluctant to deal with. Page 24

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### Chief price changes yesterday

FRANKFURT (DM)	
Rheine	700 + 12
Boehringer	240 + 12
Pfizer	240 + 12
Daimler-Benz	816 + 24
Deutsche Bank	108 + 12
Merck	258 + 12
Linde	900 + 12
Rohm	342 + 12
NEW YORK (\$)	
Apple Corp.	37 1/2 + 1/4
IBM	88 1/2 + 1/4
Pfizer	4 1/2 + 1/4
Adia Labs	65 1/2 + 1/4
Cheney	108 + 12
Boots	60 1/2 + 1/4
PARIS (FFP)	
Rheine	635 + 543
Alst	108 + 12
LONDON (Pence)	
BSG Grp.	320 + 13
Cable & Wire	360 + 13
Carson St Int'l	160 + 13
Cheney	457 + 14
Environmental Unit	712 + 43
Fairline Boats	816 + 112
Farmhouse Foods	108 + 12
Grupa	319 + 12
Hestair	143 + 22
Westing (S&P)	115 + 8
Western Indus	812 + 38
Other	428 + 38.4
DDA	45.4 + 4.4
Docks of France	5510 + 220.9
Barclays	50.5 + 6.7
Int. Market	9050 + 192.8
TOKYO (Yen)	
Rheine	2700 + 258
Boehringer	2240 + 218
Pfizer	1300 + 250
Cheney	2280 + 190
Sanyo Electric	1650 + 94
Power Corp	2240 + 180
Wholesale A	
Pfizer	258 + 12
BSG	1045 + 19
Boehringer	258 + 12
Cheney	857 + 12
Color Grp.	300 + 24
Cheney, Union	507 + 12
Grupa	639 + 15
Hestair	321 + 12
Royal Int.	543 + 15
Steel Trans.	491 + 5

New York prices as at 12.30pm.

## Bond fights back with writ against banks

By Bruce Jacques in Sydney

MR ALAN Bond, the beleaguered Australian businessman, fought hard for corporate survival yesterday as the brewing arm of his empire filed a writ against the bank syndicate which last week placed it in receivership. Bond Brewing Holdings filed the writ in the Victoria Supreme Court in Melbourne, alleging that the syndicate led by National Australia Bank "wilfully conspired" to injure it. The writ is separate from the Bond group's continuing action seeking to have the court rescind the receivership order obtained against its domestic brewing operations, which make Swan and Castleme XXXX lager.

The latest writ alleges that the banks engaged in "wrongful and unlawful abuse of the processes of the court" and that they had breached loan agreements. The Bond Brewing interests had suffered losses as a result, and were thus seeking damages, with interest. Bond Brewing is also seeking permission to make a \$4.1m (US\$32m) interest payment to US noteholders which has been frozen by the court at the request of the banking syndicate. The hearing into Bond Brewing's receivership was adjourned again yesterday, to continue today after an appearance by United States Trust Co, the trustee for the US\$100m loan to Bond Brewing. But the trustee company did not apply to be

made a formal party to the hearing. Meanwhile, the Perth Supreme Court is due to rule today on an application by the West Australian State Government Insurance Commission to have Bond Corporation Holdings, the group's quoted flagship, placed in provisional liquidation. The ruling was initially due yesterday, but the court last night sat for an extra three hours to take further evidence from both Bond and the commission. In another development yesterday, Bell Group and JN Taylor Holdings, two of Bond's listed subsidiaries, replied to Australian Stock Exchange queries detailing their exposure to other parts of the group.

Taylor disclosed a total of A\$236.6m in loans to Bond companies. Its directors indicated that one of the loans, totalling nearly A\$93m, was to Dalhousie Investments, the Bond family company, and security was "being arranged" in the form of a second mortgage over several companies holding stakes in the Queensland Nickel joint venture. Bell Group directors disclosed loans to Bond group companies totalling A\$17.1m, plus a deposit of A\$11m with Bond Corporation. Bell said Bell had not granted any guarantees in favour of Bond Corporation or any of its subsidiaries or associates. Bond empire on the brink, Page 23

## LIG to help Moscow boost condom output

By Andrew Hill in London

THE SOVIET UNION is to expand production of condoms with the help of London International Group, the UK consumer goods and services company. LIG, which makes Durex condoms in Britain and Russia, has won a \$20m (US\$20m) contract to add two condom manufacturing facilities to an existing plant at Armavir in the Caucasus. The UK company said it believed the growth of Soviet condom production would help Moscow's concern about the spread of AIDS.

"Availability of condoms has been extraordinarily limited and this is going to alleviate the situation somewhat," LIG said. The new facilities should be complete in 18 months and will increase the annual production capacity of the Armavir site from more than 300m condoms to nearly 400m a year.

But while the bidding continues behind the scenes, Dresdner has come into the open with two other deals. In October, it bought a 38 per cent share in Banque Internationale de Placement (BIP), a leader in the French treasury market. Dresdner's stake has risen to 63 per cent since it gained approval from the French authorities to take majority control. However, it is shunning full ownership to retain BIP's independent listing.

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Barly two months later, it bought the treasury operations of Elders Finance Group, the financial subsidiary of the Australian mining and agricultural conglomerate. Although smaller than BIP, the purchase has provided the long-awaited nucleus for an Australian merchant banking presence while beefing up Dresdner's highly-regarded international foreign exchange and treasury

## Emerging from rival's shadow

Haig Simonian on Dresdner's attempts to catch up with Deutsche Bank

THE past two years have not been easy for executives of Dresdner Bank, West Germany's second biggest financial institution. From their silver-clad Frankfurt skyscraper, they have watched Deutsche Bank, their bigger rival, push through a string of international acquisitions, culminating in the \$320m (\$1.62bn) purchase of Morgan Grenfell, the UK merchant bank.

Dresdner Bank's inaction was so striking that some analysts questioned whether it had any strategy for the future, let alone knew how to execute it. The bank was criticised for being too risk-averse, poorly-capitalised or simply inept to keep pace with its competitor in developing an international network. Dresdner's sole buy was the Thornton Group, a UK fund manager specialising in Far East markets which it purchased in May 1988 for \$25m. That may have been a snip for a company that had expected to float for £100m before the 1987 crash, but the deal hardly set the world on fire.

However, the spotlight may now be shifting back to Dresdner Bank as its expansion strategy slowly gets into gear. Since October, it has made several acquisitions, culminating in the news of its joint bid with Banque Nationale de Paris (BNP) for Yorkshire Bank, the UK retail institution. The winner of the battle for Yorkshire Bank, which could cost up to £1bn, will not be announced until this month. The contest is likely to be tough given the quality and rarity of the prize, but the high price has already thinned out the field.

Dresdner and BNP are keeping quiet about their chances, which may be marginally helped because they belong to the Abecor group, a loose European grouping which also includes Barclays. Yorkshire Bank's second biggest shareholder with a 33 per cent stake.

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Wolfgang Röllert: hint at higher dividend prompted by rise in full operating profits

operations in an important time zone.

Morale has been further boosted by soaring profits. Group partial operating income rose 20 per cent to DML52bn (\$894m) in the first 10 months of 1989, and the bank is heading for record full-year earnings. Full operating profits, which include gains from own-account trading, have also climbed, leading Mr Wolfgang Röllert, chief executive, to hint at a higher dividend.

More acquisitions will follow. A commercial banking takeover is planned in Austria - possibly with BNP - of a size which would easily dwarf Deutsche's small purchase there. Meanwhile, further developments are due in France, where the bank now owns four stockbrokers via BIP. With regional brokers in Lyons, Bordeaux and Nantes, negotiations are under way to buy a firm in Lille.

Political developments in eastern Europe have also bolstered the bank. This week, it opened a new office in its "home town" of Dresden, some 106 years after it shifted its headquarters to Berlin. Further operations are planned for Leipzig and East Berlin, to be followed by other towns in East Germany.

Though of dubious immediate business value, the East German move could hardly be of greater symbolic significance. The symbolism of Dresdner Bank's name and its strong existing eastern bloc business means that recent events have opened up a host of new, albeit vague, possibilities for the bank in the east.

Yet, despite its greater confidence, Dresdner Bank is not going overboard on growth.

Expansion will remain highly targeted, with two key areas - fund management and trading, particularly in foreign exchange and treasury instruments - likely to remain at the forefront.

Portfolio management has been reorganised under three divisions covering Europe, the US and the Far East. Thornton has been followed by the purchase of the Oechsle group, an independent US manager of international funds.

Further small acquisitions are on the way. Far East coverage will be boosted by a stake in a Taiwanese trust company, and the bank's new French stockbroking presence has added some FF85bn (\$862m) in managed funds.

Treasury and trading activities have also been reorganised to reflect their growing role. A new international financial markets division has been set up, grouping the bank's treasury activities with its foreign new issues and secondary market trading business. Among future developments in treasury is closer co-ordination of the bank's international trading activities, especially regarding trading in financial futures and options.

The bank is putting the finishing touches to its operations for the new Deutsche Terminbörse, which is due to open on January 24.

Outside Germany, it is active on the London International Financial Futures Exchange, where it has not been hampered by the same "political" constraints that have held back Deutsche Bank. Moreover, BIP is a member of Matif and Monep, the French financial futures markets, while the Elders operation in Australia had a seat on the

Sydney Futures Exchange, although the bank says it does not plan to revive the membership at present.

Compared with trading and fund management, international commercial banking has lagged, despite opening some new offices in 1989. Buying Yorkshire Bank would be a boost, but Dresdner is still behind Deutsche elsewhere in Europe, notably Italy, where all its attempts to buy a bank have failed so far.

But it is Dresdner's growing UK presence which represents the biggest element of uncertainty in its competition with its bigger domestic competitor.

Institutionalised last June, when the French and German banks agreed to appoint one member to each other's supervisory boards, the Dresdner-BNP bond was further tightened in early December, when the managing boards of both institutions met for the first time at BNP's Paris headquarters.

The meeting appears to have amounted to little more than formal statements from the chief executives of both sides and an agreement to set up joint working groups. The boards did not even decide to regularise the joint board meetings.

Thus, although new joint initiatives may not be too contentious, co-operation in areas where the two banks are already established will be tougher.

"It's much easier to swap seats on a board than exchange meaningful ideas," says one participant. "No one wants to lose their identity." However, it may only be by such a partial loss that Dresdner Bank manages to pull ahead of its old rival.

## Berlusconi in Spanish TV row

By Peter Bruce in Madrid

AN AMBITIOUS attempt by Mr Silvio Berlusconi, the Italian television magnate, to enter the new Spanish commercial TV market was on the brink of collapse last night.

Mr Berlusconi's main Spanish partner, the Anaya publishing group, accused his Madrid management of illegally soliciting advertising and sowing confusion among potential clients of their new television channel.

Mr Berlusconi, Anaya and Once, the Spanish charity for the blind, each own 25 per cent of Telecinco, one of three new commercial channels granted licenses by the government to start broadcasting on March 3. Anaya yesterday placed advertisements in Spanish newspapers denouncing attempts by an unnamed advertising agency to offer three of the new channels. Mr German Sanchez Ruiz, Anaya's chairman, also wrote yesterday to the chief executive of Publicspana, Mr Berlusconi's

advertising agency in Madrid, and to Mr Valerio Lazaro, director general of Telecinco and a Berlusconi appointee, demanding that they immediately stop selling time through Publicspana and denouncing the actions of Mr Sanchez Ruiz. He said he deposited by the end of today all documents he has signed in the name of Gestevision, Telecinco's holding company. Mr Sanchez is president of Gestevision.

A spokesman for Mr Sanchez said a Gestevision board meeting next week would probably result in either Mr Berlusconi or Anaya withdrawing from the project. In a letter to Mr Giulio Chiodarelli, Publicspana's chief executive, Mr Sanchez warns that "if you do not make a rapid and satisfactory response to the fair demands in my letter... no co-operation between the two companies [Publicspana and Gestevision] will be viable."

Mr Chiodarelli said he was "surprised" at the demands and

insisted that all the Telecinco partners had agreed that Publicspana would market the channel. "We need at least three or four months to sell advertising," he said, and warned that, should the confrontation continue, the Berlusconi group "would find it very difficult to leave Telecinco."

Bad feeling between Anaya and the Berlusconi group has apparently been simmering for months. There have been rows over where to locate the channel's offices and over Anaya's appointment as managing director. But Mr Berlusconi can probably count for the moment on the support of Once and other Telecinco shareholders close to the charity, giving him a majority on the board. Mr Sanchez, Spain's biggest book publisher, can count on government support, which would be critical. Once has been criticised by the Government for making speculative investments with the profits from its hugely successful lottery.

## Saudis bid for UK motor dealer

By John Thornhill in London

THE JAMEEL Group, one of Saudi Arabia's largest trading concerns, yesterday launched a £12.2m (\$24m) takeover bid for Hartwell, a UK motor vehicle and fuel oil distributor.

Hartwell quickly rejected the offer as "wholly unwelcome and wholly unacceptable" and said the price was inadequate.

The Jameel Group, which already owned 19.3 per cent of Hartwell's ordinary shares and 32.1 per cent of its preference shares, strengthened its position through a dawn raid in the stock market which took the shareholdings to 23 per cent and 37.3 per cent respectively.

The all-cash offer, which is being made through Oakhill, a Jameel subsidiary, values Hartwell's shares at 126p each, compared with a closing price yesterday of 143p, up 23p on the day.

Mr Rupert Carrington, Oakhill's chairman and son of Lord Carrington, the former UK foreign secretary, said Jameel was making the offer because it was concerned at Hartwell's relatively poor performance and wanted to safeguard its investment. The Jameel Group's financial resources and motor distribution and property expertise would enable it to improve and expand Hartwell's businesses, he said.

Hartwell's motor distribution interests account for about 70 per cent of the company's operating profits, but it also has sizeable interests in property development and fuel oil distribution.

In the year to February 28 1989, Hartwell made pre-tax profits of £10.4m on turnover of £403.5m and at that date had net assets of £80m. The company, like many

other UK motor distributors, met tough trading conditions last year and reported static interim profits of £5.3m for the six months to August 31.

The Jameel Group, which is owned by Mr Abdulatif Jameel, was ranked the fifth biggest Saudi Arabian company in terms of sales in a recent survey in the newspaper Arab News. It owns the motor distribution rights for Toyota in Saudi Arabia and last year sold 61,954 cars, about 40 per cent of the country's new car market. It owns no dealerships in the UK.

The group has diversified internationally into property, shipping, photographic equipment and outdoor advertising. In 1988 turnover was Royal 3.1bn (\$229m) and at the year-end the company had net assets of Royal 1bn. Lex, Page 16; Details, Page 23

All of these Securities have been sold. This announcement appears as a matter of record only.

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## INTERNATIONAL COMPANIES AND FINANCE

## BSN faces Birkel monopoly ruling

By William Dawkins in Paris

A TAKEOVER by BSN, the internationally ambitious French foods group, has run into possible objections from West Germany's federal anti-trust authority.

The Cartel Office fears BSN's proposed acquisition of a controlling stake in Birkel, Germany's second largest maker of pasta and noodles, might create a dominant position. It plans to come to a decision by the end of this month, before its formal deadline in mid-February. If it finds against BSN, it could block the deal or - more likely - order the French group to sell its existing German pasta interests.

Birkel had a 23.5 per cent share of the German pasta market in 1988, while BSN's existing German groceries subsidiary, Sonnen-Bassermann, had just over 6 per cent. If the deal goes through, BSN will overtake market leader Dref

BSN yesterday unveiled a FF3.3bn (\$561m) issue of convertible bonds, one of the largest on the Paris capital market in recent years, to ease the strain on its finances after a year in which it has spent a record FF12bn on takeovers.

The 10-year bonds are priced at FF900 each, which compares with yesterday's share price of FF763, and are convertible into shares, one to one, at any time. They carry a 6.6 per cent interest rate and are redeemable on 1 January 2000. BSN shareholders will be given priority between January 8 and January 19 to subscribe for one bond for every 15 shares they own. Placing begins on Monday, arranged by bankers Lazard Frères and Crédit Lyonnais.

Glockner, which has 25 per cent of the market.

The cartel office fears Birkel's underlying market share might be much larger than that, because the German company's sales were crippled two years ago by allegations - since proved wrong - by Stuttgart local health authorities about the quality of the eggs which Birkel used in its pasta.

If the damage from that incident is only temporary, the combined market share of Birkel and Sonnen-Bassermann may easily rise above the cartel office's 33 per cent threshold for market dominance. However, the deal could equally be cleared if the office was persuaded Birkel would collapse without BSN.

French government officials have asked for emergency

talks in the next fortnight to plead BSN's case with the German Economics Ministry in Bonn. Cartel officials see this as an attempt to apply political pressure, since the companies usually have the right to appeal to Bonn only after the cartel authority has made its legal decision.

The Economics Ministry can reverse Cartel Office decisions if it thinks a potentially anti-competitive merger can be justified on wider economic grounds, as it did for the Daimler-Benz takeover of the MBB aerospace group.

BSN notified the German authorities of the deal in November, apparently hoping for a go-ahead by the new year. No price has been disclosed for the deal, under which BSN would take 15 per cent of the DM350m (\$147m) turnover company, later rising to a controlling share.

## Hapoalim stake to be put out to tender

By Hugh Carnegie in Jerusalem

THE trade union controllers of Bank Hapoalim, Israel's largest financial group, yesterday agreed to relinquish their preferential voting stock and allow a competitive bid for a controlling stake. The move is the second breakthrough this week for the Government's efforts to dispose of its majority bank shareholdings.

An agreement in principle reached between MI Holdings, the state company handling the Government's interests in the banks, and Hapoalim, the holding company of the Histadrut trade union federation, allows for the equalisation of all Bank Hapoalim shares. A compensation for Hapoalim in the form of 3 per cent of Hapoalim equity, and the competitive private placement of between 26 per cent and 51 per cent of the bank's shares.

A similar deal was struck last Sunday with the Recanati family, controllers of Israel Discount Bank, the country's third largest group. Both agreements exclude Bank Hapoalim and IDB from imminent legislation enforcing one-share, one-vote on the banks, allowing Hapoalim and Recanati to remain in control until a sale is completed.

Still to reach terms with the Government are the controllers of Bank Leumi and Bank Mizrahi. However, the agreements over Bank Hapoalim and IDB have sharply accelerated attempts by the Government to resolve the anomaly of its bank holdings. They were acquired at huge expense but without voting control when it bailed out the banking system in 1983 following a crash in artificially-inflated share prices.

The Government's original intention was to unseat the present controlling interests. But, like the Recanatis at IDB, Hapoalim's owners intend to keep control of Bank Hapoalim. Although it will start from a total equity base of only about 4 per cent, it said yesterday it believed it could raise sufficient capital.

## Kuwait pours oil on Spain's troubled waters

Peter Bruce on reaction to the Grupo Torras bid

Analysts are not being kind to Spain's most expensive takeover bid as the Kuwait Investment Office (KIO) attempts to take total control of Grupo Torras, its main investment vehicle in the country, and run it as a private holding company.

The bid, for the 37.5 per cent of Grupo Torras not directly owned by KIO or its Spanish associates, is reckoned to be worth \$630m. Shareholders are being offered a share in KIO's aggressive Spanish property company, Prima Inmobiliaria, plus a cash payment of Ptas3,350 (\$76) for every nine Torras shares.

However, the City of London, in particular, has been vicious in its criticism.

Spanish analysts in the City say Prima has been vastly overvalued and the bid represents an admission by KIO that it has failed to attract long-term investors. "Torras has done very badly in the market and they can't go on controlling the price," said one specialist. "People in the UK do not want the shares unless they really don't know about Spain."

KIO took control of Torras Hostench, a newly-recovered paper company, in 1986 and has since turned it into the biggest industrial group in the country not controlled by a bank.

It owns or controls the Ebro foods group, Ercros, an amalgamation of the Union Explosivos Rio Tinto (ERT) and Croc chemicals and fertiliser groups, plus the VOY paper operation which has expanded into production in Belgium, and a variety of financial service operations. Both Ebro and Ercros are quoted in Madrid, along with Grupo Torras, the holding company.

KIO now has 40 per cent of Grupo Torras while Mr Javier de la Rosa, its main Spanish partner and chief executive of the holding company, has 13.5 per cent. A number of senior group managers have stock options worth another 9 per cent lodged with Banco Santander.

Torras has expanded by raising more than \$1bn in new capital since 1986 and though Mr

De la Rosa yesterday said the group had paid out more than Ptas10bn in dividends in the past three years, many analysts, both in Spain and abroad, insist shareholders have not had value for their money.

Mr De la Rosa said yesterday the decision to "privatise" the holding company - taken in late November - was based on two points. The first one was the belief that shares in holding companies that own controlling stakes in subsidiaries tended to trade at a discount. The second was that the stock markets, particularly Madrid which has been slow to recover from the 1987 crash, were probably going to be flat for most of this year.

He said KIO's decision to take full control would guarantee the holding company a

The Madrid stock market is desperately trying to establish itself as an alternative to the country's banks as a source of long-term capital for Spanish industry. The disappearance of one of its biggest quotations cannot be comforting.

powerful and interested long-term partner without having to change industrial strategy, which involves breaking into the rest of western Europe before the end of 1992. The 9 per cent in stock options is also likely to be exercised by Torras executives, leaving Mr De la Rosa and the chairman of some subsidiaries with a Spanish interest worth 22.5 per cent.

He said: "What we need is the ability to proceed calmly with our industrial strategy in Europe."

"Small investors cannot keep up in the long-term. We want to reinvest all our profits."

Everything depends now on how the bid, approved by the Spanish authorities last week, is received. For the first half of this week, Torras shares were trading at around Ptas1,500, well below the Ptas1,800 being offered. Much of this can be blamed directly on fears that Prima has been overvalued.

Mr John Gomez Hall, Prima's Anglo-Spanish chairman,

insists the markets are wrong. KIO has applied standard UK practice in valuing Prima by counting in its asset valuation so-called "reserves for revaluation." All British property company balance sheets, he said, contain this calculation, which reflects the current market value of their properties. In Spain, the assets can only be entered at book value.

Richard Ellis's Spanish office has calculated the difference between the purchase price and current values of Prima's properties is Ptas9bn. Richard Ellis valued Prima's properties overall at Ptas137bn.

Prima is Spain's second largest property company. KIO has no far kept it separate from the Torras Group but its current shareholding of 63.5 per cent should fall to 34.9 per cent, if the offer is successful, and will be transferred to Grupo Torras.

Mr De la Rosa said KIO had been persuaded to surrender ownership of Prima in order to take control of Grupo Torras because the 34.9 per cent stake would still give it effective control. KIO-Torras will also be able to rebuild its stake in Prima by up to 6 per cent a year without triggering a full takeover.

KIO's entry into Spain in the mid-1980s - it remains the biggest single foreign investor in the country - has never been tranquil. It formed a disastrous partnership with two local entrepreneurs in 1986 to try to take over Banco Central, then the country's biggest bank. The partnership fell apart last year without coming close to achieving its objective.

Aggressive takeovers of KRT and Ebro in 1988 also attracted an extremely hostile press and the decision to take itself off the stock market - though the Torras subsidiaries will continue to be quoted - offers probably its best chance in a long time of a relatively quiet life in Iberia.

The Madrid stock market is desperately trying to establish itself as an alternative to the country's banks as a source of long-term capital for Spanish industry. The disappearance of one of its biggest quotations cannot be comforting.

## DAF lifts sales 16% in spite of weaker market

By Laura Raun in Amsterdam

DAF, the Dutch commercial vehicles maker, boosted its net income by 16 per cent to Fl170m (\$87m) in 1989 from Fl147m in 1988 in spite of some slackening of sales in the second half.

Mr Aart van der Padt, chairman, said yesterday production rose 2.7 per cent to 58,600 vehicles last year from 57,066 in 1988. Exports from Britain, where DAF took over Leyland trucks and Freight Rover in 1987, nearly doubled to 9,000 vehicles from 4,900.

DAF expects to sell the same number of trucks above 3.5 tonnes gross in 1990 as in 1989, in spite of a shrinking market, Mr van der Padt said.

Growing demand in Europe for used vans fitted with new engines would enable DAF to maintain market share and increase production in Birmingham. "Despite the challenges which lay before us DAF faces 1990 with confidence," Mr van der Padt told employees at Eindhoven.

DAF took cost-cutting measures last year in anticipation of slower demand in some western European countries, notably Britain.

## City surveyor's shares fall as profits drop two-thirds

By Paul Cheeseright in London

SHARES in Baker Harris Saunders, the UK chartered surveyor with a business based on the City of London, yesterday fell 25p to 90p in response to interim pre-tax profits reduced by two-thirds.

Pre-tax profits for the six months ended last October were £609,000 (\$974,400) on turnover of £4.02m compared with £1.50m on a turnover of £4.04m in the 1988-89 first half. Earnings per share were reduced to 2.5p from 10.7p. The interim dividend has been cut to 2.25p from 3p a share.

The company has been wounded by the slowdown of the City commercial property market at a time when operat-

ing costs have been increasing. Baker Harris had been expanding to cope with a strong flow of new business, but this may not produce fees for two years.

The figures from Baker Harris, following an announcement of reduced profits on Wednesday by Savills, another company of chartered surveyors, allied to warnings from property company chairmen, are harbingers of a more difficult time in the UK property industry.

The chase for space in the City has eased as more buildings have become available.

Rents have reached a plateau after three years of sharp rises.

## Trump buys into \$64m California property project

By Paul Cheeseright, Property Correspondent

MR DONALD TRUMP, the flamboyant New York property developer, has joined an Anglo-Irish consortium to develop a 23.5 acre site, on which is the Ambassador Hotel, famous for its association with Hollywood film stars, on Wilshire Boulevard in Beverly Hills, California.

He is paying \$12.5m for a 20 per cent stake in a project to build up to 6m sq ft of shops, homes and offices, with an hotel. Like other projects with which Mr Trump has been involved, this one will be named after him: Trump Tower West.

His arrival in what is called the Wilshire Partnership dilutes shareholdings of partners who originated the project. Power Corporation, the Dublin-based property group now holds 24 per cent as does Brent Walker, the London property and leisure group. AMEC, the British property and construction group, holds 20 per cent and Malkin Properties, a private US company, holds 12 per cent.

The original Wilshire Partnership paid \$64m for the site in September 1989, step

## Hoogovens sees slowdown

By Laura Raun

HOOGOVENS, the Dutch steelmaker, expects 1990 to be "cloudier than the sunny year 1989" due to slower economic growth and sluggish demand for steel and aluminium.

Operating results in the first half of 1990 are expected to fall, explained Mr O.H. van Royen, chairman, yesterday.

Sales should rebound in the second half if the economy continued to expand reasonably and steel industry production shrunk in line with demand, he added. Net profit surged about 30 per cent to Fl390m (\$201m) in 1989 from Fl130m the year before. Revenue rose 16.5 per cent to Fl1.97bn.

## NEW ISSUE

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## Nordic Countries + 1992

The Financial Times proposes to publish this survey on:

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For a full editorial synopsis and advertisement details, please contact:

Chris Schaanning

or

Gillian King

on

01-873 3428

or

01-873 4823

or write to him/her at:

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FINANCIAL TIMES

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US dollar	125 000 000	11.5 %	notes	due	1990
US dollar	100 000 000	13.5 %	notes	due	1991
US dollar	125 000 000	11.5 %	notes	due	1992
US dollar	125 000 000	10 %	notes	due	1990
US dollar	125 000 000	7.5 %	notes	due	1996
US dollar	150 000 000	7.5 %	notes	due	1991
US dollar	150 000 000	7.5 %	notes	due	1993
US dollar	150 000 000	7.5 %	bonds	due	1994
Japanese Yen	20 000 000 000	5.5 %	bonds	due	1994
Japanese Yen	25 000 000 000	4.5 %	bonds	due	1992
US dollar	150 000 000	9.5 %	bonds	due	1993
US dollar	250 000 000	8.5 %	bonds	due	1994
US dollar	14 018 000	zero coupon	bonds	due	1994

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Noteholders and Bondholders are advised that:

- As a result of the Extraordinary Shareholders Meeting held on December 13, 1989, the Mutual Guarantee Fund, established to guarantee the credit operations of the Caisse Régionale to third parties, wholly owned by C.N.C.A., has been transferred to a subsidiary company especially created to this effect: Fonds Commun de Garantie du Crédit Agricole Mutual (F.C.G.).
- This new subsidiary is wholly owned and controlled by C.N.C.A.
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3. Interest Amount payable for

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## TOTAL GROUP

TOTAL COMPAGNIE FRANÇAISE DES PETROLES

## The TOTAL Group's involvement in the reorganization of the chemical sector

It was announced on January 2, 1990 that the TOTAL group is to take over part of the activities of the CRQEM group. This will enable TOTAL to stage a significant comeback in the chemical sector, and more particularly in fine chemicals. The group's turnover from chemicals will as a result rise rapidly from approximately 7 billion French francs at the present time to nearly 20 billion.

The financial arrangements for this takeover, the broad outline of which has now been made public, will not alter the distribution of the capital of TOTAL CFP between the French State and the other shareholders. At the same time it will strengthen the group's financial ratios which continue to be among the healthiest in the industry.

In this way, the TOTAL group will be in a position to pursue development of its various sectors of activity and, in due course, to effect capital increases in accordance with market conditions.

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December 29, 1989

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City of Copenhagen

U.S.\$100,000,000

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5th July, 1990 the Notes will carry an

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The coupon amount payable on April 5, 1990 will be

U.S.\$2,156.25 and U.S.\$215.63

respectively for Notes in denominations of U.S.\$100,000 and U.S.\$10,000.

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TRANSPORT LINKS WITH THE CONTINENT

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## INTL CAPITAL MARKETS AND COMPANIES

# Rosy scenario for capital markets

### Stephen Fidler envisages broadly spread benefits in the decade ahead

Sometimes in the international capital markets, it's hard to see where the next dollar is going to come from. Indeed, looking over one's shoulder at the last decade, one might be forgiven for taking a gloomy view of the future.

Current worries about corporate defaults, particularly in the US and UK, suggest the leveraged buy-out market, which provided so much excitement for investors and financial institutions in the 1980s, will slow, if not expire. Junk bond investors, once bitten, will be twice shy.

Dealing profits in equities and bonds have disappeared in many markets under the weight of competition which has depressed commissions: the only way to be profitable is to trade big positions, a risky prospect. The international bond markets are increasingly narrowly based, dominated by the Japanese and still unprofitable for most participants.

Yet it is possible, without stretching credibility, to envisage an extremely positive economic backdrop for the 1990s against which the nimble in the international capital markets could thrive.

Here follows the rosy scenario: Europe: It is not hard to see where the good news could come from. The opening of the economies of eastern Europe to the west could provide a parallel to western Europe's post-war economic reconstruction. Post-1945, west European rebuilding of its capital stock (partly financed by US aid) provided demand for American goods and a motor for the US economy.

Chief beneficiaries from an economic revival in eastern European countries (partly financed by European aid) are likely to be their western European neighbours, particularly West Germany, which is particularly well placed as a producer of machinery and other capital goods. This will be overlaid on the expected benefits to emerge from the establishment of the single (west) European market.

Direct investment in eastern Europe could lead to the building of industry on western Europe's doorstep. The region's relatively low wages and often well educated workforce would be attractive to multinationals making it a target for direct investment. Its low-cost exports should maintain discipline in other European economies, helping to keep inflationary pressures down.

Economic success in the rest of eastern Europe and the "peace dividend" resulting from an improvement in East-West relations could even see the Soviet Union emerging as an economic power.

The Americas: The "peace dividend" could shift US productive capacity from wasteful defence spending, and help to cure the apparently chronic budget deficit.

The Brady initiative to reduce Third World debt has not solved its flaws, but it offers a way out from the debt burden for economic reform-minded new democracies in Latin America.

Led by Mexico, Latin America could provide demand for US goods which will make the

region into a second giant trading bloc. Economies such as Brazil's have already given hints of their potential and flexibility. If one wanted to be really optimistic, this could be Latin America's decade.

Asia: Japan's economy will of course remain central to the well-being of the international financial markets. But its dominance may wane along with its current account surpluses. Japan's surpluses will diminish, sooner or later, as the Japanese consumer develops tastes for foreign goods and holidays and as Japanese companies move productive capacity overseas. Other countries around the Pacific, with lower costs than Japan, should benefit from this.

An important element of a growing Asian bloc would be an opening up of the Chinese economy. Delayed by the events of last year, this may occur as the current gerontocracy passes away in the 1990s.

All this, of course, could be blown off course by any number of events: a shift of power in the Kremlin, a reawakening of protectionism, environmental disaster or by the inability of the US to encourage foreign investment at roughly current interest rate levels to cover its current account imbalances.

Yet prospects for such a strong economic backdrop cannot fail to suggest opportunities for the financial markets. In the 1980s, international banks and investors turned inward. Bank lending soared but borrowers in the rich countries within the OECD were the beneficiaries of that lending. Equity investors reaped huge profits over the decade by investing in Japanese growth and by returns from the build-up in corporate debt in the US and UK.

With questions hanging over the leveraged buy-out business, banks and securities companies may be forced to seek

higher returns by shifting their focus to markets in lesser developed countries in eastern Europe, Latin America and the Pacific rim.

Given the rosy scenario, business in the OECD markets will continue to grow along with their economies and to dominate the capital markets by dint of their size. But the centre of gravity of the markets could shift as financial institutions reassert a traditional role in channelling investment and project funds (but not 1980s-style balance of payment loans) into countries outside the club of rich industrial nations.

Mr David Gill, a trustee of the Boston-based Batteryman Financial Management, an equity investment specialist, estimates that the total flow of new equity from capital exporting countries into emerging stock markets could total \$100bn within five years. This means investor funds roughly equivalent to the size of the Swedish, Spanish or Dutch markets will be reaching developing country stock markets annually.

The great conundrum for financial intermediaries in the 1980s was the extent to which they failed across a broad front, to benefit from the underlying economic success of the western economies. Huge profits have been made but the group of beneficiaries have been unusually narrow. For the rest, competition has forced down profit margins.

Competition will be no less fierce in the 1990s, and not all in the international capital markets are equipped to broaden their scope, or interested in so doing. But if the benefits come, they will probably be more broadly spread.

This is the seventh and last in a series. Previous articles appeared on December 4, 18, 19, 20, 21 and January 2.



CAPITAL MARKETS IN THE 1990s

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR	Issued	Bid	Offer	Day	Week	Yield
STRAIGHTS						
Algeria 8 1/2%	750	99 1/2	100	-0 1/2	-0 1/2	8.67
Algeria 9 1/2%	400	100 1/2	101	-0 1/2	-0 1/2	8.67
Austria 9 1/2%	140	102 1/2	103 1/2	-0 1/2	-0 1/2	8.54
B.F.C.E. 8 1/2%	175	99 1/2	100	-0 1/2	-0 1/2	8.52
B.F.C.E. 9 1/2%	150	100 1/2	101 1/2	-0 1/2	-0 1/2	8.52
Brit. Tel. Fin. 9 1/2%	250	103 1/2	104 1/2	-0 1/2	-0 1/2	8.80
Canada 9 1/2%	1000	102 1/2	103 1/2	-0 1/2	-0 1/2	8.57
Canada 9 3/4%	200	102 1/2	103 1/2	-0 1/2	-0 1/2	8.58
C.N.A. 9 1/2%	150	101 1/2	102 1/2	-0 1/2	-0 1/2	8.78
Credit National 7 1/2%	100	97 1/2	98 1/2	-0 1/2	-0 1/2	8.99
Credit National 7 3/4%	150	97 1/2	98 1/2	-0 1/2	-0 1/2	8.99
Credit National 8 1/2%	150	98 1/2	99 1/2	-0 1/2	-0 1/2	8.99
Denmark 8 1/2%	150	98 1/2	99 1/2	-0 1/2	-0 1/2	8.99
E.C. 7 1/2%	100	97 1/2	98 1/2	-0 1/2	-0 1/2	8.99
E.C. 8 1/2%	150	98 1/2	99 1/2	-0 1/2	-0 1/2	8.99
E.C. 9 1/2%	150	98 1/2	99 1/2	-0 1/2	-0 1/2	8.99
Europe 10 1/2%	100	104 1/2	105 1/2	-0 1/2	-0 1/2	8.49
Fin. Exp. Co. 8 1/2%	200	101 1/2	102 1/2	-0 1/2	-0 1/2	8.44
Fin. Exp. Co. 9 1/2%	200	102 1/2	103 1/2	-0 1/2	-0 1/2	8.74
Fin. Exp. Co. 10 1/2%	200	103 1/2	104 1/2	-0 1/2	-0 1/2	8.74
Fin. Exp. Co. 11 1/2%	200	104 1/2	105 1/2	-0 1/2	-0 1/2	8.74
Gen. Elec. Corp. 10 1/2%	200	101 1/2	102 1/2	-0 1/2	-0 1/2	8.51
Gen. Elec. Corp. 11 1/2%	200	102 1/2	103 1/2	-0 1/2	-0 1/2	8.51
Gen. Elec. Corp. 12 1/2%	200	103 1/2	104 1/2	-0 1/2	-0 1/2	8.51
G.M.A.C. 8 1/2%	300	98 1/2	99 1/2	-0 1/2	-0 1/2	8.97
G.M.A.C. 9 1/2%	300	99 1/2	100 1/2	-0 1/2	-0 1/2	8.97
G.M.A.C. 10 1/2%	300	100 1/2	101 1/2	-0 1/2	-0 1/2	8.97
G.M.A.C. 11 1/2%	300	101 1/2	102 1/2	-0 1/2	-0 1/2	8.97
G.M.A.C. 12 1/2%	300	102 1/2	103 1/2	-0 1/2	-0 1/2	8.97
IBM Credit Corp. 8 1/2%	250	100 1/2	101 1/2	-0 1/2	-0 1/2	8.61
IBM Credit Corp. 9 1/2%	250	101 1/2	102 1/2	-0 1/2	-0 1/2	8.61
IBM Credit Corp. 10 1/2%	250	102 1/2	103 1/2	-0 1/2	-0 1/2	8.61
IBM Credit Corp. 11 1/2%	250	103 1/2	104 1/2	-0 1/2	-0 1/2	8.61
IBM Credit Corp. 12 1/2%	250	104 1/2	105 1/2	-0 1/2	-0 1/2	8.61
Italy 8 1/2%	1500	99 1/2	100 1/2	-0 1/2	-0 1/2	8.55
Italy 9 1/2%	1000	100 1/2	101 1/2	-0 1/2	-0 1/2	8.55
Italy 10 1/2%	1000	101 1/2	102 1/2	-0 1/2	-0 1/2	8.55
Italy 11 1/2%	1000	102 1/2	103 1/2	-0 1/2	-0 1/2	8.55
Italy 12 1/2%	1000	103 1/2	104 1/2	-0 1/2	-0 1/2	8.55
Japan Dev. Bank 10 1/2%	200	105 1/2	106 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 11 1/2%	200	106 1/2	107 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 12 1/2%	200	107 1/2	108 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 13 1/2%	200	108 1/2	109 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 14 1/2%	200	109 1/2	110 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 15 1/2%	200	110 1/2	111 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 16 1/2%	200	111 1/2	112 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 17 1/2%	200	112 1/2	113 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 18 1/2%	200	113 1/2	114 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 19 1/2%	200	114 1/2	115 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 20 1/2%	200	115 1/2	116 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 21 1/2%	200	116 1/2	117 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 22 1/2%	200	117 1/2	118 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 23 1/2%	200	118 1/2	119 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 24 1/2%	200	119 1/2	120 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 25 1/2%	200	120 1/2	121 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 26 1/2%	200	121 1/2	122 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 27 1/2%	200	122 1/2	123 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 28 1/2%	200	123 1/2	124 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 29 1/2%	200	124 1/2	125 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 30 1/2%	200	125 1/2	126 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 31 1/2%	200	126 1/2	127 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 32 1/2%	200	127 1/2	128 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 33 1/2%	200	128 1/2	129 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 34 1/2%	200	129 1/2	130 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 35 1/2%	200	130 1/2	131 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 36 1/2%	200	131 1/2	132 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 37 1/2%	200	132 1/2	133 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 38 1/2%	200	133 1/2	134 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 39 1/2%	200	134 1/2	135 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 40 1/2%	200	135 1/2	136 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 41 1/2%	200	136 1/2	137 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 42 1/2%	200	137 1/2	138 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 43 1/2%	200	138 1/2	139 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 44 1/2%	200	139 1/2	140 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 45 1/2%	200	140 1/2	141 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 46 1/2%	200	141 1/2	142 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 47 1/2%	200	142 1/2	143 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 48 1/2%	200	143 1/2	144 1/2	-0 1/2	-0 1/2	8.71
Japan Dev. Bank 49 1/2%	200	144 1/2	145 1/2	-0 1/2	-0 1/2	8.71







Ray Bashford sees Alan Bond's growth strategy unwind while, below, **Bruce Jacques** finds business confidence in Australia at a low ebb

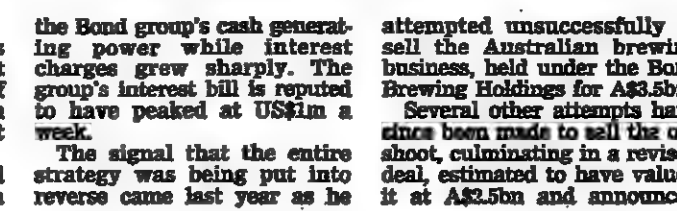
Using his experience in the Australian brewing industry, where he owns the Castle-maine XXXX, Tooheys and Swan businesses, Mr Bond moved offshore to acquire Heileman. However, analysts believe this was the worst deal he ever did, and blame it for much of his current crisis.

Mr Bond appears to have overpaid for the company in his enthusiasm. The deal was struck just before the 1987

stock market crash. But the US beer market was also shrinking amid increased concern about health and stronger appreciation of wines. The regional nature of the business, centred on three cities, also made it difficult to compete with the larger national brands.

At the same time conditions in the Australian beer market tightened with the arrival of several small brewers which precipitated a battle for market share among the two majors.

The difficulties at home are in the US combined to weaken



The payment of the deposit to Bond Corp went through and is now the centre of an intense legal effort by minority shareholders in Bell, including the Western Australian government, to have it returned while the National Securities and Exchange Commission is also investigating the deal.

Mr Bond's public image was also damaged by a ruling by the Australian Broadcasting Tribunal, the Government's media watchdog, that Mr Bond was not a fit and proper person

**W**eakened economic conditions have cut the television advertising since Mr Bond paid the A\$1.05bn purchase price and it is generally agreed that he would be hard pressed to receive even A\$700m for the network, particularly as a

Van Gogh's *Irises*, bought for A\$69.5m by Dallhold, is unlikely to make the trip from Switzerland to Australia. If it does, Mr Bond will have fewer walls on which to hang it. On Wednesday he put up for sale his A\$4m Sydney harbourside mansion.

On stock markets, the corporate collapses have produced a

The Quintex collapse focused the spotlight glaringly on the widespread practice of service agreements between public corporations and private companies associated with their

**And National Australia Bank has alleged in the current Victorian Supreme Court receivership action that Bond Brewing had made unauthorised payments totalling A\$325m to Bond Corporation Holdings, its parent, last year. Bond has denied that these payments contravened the company's loan covenants.**

But with litigation flying and the NCSC taking a role, businessmen and analysts have been unwilling to go on record with criticism of the corporate standards of Bond

corporate behaviour. "Removal of Alan Bond from public and corporate life in Australia is entirely appropriate and indeed desirable," he said.

But perhaps the most prominent sufferer from knock-on effects is Elders IXL, the beer and agribusiness conglomerate led by Mr John Elliott.

Holco, which processes asparagus products in addition to its mushroom activities, has

Mr Joep Theeuwens, Holco's owner, has entered into a performance-related four-year service agreement.

The new shares will not rank for the group's recently-launched rights issue but will rank for the one-for-10 bonus issue of warrants announced at the same time.

The deal is the fifth US acquisition by Life Sciences since October 1987. The company's US interests contribute over 80 per cent of profits.

The buyer is Kingsway Group, formerly Celcon, an unquoted manufacturer of concrete blocks and other building

pany's borrowings. It intended to focus on organic growth, he said, "but if the right kind of acquisition comes up, we might be interested."

However, as 17,150 shares of the latest purchase were owned by Mr PG Sherman, a non executive director of Aris-

Instantpast having been refused.  
**PORTMEIRION Potteries** is to acquire Naugatuck Triangle for about \$2m, satisfied by \$440,000 cash, \$352,000 in cash

**STEEL BURRILL JONES**  
Group announced contracts  
had been exchanged for the  
sale of its freehold interest in

**WILKES (JAMES)** has received acceptances in respect of 2.23m shares (37.32 per cent) for its recent rights issue. Underwriters will take up the balance.

In the nine months to September 30 1989 Lipshaw made unaudited pre-tax profits of \$725,000 on sales of \$7.2m.

The Transport Group will be renumbered from 45 to 44 and the Telephone Networks Group from 47 to 46.

Portals Holdings to 31 (06); Rolls-Royce to 06 (06); RTZ Corporation to 10 (81); Severn Trent to 47 (48); Smiths Industries to 06 (06); Thames Water to 47 (48); Westland Group to 06

Baltimore Information & Financial Trust (71), A Goldberg & Sons (34), Joseph Holt (22), JS Pathology (27), PWS Holdings (67), Rea Brothers Group (68), Robertson Group (41), Ropner (43) and Vivat Holdings (35).

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## COMMODITIES AND AGRICULTURE

## Diamond earnings down in spite of price rise

By Kenneth Gooding, Mining Correspondent

SALES FIGURES released yesterday by De Beers, the South African mining group which controls about 80 per cent of world trade in rough (uncut) diamonds, showed growth in demand for diamonds came to a halt last year.

De Beers said sales by its London-based Central Selling Organisation fell 2 per cent from the record \$4.17bn in 1988 to \$4.08bn in 1989.

That was in line with analysts' expectations and with De Beers early warning that it would be unrealistic to expect the "unusual and exceptional momentum of sales growth of 1988 to be maintained." In dollar terms its 1989 diamond sales were up 35 per cent on the 1987 figure, itself up 20 per cent on the previous year.

The CSO said yesterday that, in contrast with its own sales, world retail diamond jewellery sales grew by about 5 per cent

last year in US dollar terms. "This must be considered more than satisfactory on top of the extremely high levels of growth in 1987 or 14 per cent and 1988 of 16 per cent," it said.

However, there was some slowing in demand for certain of the larger stones and CSO sales to the market reflected this. "CSO sales are determined ultimately by consumer demand," it was pointed out.

The CSO's performance looks even weaker in view of an exceptionally large 15.5 per cent price increase implemented last March. The organisation said its sales had fallen to match the retail market because the industry had reacted to the slower rate of growth by ceasing to augment stocks and even by selling from stock. This was not unusual, the CSO insisted, as a year of consolidation when diamond

markets returned to more normal and stable conditions. Sales were affected by high interest rates, an unexpected appreciation of the US dollar and a slowing down of global economic growth, "all of which will again determine the level of sales for 1990."

The adverse elements hit the CSO hard in the second half of 1989 and sales fell by more than 10 per cent from \$1.97bn to \$1.76bn. The first six months saw a 5 per cent increase from \$2.2bn to \$2.3bn.

In South African rand terms, 1989 sales improved by 13 per cent from R3.5bn to R3.9bn. Analysts do not expect to see serious weakness developing in the diamond market in 1990. But "progress in CSO sales will not be easy with economic growth likely to be sluggish," said Mr Michel Coulson and Mr Charles Kermat, senior analysts at Kitcat & Aitken.

## RTZ to raise Bingham output

By Kenneth Gooding

RTZ CORPORATION, the world's biggest mining company, is to expand annual copper output at its Bingham Canyon mine in Utah by 15 per cent at a cost of \$27m.

Bingham, already one of the world's biggest and lowest-cost copper mines following substantial rationalisation in the mid-1980s and a \$400m modernisation programme, will boost output from 235,000 short tons of copper a year to 270,000 tons by the end of 1992.

The mine, 35 miles from Salt Lake City, is owned and operated by Kennecott Corporation

and was one of the most important assets acquired by RTZ as part of its 1989 acquisition of British Petroleum's mineral interests for \$3.6bn.

Bingham was shut for nearly two years from March, 1985, mainly because of the exceptionally low market price for copper at that time. However, the rationalisation, which reduced the workforce by half to 2,000, and the modernisation scheme, completed in 1988, cut copper production costs to below 40 cents a lb.

This is partly because of valuable by-products of cur-

rently, 360,000 troy ounces of gold, 3.6m ounces of silver, 4,360 short tons of molybdenum and 570,000 short tons of sulphuric acid. These levels should also be boosted by about 15 per cent.

Mr Frank Joklik, president of Kennecott, said yesterday that the increase in processing capacity, from 107,000 short tons of ore to 122,000 tons a day, would not shorten the anticipated 25-year working life of Bingham because material previously planned to be dumped as waste would in future be processed as ore.

## Brazil resumes orange juice exports

By John Barham in Sao Paulo

BRAZIL HAS begun authorising orange juice exports again after the Government and juice producers reached agreement over a new pricing mechanism, thus easing world supplies following the Christmas frosts which damaged Florida orange groves.

Cacex, the Government's foreign trade department, has established a new export price of \$1,470 a tonne of frozen orange juice concentrate. Under the new rules, that price will be increased daily by 610 until it meets prices on the New York Cotton Exchange, where orange juice contracts are traded.

The cumbersome process is intended to prevent exporters from channelling part of their export earnings to offshore accounts thus depriving the Central Bank of desperately-

needed hard currency.

This is Cacex's second recent intervention in Brazil's commodity trade. Late last year it refused to approve exports of some 100,000 tonnes of sugar because it is illegal to issue

export licenses for products being sold below world prices. The exports are embargoed pending a full court hearing, which cannot take place until February.

Under the previous arrangement, Cacex tied orange juice export prices to a 20-day moving average of Cotton Exchange prices. However, the sudden burst in prices over Christmas left the average was lagging seriously behind the daily level. Before the suspension, Cacex's price was one-third below the market price. Now it is about 14 per cent lower.

Exporters are thus under less of a temptation to siphon part of their windfall profits to secret bank accounts.

Brazil is the world's leading orange juice producer. Exports in 1989 are estimated at 700,000 tonnes, worth \$1.12bn.

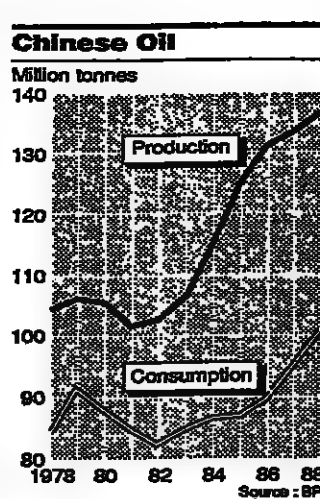
## Chinese oil industry begins to feel its age

A special correspondent in Peking reports on the growing problem of flagging output

IN THE face of declining oil reserves and rising energy consumption, China is under increasing pressure to make significant new oil discoveries in the north-western region of the country if it is to avoid becoming a net importer of petroleum in the late 1990s.

"The Chinese are fighting not to increase but just to maintain their production," one Peking-based western oil expert said. "They are producing more oil than they are finding. They are not finding the reserves to replace what they have extracted."

One of the world's top six oil-producing countries, China faces the prospect of a gradually decreasing output over the coming decade. Production in 1988 was 137m tonnes and was estimated to have risen only slightly to 137.5m tonnes in 1989, according to the official Chinese-language People's Daily, 4m tonnes less than the state quota set for the industry.



Children play in front of an oil pump erected between housing blocks in Daqing, China's biggest oil field

domestic economy to export (to earn foreign exchange for its exploration and development programme).

Most of China's oil exports currently go to Japan, while some is also shipped to North Korea, the US and South Korea.

The 30 to 40 per cent increase required to reach the country's goal of producing 200m tonnes by the year 2000 will be hard to achieve, oil industry experts say, although the Tarim Basin, a desert which is larger than Texas in north-western Xinjiang province, may have sufficient reserves.

The Chinese have recently announced the discovery of oil at a test well in the central part of the basin, but western experts are cautious about the find, saying it is too early in the exploration process to evaluate accurately the extent of the reserves.

"There is not enough data about what is recoverable," one western diplomat said.

Some oil experts have also questioned the quality of the oil, saying it was not clear from the data the Chinese provided whether oil or some form of gas had been discovered.

Despite the uncertainty, the Tarim Basin, the Junggar Basin, and the Qaidam Basin, in Qinghai province, together could have reserves comparable

to those found in the north sea or possibly to larger fields in the middle east, western oil analysts said.

"The Tarim basin could potentially be the largest oil deposit in China," one western diplomat said. "It could be as big as or bigger than Daqing."

But the Chinese have severely limited foreign participation in the exploration and development of the country's north-west to four or five oil field service companies. And they have restricted them to solving the most difficult, intractable problems. None of the major oil companies is involved in the north-west.

Several reasons have been suggested for keeping the foreign role to a minimum: a desire to retain the maximum amount of profit for China should large oil deposits be discovered; traditional xenophobia surrounding the north-west, which is near the Soviet border, a strategically sensitive area; and China's policy of self-reliance.

The development of the Daqing oil fields has served as an important model for China's independence. When the Soviets abruptly pulled out of the country in the 1960s, the Chinese were suddenly left to operate Daqing without assistance and their subsequent success was a triumph.

An additional, extremely important reason for limiting

foreign participation in the north-west concerns China's internal politics. The China National Petroleum Corporation, which manages onshore oil exploration, has a reputation for being conservative and highly bureaucratic. Its president, Wang Tao, and Li Peng, China's current premier, are reported to have been in the same class of orphaned adopted by former premier Chou Enlai. Western oil experts say Wang is reported to dislike foreigners and to be partly responsible for the current difficult relationship with foreign oil companies.

Despite the present negative climate, western experts believe several factors could prompt the Chinese leadership to reconsider its anti-foreign position.

One of the primary problems in the north-west is the huge cost involved in exploration, development, and transportation. The oil discovered so far in the Tarim is very deep and is in a complex geological area where underground temperatures and pressures at great depths could pose difficulties.

The environment is harsh, with wide temperature extremes, and the population is sparse.

"The problems in the Tarim Basin have been likened to those of the North Slope in Alaska," one oil expert said. "They have different problems."

but the remoteness and lack of infrastructure are very similar. The cost of operation is very high.

Even if massive oil reserves are discovered, the Chinese must transport the crude to the coast where it is needed, and most analysts believe a cross-country pipeline would be required. Construction of such a pipeline, which would be the longest in the world, surpassing the Soviet gas pipeline to Northern Europe, would cost billions. "It would make the great wall look simple," one western analyst commented, "and the North Slope pipeline would look small."

While the Chinese lack the capital resources and expertise to build quickly a pipeline several thousand km long, they could do it themselves over time.

The costs are prohibitively high, there is technology involved with which the Chinese are not familiar, one oil expert noted. "The Chinese can do it, but not as efficiently and cost effectively as a foreign oil company."

However, analysts believe a reversal in the present policy of not allowing foreign oil companies into the north-west is unlikely unless the current conservative leadership changes and the head of the China National Petroleum Corporation is replaced.

In contrast to the north-west, Chinese participation in offshore oil exploration in the South China Sea. So far, however, the discoveries have been a disappointment.

Offshore oil production currently accounts for only 2 to 3 per cent of the country's total annual output.

The East China Sea is another potentially large oil basin, but is the subject of border disputes with Japan and Korea.

Thus, in the long term, the north-west is critical to China's oil exploration programme and the development of its economy. "The north-west should have been opened up years ago," one western expert said. "The longer the Chinese wait, the worse the situation becomes."

## Five-cornered talks on food safety, trade and environment

By Nancy Dunne, near Orlando, Florida

FIVE TOP agricultural policy makers, representing the bulk of the non-communist world's food production, yesterday agreed to develop a crisis management plan on the safety of the world's food supply.

In the first meeting of its type, dubbed the "Quim" by its organisers, the agriculture ministers of the US, Canada, Japan and Australia, plus the European Community's Agriculture Commissioner, also

agreed to meet again this year "to augment the efforts of trade ministers, now struggling for a resolution of contentious farm issues within the Uruguay round."

A US official said the ministers had readily agreed that food safety had become "a front burner issue" requiring increasingly more time from agricultural ministers. Discussion yesterday included the case of the two Chilean grapes,

found to contain cyanide, which resulted in massive losses to the Chilean industry. Canada's team, headed by Mr Donald Mazankowski, the Agriculture Minister, led the safety talks and was asked to develop suggestions for a crisis management mechanism.

Mr Clayton Yunker, the US Agriculture Secretary, said the EC's with the 1992 "single market" and developments in Eastern Europe,

the EC's with the 1992 "single market" and developments in Eastern Europe,

Most of the items on the agenda, however, dimensions beyond the Uruguay round. The EC today is to lead talks on environmental issues. Japan leads on food security concerns and Australia, representing the Cairns Group, on international competitiveness. Mr Yunker said issues facing farm ministers had grown more international in scope. "We can do a lot more co-operatively on our common interests," he said.

## WORLD COMMODITIES PRICES

## LONDON MARKETS

GOLD recovered in the afternoon after losing in morning trading on the bullion market. It closed at \$328.75 an ounce, up \$1.25, on the back of an easier dollar and active buying. Traders said the market could go back over \$400 after a period of consolidation as bullish sentiment returned to a somewhat oversold market. The sugar market had another active day after Wednesday's dramatic late rise - yesterday morning's LDP for raws rose \$25.40 to \$339.40 a tonne. Traders said the market was underpinned by talk that Mexico had bought up to 300,000 tonnes; that US import quotas could rise to replace crops damaged by frost; and that Cuba had arranged a deal with a London trade house to swap 500,000 tonnes of 1990-91 sugar for current supplies to ship to China. On the LME copper prices continued to rise.

## SPOT MARKETS

Crude oil (per barrel FOB) +0.10  
Brent 181.00-182.00  
WTI (1 pm est) 182.00-183.00  
Oil products (NWE prompt delivery per tonne CIF) +0.10  
Premium Gasoline 228.20-230.00  
Gas Oil 228.20-230.00  
Heavy Fuel Oil 228.20-230.00  
Petroleum Argus Estimates 228.20-230.00  
Other +0.10  
Gold (per troy oz) 330.75  
Silver (per troy oz) 330.75  
Platinum (per troy oz) 330.75  
Palladium (per troy oz) 330.75  
Aluminium (free market) 1514.5  
Copper (free market) 1514.5  
Lead (US Producer) 330.75  
Nickel (free market) 330.75  
Tin (Kuala Lumpur market) 330.75  
Tin (New York) 330.75  
Zinc (US Prime Western) 330.75  
Cattle (live weight) 113.71  
Sheep (dead weight) 203.39  
Pigs (live weight) 330.75  
London daily sugar (raw) 330.75  
London daily sugar (white) 330.75  
Tate and Lyle export price 330.75  
Barley (English seed) 118.5  
Maize (US No. 3 yellow) 330.75  
Wheat (US Dark Northern) 330.75  
Rubber (RSS 1) 64.25  
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	Close	Previous	High/Low
May	622	624	622-617
Jul	624	626	624-617
Sep	626	628	626-617
Nov	628	630	628-617
Jan	630	632	630-617
Mar	632	634	632-617
May	634	636	634-617
Jul	636	638	636-617
Sep	638	640	638-617
Nov	640	642	640-617
Jan	642	644	642-617
Mar	644	646	644-617
May	646	648	646-617
Jul	648	650	648-617
Sep	650	652	650-617
Nov	652	654	652-617
Jan	654	656	654-617
Mar	656	658	656-617
May	658	660	658-617
Jul	660	662	660-617
Sep	662	664	662-617
Nov	664	666	664-617
Jan	666	668	666-617
Mar	668	670	668-617
May	670	672	670-617
Jul	672	674	672-617
Sep	674	676	674-617
Nov	676	678	676-617
Jan	678	680	678-617
Mar	680	682	680-617
May	682	684	682-617
Jul	684	686	684-617
Sep	686	688	686-617
Nov	688	690	688-617
Jan	690	692	690-617
Mar	692	694	692-617
May	694	696	694-617
Jul	696	698	696-617
Sep	698	700	698-617
Nov	700	702	700-617
Jan	702	704	702-617
Mar	704	706	704-617
May	706	708	706-617
Jul	708	710	708-617
Sep	710	712	710-617
Nov	712	714	712-617
Jan	714	716	714-617
Mar	716	718	716-617
May	718	720	718-617
Jul	720	722	720-617
Sep	722	724	722-617
Nov	724	726	724-617
Jan	726	728	726-617
Mar	728	730	728-617
May	730	732	730-617
Jul	732	734	732-617
Sep	734	736	734-617
Nov	736	738	736-617
Jan	738	740	738-617
Mar	740	742	740-617
May	742	744	742-617
Jul	744	746	744-617
Sep	746	748	746-617
Nov	748	750	748-617
Jan	750	752	750-617
Mar	752	754	752-617
May	754	756	754-617
Jul	756	758	756-617
Sep	758	760	758-617
Nov	760	762	760-617
Jan	762	764	762-617
Mar	764	766	764-617
May	766	768	766-617
Jul	768	770	768-617
Sep	770	772	770-617
Nov	772	774	772-617
Jan	774	776	774-617
Mar	776	778	776-617
May	778	780	778-617
Jul	780	782	780-617
Sep	782	784	782-617
Nov	784	786	784-617
Jan	786	788	786-617
Mar	788	790	788-617
May	790	792	790-617
Jul	792	794	792-617
Sep	794	796	794-617
Nov	796	798	796-617
Jan	798	800	798-617
Mar	800	802	800-617
May	802	804	802-617
Jul	804	806	804-617
Sep	806	808	806-617
Nov	808	810	808-617
Jan	810	812	810-617
Mar	812	814	812-617
May	814	816	814-617
Jul	816	818	816-617
Sep	818	820	818-617
Nov	820	822	820-617
Jan	822	824	822-617
Mar	824	826	824-617
May	826	828	826-617
Jul	828	830	828-617
Sep	830	832	830-617
Nov	832	834	832-617
Jan	834	836	834-617
Mar	836	838	836-617
May	838	840	838-617
Jul	840	842	840-617
Sep	842	844	842-617
Nov	844	846	844-617
Jan	846	848	846-617
Mar	848	850	848-617
May	850	852	850-617
Jul	852	854	852-617
Sep	854	856	854-617
Nov	856	858	856-617
Jan	858	860	858-617
Mar	860	862	860-617
May	862	864	862-617
Jul	864	866	864-617
Sep	866	868	866-617
Nov	868	870	868-617
Jan	870	872	870-617
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عن أبي



## LONDON SHARE SERVICE

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**INDUSTRIALS (Miscel.)—Contd.**

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**MINES—Contd.**[illegible]

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**NOTES**  
 dealing classifications are indicated to the right

ices: Alpha, Beta, Gamma.  
 adjusted, prices and net dividends are in pence  
 on latest annual reports and accounts and, where  
 based on half-yearly figures. P/E's are calculated  
 basis, earnings per share being computed on  
 dividend. Dividend yield is expressed in % and  
 indicate 10 per cent, or more difference in  
 "all distribution. Covers are based on  
 distribution; this compares gross dividend costs  
 with the net proceeds of the share issue. The  
 extent of adjustable AGT. Yields are based on  
 the gross, adjusted to AGT of 25 per cent and allow  
 large distribution and rights.

ly listed.

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**L** Estimated annualised dividend based on latest annual earnings. **M** Dividend and

	90-1		409
859	Amoco		
1357	Carroll (J)		1632 -1
	Hall (J)		1632 -1
	Hexton Hlgs		97 -5
	IRG		2074 -2

597  
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ADDITIONAL OPTIONS		
3-month call rates		
P & O Dfd.	.....	51
Polly Peck	.....	38
Rascal Elect.	.....	20
RMIA	.....	18

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54	Sears	49
55	Smith, Besham A.	48
56	Stearns	48
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available to cover Company debt in or about

available to every company worth its stock  
out. The United Kingdom for a fee of £1050 per  
annum for each security.







## WORLD STOCK MARKETS

## AUSTRIA

January 4	Stk	±
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10

## BELGIUM/LUXEMBOURG

January 4	Stk	±
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10

## DENMARK

January 4	Stk	±
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10
Alpine Airlines	1,320	+10

## FRANCE

January 4	Stk	±
Alpine Airlines	1,320	+10

## JAPAN

January 4	Stk	±
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## FRANCE (continued)

January 4	Stk	±
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## GERMANY

January 4	Stk	±
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## GERMANY (continued)

January 4	Stk	±
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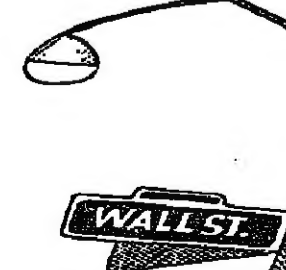
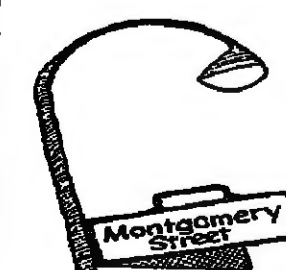
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هذه امنه الأصل

**Continued on Page 35**



**NASDAQ NATIONAL MARKET**

2am prices January 4

[illegible]2pm prices  
January 4[illegible]

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## WORLD STOCK MARKETS

## FINANCIAL TIMES

Friday January 5 1990

## AMERICA

## Dow loses ground as profit-takers move in

## Wall Street

THE EUPHORIA finally wore thin yesterday morning on Wall Street, with equities giving back some of their new year's gains amid heavy trading and profit-taking, writes Karen Zagor in New York.

At 2pm, the Dow Jones Industrial Average had slipped below the 2,800 level to 2,781.36, down 23.37 points. Volume on the New York Stock Exchange was heavy, with more than 120m shares changing hands by 1.30 pm. Declining issues outpaced those advancing by a ratio of nine to five on the Big Board.

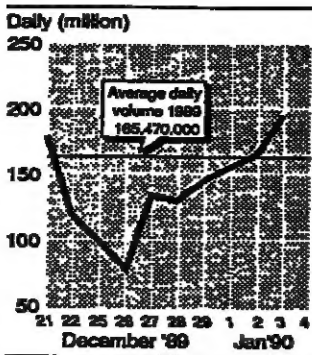
The Dow's stock averages fell across the board yesterday. Utilities fell 3.27 points to 230.88, transportation stocks dropped 8.89 points to 1,182.61

and the Dow composite was down 8.32 points at 1,041.37. The decline in the Dow was mirrored in other, broader-based market indices. At 1pm the Standard & Poor's 500 was 350 points at 355.25, the New York Stock Exchange composite lost 1.67 points to 196.13 and the American Exchange composite fell 0.47 points to 381.95.

Bonds were more positive than equities yesterday morning. In mid-session trading the Treasury's bellwether 30-year bond was up 1/4 point, yielding 8.01 per cent. Both the debt and stock markets are now waiting for December's employment figures, which are due this morning.

The stock market pull-back was led by oil issues after heating oil futures plunged in morning New York trading, pulling down crude oil gas-

## NYSE volume



oline contracts. Exxon dropped 3/4 to \$49.75, Chevron fell 1/4 to \$66.14, Mobil lost 1/4 to \$60.14 and Texaco fell 1/4 to \$57.14. Among oilfield service stocks, Schlumberger fell 1/4 to \$47.14, Halliburton lost 1/4 to \$41.14, Baker Hughes fell 1/4 to \$34.14 and Parker Drilling slid 1/4 to \$9.14.

Technology issues managed to hold their ground in morning trading in spite of the lower market. IBM rose 1/4 to \$90.14, and Digital Equipment gained 3/4 to \$86.14. Apple rose 1/4 to \$37.14 in over-the-counter trading.

Although a number of stores posted stronger-than-expected Christmas sales yesterday, department store stocks moved lower. Sears was down 1/4 to \$38.14, Dayton Hudson fell 1/4 to \$65.14, and Woolworth lost 1/4 to \$53.14. May Department Stores rose 1/4 to \$48.14 and J.C. Penney added 1/4 to \$74.14. The Gap, one of the most successful specialty retail groups, added 1/4 to \$63.14.

Among blue chip issues, Philip Morris dropped 1/4 to \$41.14, American Telephone and Telegraph slid 1/4 to \$45.14, Johnson & Johnson lost 1/4 to \$59.14 and Dupont fell 1/4 to \$124.14. Adac Laboratories lost 1/4 to \$4.14 in heavy trading after it lowered forecasts for December quarter revenue.

## Canada

GOLD shares rebounded after Wednesday's decline in an otherwise flat market. The composite index fell 6.8 points to 4,002.6 by mid-session in volume of 13.6m shares. Advances led declines 231 to 230.

Campeau lost 15 cents to C\$3.50 after two private Robert Campeau companies defaulted on bank loans.

Gold shares rose 71.54 to 7,717.50 after London bullion prices made some gains.

## EUROPE

## Bourse spotlight on Paris as Frankfurt cools down

THE focus of international activity changed yesterday, as Paris drew the buyers and Frankfurt met profit-taking, writes Our Markets Staff.

PARIS rose to a record high in late trading, helped by the Bank of France and the Bundesbank leaving key interest rates unchanged. As worries over short-term rates receded, the CAC 40 index recovered from an early loss to close 26.53 higher at 2,006.42. It appeared that some foreign investors, among them the Japanese, were switching attention from Germany to France.

There were two dramatic moves late in the day. The banking group, Paribas, put on a late spurt to close FF17 higher at FF703 on a block trade, before a board meeting to discuss its bid for Navigation Mixte.

On the downside, Eurotunnel plunged FF7.80, or nearly 12 per cent, to FF66.50 after surging to FF69.50; there was no immediate explanation, but the volatile shares have strongly outperformed the market in recent days.

Hefty turnover in such stocks as Cérus, the De Benedetti holding company in France, Elf Aquitaine and Eurotunnel helped to swell volume to an estimated FF3.5bn, from FF2.5bn on Wednesday.

Cérus saw 330,000 shares, or about 2 per cent of its capital, change hands in a deal with French institutions which was linked to the company's recent merger with Duménil Leblé. It eased 90 centimes to FF452.10.

Elf Aquitaine climbed FF2.25 to FF339, boosted by the oil price, and by the split-up of Orkem, under which Elf takes over its petrochemicals and fertilizer interests. Elf Gabon was another beneficiary of the strong oil price, gaining FF6.60 to FF1,125.45 on 11,000 shares traded, or 11 times the normal daily level. It has a large onshore oil field in Gabon, and there is also speculation that it will restore dividend payments.

FRANKFURT traders came in to the news that Tokyo trading in West German international blue chips overnight had not lifted them to the premiums they enjoyed before the New Year holiday. Foreign institutions and domestic pri-

## US defence sector shivers in cold war thaw

Karen Zagor looks at the reaction of shares to the Pentagon's planned spending cuts

THE THAW in the cold war, greeted with jubilation in most of Europe, sent a shiver of fear through the US defence and aerospace industry; the initial frisson did not become a collapse, but there has been relative weakness in share prices over the past six weeks or so.

The Standard & Poor's aerospace index plunged 15.06, or more than 4 per cent, to 348.80 on November 20, the first day of trading after Mr Richard Cheney, US Defence Secretary, said that Pentagon spending from 1992 to 1994 might be cut by as much as 5 per cent after inflation. Only Boeing defied the trend, rising 1/4 on the day.

Since then, the absolute level of share prices in the sector has largely recovered; the sub-index was 369.63 in mid-week, above its mid-November levels but below a weekly peak of 391.77 early in October.

However, the recent flat trajectory compares with a near 7

per cent rise in the Dow Jones Industrial Average between November 20 and January 2.

Boeing is still looking strong, thanks largely to the demand by commercial airlines for aircraft to replace ageing fleets. In the event of government spending cuts, it is better positioned than many in the sector, since government business accounts for only about 23 per cent of total sales.

The company's firm backlog orders are expected to top last year's outstanding level of \$55bn. Not everyone is bullish on Boeing, however, and there are questions about how high the profit margins will be on these orders. Meanwhile, its share price is trading at \$82, near historic highs, and the p/e ratio of more than 17 is above the average of around 13 for the aerospace manufacturing sector.

The company's earnings per share leapt by 66.7 per cent in the latest quarter compared with a decline of 36 per cent in

the sector as a whole. McDonnell Douglas, on the other hand, relies on the Government for about 65 per cent of its sales. It has been trading at \$63.14, only slightly above its 1989 low of \$62.14. The company took a series of charges in the recent quarter, which contributed to a 64 per cent plunge in earnings per share.

Northrop, the company which makes the B-2 bomber, is even more heavily dependent on Pentagon spending than McDonnell Douglas, since the Government accounts for about 92 per cent of its sales. With costs for each B-2 bomber at about \$530m, there is a risk that the programme might be one of the first to go when the Pentagon cuts costs.

Mr Cheney has said that he will stick with plans to build five B-2 bombers in fiscal 1991, but has left open the question of further funding for the programme. Initially the Govern-

ment had proposed a 133-plane fleet but this was almost certainly scaled back.

Northrop's stock, at around \$18.14, is lagging well behind 1988 levels, when it traded in a range of \$25.14 to \$35.14.

As the 1990s begin, the investment community is wary about putting more money into what is perceived as a declining industry. "Investors are not very attracted to a sector where there is no unit growth, where there don't appear to be substantial new products to lift sales and where some companies will still be required to take on debt," says Mr Howard Rubel, an aerospace analyst at C.I. Lawrence, Morgan Grenfell in New York.

Reduced Pentagon spending is nothing new to the defence industry. The defence budget of 1985 was \$335.7bn, and fell last year to \$299.3bn.

Other uncertainties about defence stocks stem from the fact that the administration is far from clear about where the

cuts will come. "Every congressman and senator has his favourite programme to protect and his favourite one to kill," said Mr Rubel.

Some analysts believe that the bulk of the cuts will be from personnel, reduced buying of tactical aircraft and the retirement of older equipment such as ships, which would be less damaging to defence companies than drastic cuts in programmes.

However, Mr Gary Rich, a defence and aerospace analyst for Shearson, Lehman and Hutton, is very bullish about the long-term prospects for the industry. Share prices are rising now because people are looking for bargains, he says, but the industry is in for some very rough years.

This will be worse than the Vietnam War, according to Mr Rich, "because now we don't have the enemy we thought we had after Vietnam, namely the USSR."

## ASIA PACIFIC

## Talk of scandal sends Nikkei lower

## Tokyo

THE SPECTRE of scandal floated into the Tokyo market on its first day of new year trading, generating a cautious mood and index-linked selling which took the Nikkei index substantially lower, writes Michio Nakamoto in Tokyo.

Trading began in an atmosphere of good cheer highlighted by women dressed in colourful kimonos and the propitious hand-clapping that is said to bring good luck in the new year. But the gaiety and celebratory buying failed to withstand worries brought on by a weak yen, interest rate implications and speculation about political instability.

The Nikkei closed the half-day session 202.92 down from 387.12.88, after a day's high of 38,950.77 and a low of 38,705.14. Declines outnumbered advances by 558 to 339 while 212 issues were unchanged.

Turnover at 472.09m shares was slightly lower than the 472.76m traded on the half-day final session last Friday. The Topix index of all listed shares lost 13.67 to 2,867.70; but, in London, the ISE/Nikkei index rose 3.57 to 2,158.65.

Yesterday was only the second time in the past 10 that the Tokyo market closed lower on the first day of trading for the year. The market had closed last Friday with many investors looking forward to higher prices; but while Japan was on holiday, a stock trading scandal had triggered a plunge in the yen overseas.

The January 1 issue of a leading Japanese daily reported that an accountant employed by a political organisation of the former prime minister, Mr Yasuhiro Nakasone, had made nearly ¥120m (\$822,000) by buying shares in a company from a securities firm, and selling those shares back to the securities house a month later at a higher price.

The share price of the company in question had been rising at the time as it was being bought up by that same securities house. Although the accountant, and Mr Nakasone, both denied that the former Prime Minister had anything to do with the deal, the news sparked fears of a scandal which could hurt the ruling Liberal Democratic Party before national elections in February, and lead to further political instability.

Last year, the involvement of high-ranking politicians in the Recruit share-sale scandal contributed to widespread disenchantment with the ruling party and its loss of a majority in the Upper House of the Diet.

The more generalised interest rate worries hit banks yesterday, with Mitsubishi Bank falling ¥160 to ¥3,190. Utilities suffered on that score, on the

strong dollar and on higher oil prices. Tokyo Electric Power dropped ¥150 to ¥5,040.

Stock trading houses saw profit-taking in Chito, second in volume with 32.7m shares, lost ¥10 to ¥1,290; but others fared better on expectations that increasing trade with communist countries would boost their profits. Toyo Menka was actively pursued on a news report that it will set up a joint venture cement plant in Poland. It was the third most actively traded with 26.5m shares and gained ¥90 to a record high of ¥1,150.

Interest in special situations helped support the Osaka market, where the OSE average closed with a slim gain of 7.37 at 38,403.83. Volume was 47m shares for the half-day, down from the 56m traded in the full session last Friday. Osaka Building rose ¥150 to ¥2,300 on expectations that its revenues from office building leasing would rise further.

Roundup

IN CONTRAST with Japan, most regional markets continued to rise yesterday, with Australia and Singapore leading the way.

AUSTRALIA was supported by foreign interest, which helped to push the All Ordinaries index to its highest close since the mid-October collapse in share prices around the world. The record reached in London on Wednesday, and the weaker Australian dollar, encouraged buying.

The index gained 20.6 to 1,706.8, giving two-day rise of 3 per cent, in healthy turnover of 102m shares worth A\$277m, up from 81m worth A\$177m. The gold sub-index alone finished lower, following the steep drop in bullion prices.

Among the biggest gains were banks, while News Corp put on 45 cents to A\$14.35 and BHP added 12 cents to A\$8.78.

SINGAPORE hit its second consecutive all-time high, in spite of profit-taking. The Straits Times industrial index rose 12.18 to 1,534.17 and turnover was high at 183m shares worth S\$313m, compared with Wednesday's 196m and S\$374m.

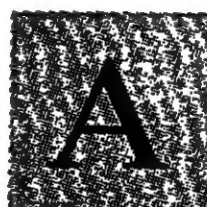
HONG KONG remained thin, amid nervousness about the possibility of unrest in China. But the Hang Seng index got a boost from overseas markets, ending 9.23 higher at 2,867.95. Turnover was HK\$46m, up slightly from HK\$45m.

TAIWAN began the new year enthusiastically, sending the weighted index up 229.97, or 2.4 per cent, to 9,853.15. But banks met profit-taking after their sharp gains last week.

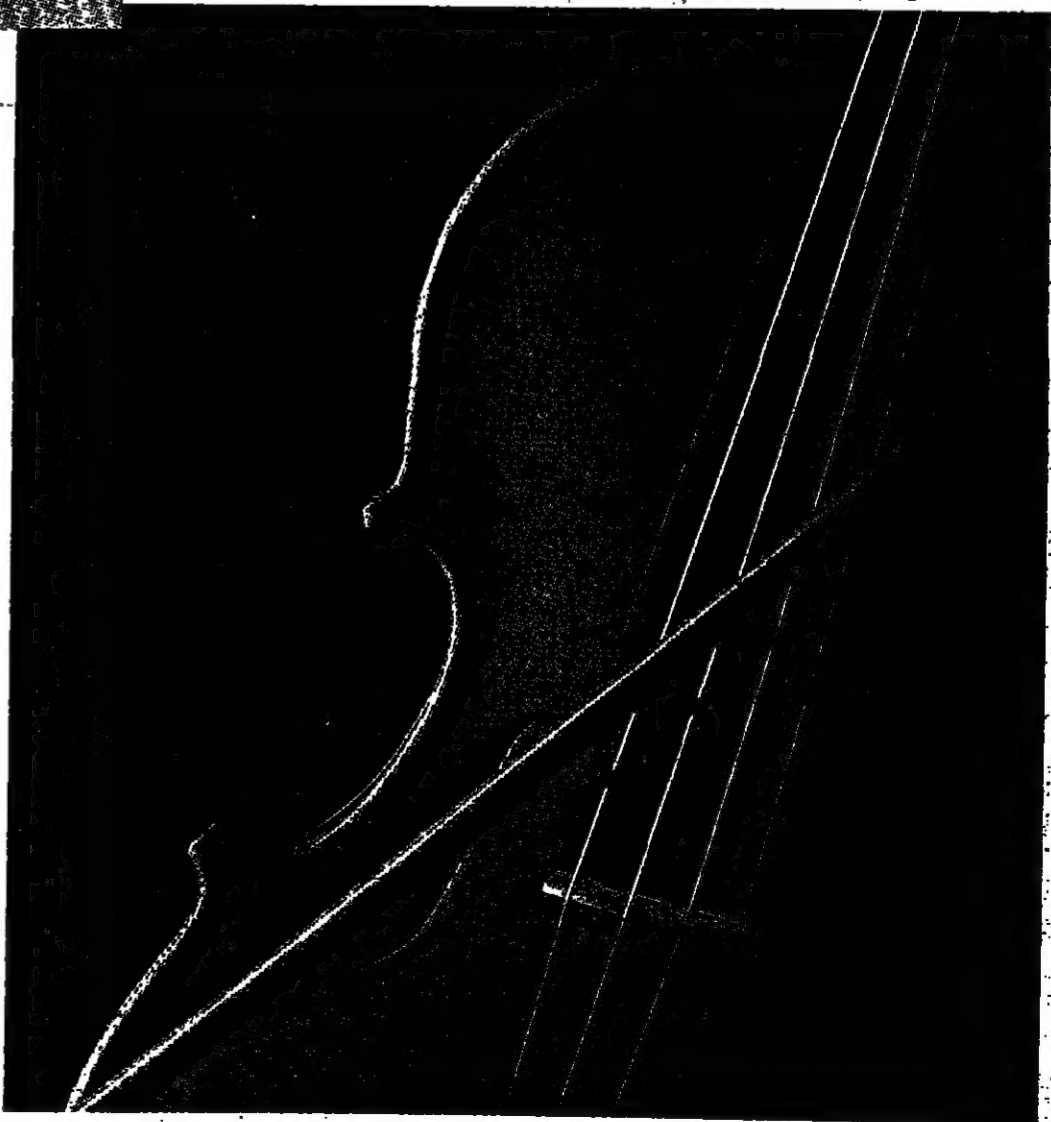
SEOUL was driven higher by talk of overtures from North Korea and expectations of a decline in interest rates. The composite index added 20.23 to 929.82, in moderate turnover.

## SOUTH AFRICA

IN MIXED trading, the JSE all-gold index closed 2 up at 2,019. Blue chip industrials attracted interest, the industrial index adding 45 to 2,852.



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## FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS	WEDNESDAY JANUARY 3 1990						TUESDAY JANUARY 2 1990				DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping													
Australia (84)	153.71	+1.5	141.55	130.46	+2.1	5.23	151.42	139.26	127.80	160.41	128.28	145.59	
Austria (19)	205.96	+6.6	189.66	183.63	+7.2	1.33	193.15	177.65	171.23	205.96	92.84	96.70	
Belgium (65)	155.27	+0.3	142.98	138.23	+1.6	4.02	154.78	142.39	138.08	155.27	125.58	139.08	
Canada (120)	153.61	+0.1	141.46	129.37	+1.2	3.13	153.46	141.14	128.98	154.17	124.57	134.57	
Denmark (36)	236.69	-0.3	217.96	215.13	+0.4	1.46	237.50	218.43	214.24	242.22	165.35	159.61	
Finland (26)	130.39	-0.7	120.07	111.70	-0.4	2.52	131.29	120.75	112.16	159.16	118.63	128.65	
France (126)	162.84	-0.9	140.58	140.75	-0.1	2.65	164.04	141.87	140.87	168.44	112.57	115.54	
West Germany (96)	126.85	+3.0	116.81	113.48	+3.7	1.58	123.16	113.29	109.40	126.85	78.98	88.69	
Hong Kong (48)	118.17	+0.8	108.82	118.54	+0.8	4.81	117.28	107.87	117.81	140.33	85.41	113.86	
Ireland (17)	188.35	+3.2	173.44	173.08	+3.8	2.51	182.58	167.52	168.67	188.35	125.00	129.72	
Italy (87)	97.44	+0.1	87.58	83.68	+0.8	8.75	97.44	85.56	83.10	97.44	74.97	86.02	
Japan (465)	194.89	+0.4	173.47	179.43	+0.0	0.45	194.18	175.57	179.43	200.11	164.22	192.77	
Malaysia (36)	234.94	+1.2	216.35	244.58	+1.4	2.18	232.05	213.42	241.61	234.94	143.35	143.35	
Mexico (13)	92.45	-0.1	292.55	95.48	-0.3	0.54	327.85	301.58	95.23	327.85	133.32	131.51	
Netherlands (43)	144.19	+0.5	132.78	127.83	+1.3	4.77	143.40	131.89	125.28	144.19	110.63	112.78	
New Zealand (18)	75.36	+4.5	69.39	67.32	+4.5	5.23	72.09	66.30	64.44	88.18	62.64	68.53	
Norway (24)	202.73	+3.2	192.27	188.36	+3.4	1.45	202.34	188.10	182.22	208.75	139.92	145.02	
Singapore (26)	182.27	+1.4	167.85	160.22	+1.9	1.82	179.70	165.27	157.28	182.27	124.57	124.57	
South Africa (60)	199.38	+1.7	183.59	182.63	+0.5	3.71	195.98	180.25	151.92	199.38	115.35	117.78	
Spain (43)	163.33	+0.4	150.41	137.26	+1.0	3.84	162.69	149.83	135.95	169.75	143.14	147.30	
Sweden (55)	191.37	+0.6	175.22	171.27	+1.3	1.93	192.73	174.56	175.04	192.05	138.45	141.51	
Switzerland (62)	94.58	+2.4	87.09	92.53	+2.9	1.93	92.33	84.92	89.95	94.58	67.81	78.78	
United Kingdom (307)	161.32	+1.2	148.59	148.59	+1.3	4.23	168.44	146.64	146.64	161.32	133.28	135.19	
USA (542)	142.08	-0.2	133.60	145.08	-0.2	3.24	145.40	133.73	145.40	142.08	112.13	113.74	
Europe (684)	143.62	+1.1	132.25	130.82	+1.6	3.23	142.01	130.61	128.75	143.62	112.63	116.00	
Nordic (121)	185.98	+0.5	171.27	163.85	+1.1	1.73	185.01	170.18	161.94	187.37	137.25	140.39	
Pacific Basin (687)	190.45	+0.4	175.38	175.19	+0.1	0.89	189.92	174.40	175.01	194.72	160.44	167.60	
Euro-Pacific (1631)	171.88	+0.7	158.29	157.48	+0.6	1.56	170.74	157.03	158.53	173.24	141.58	158.54	
North America (652)	146.49	-0.2	133.98	144.07	-0.2	3.22	145.78	134.08	144.35	146.66	112.79	114.51	
Europe Ex. UK (687)	131.54	+1.1	121.13	119.96	+1.6	2.58	130.11	119.87	117.55	131.54	98.30	102.12	
Pacific Ex. Japan (212)	137.19	+1.5	126.33	122.54	+1.8	4.71	135.23	124.37	120.37	140.05	111.93	125.85	
World Ex. US (1854)	171.61	+0.7	158.03	156.77	+0.3	1.83	170.48	156.79	156.79	171.61	141.49	158.89	
World Ex. UK (2089)	161.04	+0.3	148.30	153.17	+0.2	1.83	160.55	147.96	152.80	161.04	136.98	140.97	
World Ex. So. Af. (2336)	160.81	+0.4	148.08	152.71	+0.3	2.12	160.21	147.35	152.20	160.81	136.67	140.53	
World Ex. Japan (1941)	145.19	+0.4	133.70	139.00	+0.5	3.29	144.63	133.02	138.21	145.19	114.51	115.16	
The World Index (2396)	161.04	+0.4	148.30	152.70	+0.3	2.13	160.43	147.55	152.19	161.04	136.68	140.39	

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Latest prices were unavailable for this edition. Japanese market closed January 3.  
Constituent changes 4/1/89: Deletions: Comp. Industrielle (France) and Siosigano (Italy).

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